ARTEP 5-606-34-MTP

Headquarters and Headquarters Company, Engineer Battalion, Topographic (TA)

JULY 2003

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HEADQUARTERS
DEPARTMENT OF THE ARMY

ARMY TRAINING AND EVALUATION PROGRAM No. 5-606-34-MTP

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MISSION TRAINING PLAN

for the

Headquarters and Headquarters Company, Engineer Battalion, Topographic (TA)

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PREFACE

This mission training plan (MTP) provides active component (AC) and reserve component (RC) training managers with a descriptive, mission-oriented training program to train the unit to perform its critical wartime operations. This MTP aligns with and is part of the United States (US) Army Training and Tactical Doctrine Program. While general defense plan missions and deployment assignments impact on the priorities, the operations described here are expected to be executed with a high level of proficiency. Each unit is expected to train, as a minimum, to the standards of the training and evaluation outlines (T&EOs) in this MTP. Standards for training maybe raised, but they may not be lowered.

This MTP applies to headquarters and headquarters company, engineer battalion, topographic (theater Army [TA]) table(s) of organization and equipment (TOE) 05606L000.

The proponent for this publication is HQ, TRADOC. Send comments and recommendations on Department of the Army (DA) Form 2028 directly to Commander, US Army Maneuver Support Center, ATTN: ATZT-DT-WF-E, Directorate of Training Development, 320 MANSCEN Loop, Suite 220, Fort Leonard Wood, MO 65473-8929.

Unless this publication states otherwise, masculine nouns and pronouns refer to both men and women.

Unit Training

- 1-1. <u>General</u>. This MTP provides the commander and leaders with guidance on how to train the key missions of the unit. The specific details of the unit training program will depend on the—
 - Unit mission-essential task list (METL).
 - Chain-of-command training directives and guidance.
 - Unit training priorities.
 - Availability of training resources and areas.
- 1-2. <u>Supporting Material</u>. This MTP describes a critical wartime mission-oriented training program that is part of the next higher echelon training program. This relationship is illustrated in Figure 1-1. The unit training program consists of the following publications:
- a. Army Training and Evaluation Program (ARTEP) 5-605-66-MTP for the engineer battalion, topographic (TA), battalion staff. This MTP indicates the battalion training program.
- b. ARTEP 5-606-34-MTP for the headquarters and headquarters company, engineer battalion, topographic. This MTP indicates the relationship of the headquarters company training program to the battalion training program.
- c. ARTEP 5-607-35-MTP for the topographic engineer company (EAC). This MTP indicates the relationship of the company training programs to the battalion training program.
- d. Soldier training publications (STPs) for the appropriate military occupational specialties (MOSs) and skill levels.

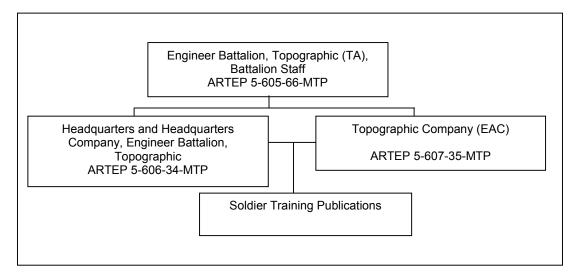


Figure 1-1. MTP Echelon Relationship

1-3. Contents. This MTP is organized into six chapters and three appendixes.

- a. Chapter 1, Unit Training, provides the explanation and organization of this MTP. This chapter explains how to use this MTP in establishing an effective training program.
- b. Chapter 2, Training Matrixes, shows the relationship between the mission and the collective tasks.
- c. Chapter 3, Mission Outlines/Training Plans, presents a graphic portrayal of the relationship between missions and their subordinate tasks.
- d. Chapter 4, Training Exercise, consists of an example field training exercise (FTX). This exercise provides training information and a preconstructed sample scenario. It can serve as a part of an internal or external evaluation. This exercise may be modified to suit the training needs of the unit.
- e. Chapter 5, Training and Evaluation Outlines, contains the T&EOs for the unit. T&EOs are the foundation of the MTP and the collective training of the unit. Each task is a T&EO that identifies task steps, performance measures, individual and leader tasks, and opposing forces (OPFOR) countertasks. The unit must master designated collective tasks to perform its critical wartime operations. T&EOs can be trained separately, in an situational training exercise (STX), in an FTX, or in live-fire exercises. For collective live-fire standards, the trainer needs to refer to the applicable gunnery manual for the appropriate course of fire. Those standards and courses of fire need to be integrated into the training exercise. Each T&EO is part of a mission and, in various combinations, composes the training exercise in Chapter 4.
- (1) Format. The T&EOs are prepared for every collective task that supports critical wartime operation accomplishment. Each T&EO contains the following items:
 - (a) Elements. This identifies the unit or unit element(s) that perform the task.
- (b) Task. This describes the action to be performed by the unit and provides the task number.
- (c) Reference. This identifies the publication used to develop the task and is in parenthesis following the task number. If more than one reference is used, the reference that contains the most information (primary reference) about the task is listed first and underlined. If there is only one reference, it is not underlined.
- (d) Iteration. This is used to identify how many times the task is performed and evaluated during training. The M identifies when the task is performed in mission-oriented protective posture (MOPP) 4.
- (e) Commander/leader assessment. This is used by the unit leadership to assess the proficiency of the unit in performing the task to standard. Assessments are subjective in nature. Therefore, use all available evaluation data and subunit-leader input to develop an assessment of the overall capability of the organization to accomplish the task. Use the ratings listed below.
 - **T Trained.** The unit is trained and has demonstrated its proficiency in accomplishing the task to wartime standards.
 - P Needs practice. The unit needs to practice the task. Performance
 has demonstrated that the unit does not achieve the task to standard
 without some difficulty or has failed to perform some task steps to
 standard.
 - **U Untrained.** The unit cannot demonstrate an ability to achieve wartime proficiency.

- (f) Conditions. This describes the situation or environment in which the unit is to do the collective task.
- (g) Task standards. This states the performance criteria that a unit <u>must</u> achieve to successfully execute the task. This overall standard should be the focus of training and should be understood by every soldier. The trainer or evaluator determines the unit training status by using performance observation measurements (where applicable) and his judgment. The unit must be evaluated in the context of the mission, enemy, terrain, troops, time available, and civilian considerations (METT-TC). The conditions should be as similar as possible for all evaluated elements. This will establish a common baseline for unit performance.
- (h) Task steps and performance measures. This is a list of actions that are required to complete the task. These actions are stated in terms of observable performance for evaluating training proficiency. The task steps are arranged sequentially along with any supporting individual tasks and their references. An asterisk (*) to the left of the step number indicates the leader tasks within each T&EO. If the unit fails to correctly perform one of the task steps to standard, it has failed to achieve the overall task standard. The task step may contain performance measures that must be accomplished to correctly perform the task step.
- (i) GO/NO-GO column. This column is provided for annotating the performance of the task steps. Evaluate each performance measure for a task step and place an X in the appropriate column. A major portion of the performance measures must be marked a GO for the task step to be successfully performed.
- (j) Task performance/evaluation summary block. This block provides the trainer with a means of recording the total number of task steps and performance measures evaluated and those evaluated as GO. It also provides the evaluator with a means to rate the unit demonstrated performance as a GO or NO-GO. It also provides the leader with a historical record for five training iterations.
- (k) Supporting individual tasks. This is a listing of all supporting individual tasks required to correctly perform the task. The reference number, task number, and task title for each individual task are listed.
- (I) Supporting collective tasks. This is a listing of all supporting collective tasks required to correctly perform the task. The reference number, task number, and task title for each individual task are listed.
- (m) Opposing forces tasks. These standards specify overall OPFOR performance for each collective task. The standards ensure that the OPFOR soldiers accomplish meaningful training and force the training unit to perform its task to standard or lose to the OPFOR. The OPFOR standards specify what must be accomplished-mot-how it must be accomplished. The OPFOR must always attain its task standards, using tactics consistent with the type of enemy they are portraying.
- (2) Usage. The T&EOs can be used to train or evaluate a single task. Several T&EOs can be used to train or evaluate a group of tasks such as an STX or FTX.
- f. Chapter 6, External Evaluation, provides instructions for the planning, preparation, and execution of an external evaluation.
- g. Appendix A, Sample Operation Order, contains a sample operation order (OPORD) to be used with the exercise in Chapter 4.
- h. Appendix B, Threat Analysis, describes local, regional, and global threats, and special situations that impact operations.

i. Appendix C, Metric Conversion Chart, shows how to convert US and metric measurements.

1-4. Missions and Tasks.

- a. This MTP concerns specific missions found in the TOE and an implied mission that the unit must perform in order to accomplish the specified missions. The critical missions are the focus for the unit. The commander may supplement these missions with his own. The following is a listing of the missions for the unit:
 - Plan engineer operations.
 - Sustain unit operations.
 - Provide topographic support to theater element and support engineer topographic companies.
 - Defend the unit.
 - Conduct unit survivability operations.
- b. Each of these tasks may be trained individually or jointly. Training is based on the criteria described in the T&EOs. Several T&EOs can be trained as a STX. Various combinations of STXs can be used to develop an FTX for the unit to practice its entire mission responsibility. Several STXs can be developed into an external evaluation that is designed by the next higher echelon to evaluate the unit ability to perform multiple missions under stress in a realistic environment.
- c. Squad tasks are trained in much the same way as described above. However, the squad leader must also train the drills provided in the drill book.
- d. Leader tasks that support unit missions are trained through STP training, battle simulations, and execution of unit missions.
- e. Individual tasks that support unit tasks are mastered by training to standards outlined in the appropriate STPs. The T&EOs in Chapter 5 show the individual tasks that support collective-task training.
- 1-5. <u>Training Principles</u>. This MTP is based on the training principles explained in Field Manual (FM) 7-0.
- 1-6. <u>Training Strategy</u>. The training program, developed and executed by the engineer battalion to train to standards in its critical wartime missions, will be a component of the Army Combined Arms Training Strategy (CATS). The purpose of CATS is to provide direction and guidance on how the total Army will train and identify the resources required to support that training. CATS will provide the tools that enable the Army to focus and manage training in an integrated manner. Central to CATS is a series of proponent-generated unit and institutional strategies that describe the training events and resources required to facilitate training to standard. CATS will be embedded in the Standard Army Training System (SATS), version 4.1 and higher. The Web site for this information is http://www.atsc.army.mil/atmd/strac.
- a. The unit training strategies central to CATS provide the commander with a descriptive menu for training, reflecting that while there is an optimal way to train to standard, it is unlikely that all units in the Army will have the exact mix of resources required to execute an optimal training strategy.
- b. The unit training strategy is a descriptive training strategy that provides a means for training the battalion to standard by listing required training events, critical training gates, training event

frequencies, and training resources. The commander selects those tasks required to train his METL from this MTP. The training strategies to be provided in the SATS 4.1 will provide the means whereby those tasks can be trained through a focused and integrated training plan.

- c. The unit training strategy will be comprised of three separate training strategies. When integrated with the training tasks found in this MTP, they form a comprehensive and focused training strategy that allows the unit to train to standard. The elements of the unit training strategy are discussed below.
- (1) Maneuver- and collective-training strategy. The maneuver- and collective-training strategy is intended to provide a set of recommended training frequencies for key training events in a unit and depicts those resources that are required to support the training events.
- (2) Gunnery strategy. The gunnery strategy is based on weapons systems found in the unit and is intended to provide an annual training plan and to depict resources required to support weapons training. Data for the gunnery strategy comes from the Standards in Training Commission (STRAC) manual or the appropriate FMs.
- (3) Soldier strategy. The soldier strategy provides an annual plan for training and maintaining skills at the individual level and lists the resources required to train a soldier.
- d. A vital element in the unit training strategy is the identification of critical training gates. Critical training gates are defined as training events that must be conducted to standard before moving on to a more difficult or resource-intensive training event or task. Training gates follow the crawl, walk, run training methodology. For instance, if the unit training strategy calls for conducting an FTX, and an STX has been identified as a critical training gate for the FTX, the training tasks in the STX must be trained to standard before conducting the FTX. Standards for all tasks must be clearly defined so that the trainer can assess the preparedness of the soldiers, or units, to move on to more complex training events. The provision for critical training gates is made recognizing that the unit METL and the commander's assessment of his unit training status will determine the selection and timing of the collective-training exercises in a specific unit training strategy.
- e. When developing the unit training plan, the commander identifies from the MTP the training tasks required to train his METL.
- 1-7. <u>Training Conduct</u>. This MTP is designed to facilitate planning, preparing, and conducting unit training as explained in FMs 7-0 and 25-101. The commander performs the following:
- a. Assigns the missions and supporting tasks for training based on his METL and guidance from the next higher headquarters (HQ). Trainers must plan and execute training to support this guidance.
- b. Reviews the mission outline in Chapter 3 to determine whether the STXs and the FTXs provided will support, or can be modified to support, the command guidance. If they do not support the guidance or if they need to be modified, refer to the matrix in Chapter 2. This matrix provides a list of all critical collective tasks, drills, and individual tasks that must be mastered to perform the mission.
- c. Prioritizes the tasks that need training. There is never time to train everything. Orient the training toward the greatest challenges and the most difficult sustainment skills.
 - d. Integrates training tasks into the training schedule, using the following procedures:
 - (1) List the tasks in the priority and frequency that they need to be trained.
- (2) Determine the amount of time required and how to use multiechelon training for the best results.

- (3) Determine where the training can take place.
- (4) Determine who will be responsible for what. The leader of the element being trained must always be involved.
 - (5) Organize needs into blocks of time and training vehicles.
 - e. Approves the list of tasks to be trained and schedules them on the unit training schedule.
 - f. Determines the equipment and supplies needed to conduct the training.
- g. Keeps subordinate leaders informed, and oversees their training. The standards must be rigidly enforced.

1-8. Force Protection.

- a. Safety. Safety is a component of force protection. Commanders, leaders, and soldiers use risk assessment and risk management to tie force protection into the military around the mission. Risk management assigns responsibility, institutionalizes the commander's review of operational safety, and leads to decision making at a level of command that is appropriate to the risk. The objective of safety is to help units protect combat power through accident prevention, which enables units to win quickly and decisively, with minimum losses. Safety is an integral part of all combat operations. Safety begins with readiness that determines the ability of the unit to perform its METL to standard. Readiness standards addressed during METL assessment are as follows:
 - (1) Soldiers with the self-discipline to consistently perform tasks to standard.
 - (2) Leaders who are ready, willing, and able to enforce standards.
 - (3) Training that provides skills needed for performance to standard.
 - (4) Standards and procedures for task preferences that are clear and practical.
- (5) Support for task preference, including equipment, personnel, maintenance, facilities, and services.
- b. Risk Management. Risk management addresses the root causes (readiness shortcomings) of accidents. It helps commanders and leaders identify and predict the next accident. Risk management is a way to put more realism into training without paying the price in deaths, injuries, or damaged equipment. Risk management is a five-step, cyclic process that is easily integrated into the decision-making process outlined in FM 101-5.
 - **Step 1.** Identify Any Hazards. Identify the most probable hazards for the mission.
- **Step 2.** Assess the Hazards. Analyze each hazard to determine the probability of it causing an accident and the probable effect of the accident. Identify control options to eliminate or reduce the hazard. The Army standard risk assessment matrix in Figure 1-2 is a tool to use for assessing hazards.

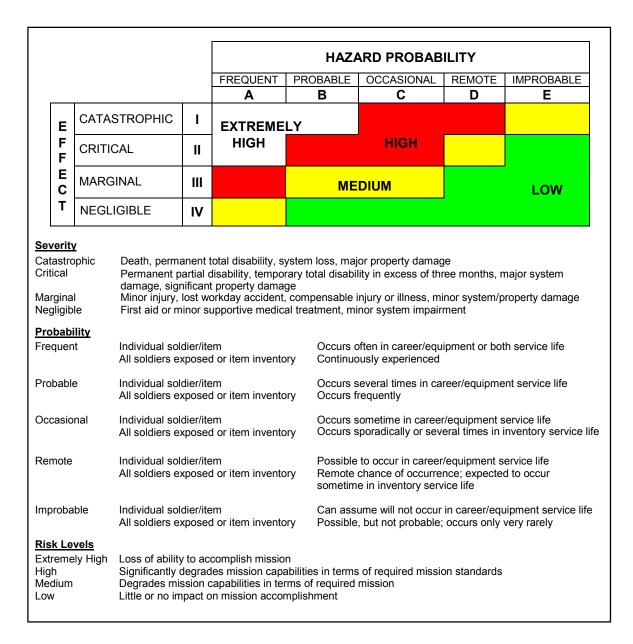


Figure 1-2. Risk Assessment Matrix

Step 3. Make Risk Decisions. Weigh the risk against the benefits of performing the operation. Accept no unnecessary risks, and make any remaining risk decisions at the proper level of command.

Step 4. Implement Controls. Integrate specific controls into operation plans (OPLANs), OPORDs, standing operating procedures (SOPs), and rehearsals. Communicate controls to the individual soldier.

Step 5. Supervise. Determine the effectiveness of controls in reducing the probability and effect of identified hazards, to include a follow-up and an after-action review (AAR). Develop lessons learned.

c. preparing, exec			and. Safety demands total chain-of-command involvement in planning, ating training. Responsibilities of the chain of command include—
	(1)	Comma	anders.
		(a)	Seek optimum, not adequate, performance.
		(b)	Specify the risk you will accept to accomplish the mission.
		(c)	Select risk reductions provided by the staff.
		(d)	Accept or reject residual risk, based on the benefit to be derived.
management co	oncepts.	(e)	Train and motivate leaders at all levels to effectively use risk
	(2)	Staff.	
options for train	ing.	(a)	Assist the commander in assessing risks and developing risk reduction
performance m	easures.	(b)	Integrate risk controls in plans, orders, METL standards, and
effectiveness.		(c)	Eliminate unnecessary safety restrictions that diminish training
		(d)	Assess safety performance during training.
		(e)	Evaluate safety performance during AARs.
	(3)	Subord	inate leaders.
the operations t	they lead	(a) d.	Apply effective risk management concepts and methods consistently to
		(b)	Report risk issues beyond their control or authority to their superiors.
	(4)	Individu	ual soldiers.
possible.		(a)	Report unsafe conditions and acts, and correct the situation when
		(b)	Establish a buddy system to keep a safety watch on one another.
		(c)	Take responsibility for personal safety.
		(d)	Work as a team member.
		(e)	Modify your own risk behavior.
personnel or ed	ipment, t juipment e is, by c	that resu Fratrici definitior	icide is the employment of weapons, with the intent to kill the enemy or allts in unforeseen and unintentional death, injury, or damage to friendly de prevention is a component of force protection and is closely related to an accident. Risk assessment and risk management are mechanisms fratricide.

- (1) Causes. The primary causes of fratricide are—
- (a) Direct-fire control plan failures. These failures result when units fail to develop defensive and, particularly, offensive fire control plans.
- (b) Land navigation failures. These failures result when units stray out of sector, report incorrect locations, or become disoriented.
- (c) Combat identification failures. These failures include gunners or pilots being unable to distinguish thermal and optical signatures near the maximum range of their sighting systems and units in proximity mistaking each other for the enemy under limited-visibility conditions.
- (d) Inadequate control measures. These occur when units fail to disseminate the minimum maneuver and fire support control measures that are necessary to tie control measures to recognizable terrain or events.
- (e) Reporting communication failures. Units at all levels face problems in generating timely, accurate, and complete reports as locations and tactical situations change.
- (f) Weapons errors. Lapses in individual discipline lead to charge errors, accidental discharges, mistakes with explosives or hand grenades, and similar incidents.
- (g) Battlefield hazards. Unexploded ordnance (UXO), unmarked or unrecorded minefields, scatterable mines (SCATMINEs), and booby traps litter the battlefield. Failure to mark, record, remove, or anticipate these hazards increases the risk of friendly casualties.
- (2) Results. Fratricide results in unacceptable losses and increases the risk of mission failure. Fratricide undermines the unit ability to survive and function. Units experiencing fratricide observe these consequences:
 - (a) Loss of confidence in unit leadership.
 - (b) Increase of self-doubt among leaders.
 - (c) Hesitation to use supporting combat systems.
 - (d) Oversupervision of units.
 - (e) Hesitation to conduct night operations.
 - (f) Loss of aggressiveness during fire and maneuver.
 - (g) Loss of initiative.
 - (h) Disrupted operations.
 - (i) General degradation of cohesiveness, morale, and combat power.
- 1-9. <u>Environmental Protection</u>. Protection of natural resources has continued to become an ever-increasing concern to the Army. It is the responsibility of all unit leaders to decrease and, if possible, eliminate damage to the environment when conducting training. Environmental risk management parallels safety risk management and is based on the same philosophy. Environmental risk management consists of the following steps:

Step 1. Identify Any Hazards. Identify potential sources for environmental degradation during the analysis of METT-TC factors. This requires the identification of environmental hazards. An environmental hazard is a condition with the potential for polluting air, soil, or water and/or destroying cultural and historical artifacts.

Step 2. Assess the Hazards. Analyze the potential severity of environmental degradation using the environmental risk assessment matrix (Figure 1-3). Consider the severity of environmental degradation when determining the potential effect an operation will have on the environment. The risk impact value is defined as an indicator of the severity of environmental degradation. Quantify the risk to the environment resulting from the operation as extremely high, high, medium, or low, using the environmental risk assessment matrix.

Environmental Risi	k Assessme n	t Work	Sheet			
Environmental Area:			,	Ra	ting:	
Unit Operations	Risk Impact					
Movement of heavy vehicles/systems	5	4	3	2	1.	0
Movement of personnel and light vehicles/systems	5	4	3	2	1	0
Assembly area activities	5	4	3	2	1	0
Field maintenance of equipment	5	4	3	2	1	0
Garrison maintenance of equipment	5	4	3	2	1	0

	Overall E	nvironmental F	Risk Assessi	ment Form		
Unit Operation Environmental Issues	Movement of Heavy Vehicles/ Systems	Movement of Personnel and Light Vehicles/ Systems	Assembly Area Activities	Field Maintenance of Equipment	Garrison Maintenance of Equipment	Risk Rating
Air pollution						
Archeological and historical sites						:
Hazardous material/waste						
Noise pollution						
Threatened/endangered species						
Water pollution			***************************************		·	
Wetland protection						
Overall rating						

Risk Categories				
Category	Range	Environmental Damage	Decision Maker	
Low	0-58	Little or none	Appropriate level	
Medium	59-117	Minor	Appropriate level	
High	118-149	Significant	Division commander	
Extremely high	150-175	Severe	MACOM commander	

Figure 1-3. Environmental Risk Assessment Matrix

- **Step 3.** Make Environmental Risk Decisions. Make decisions and develop measures to reduce high environmental risks.
- **Step 4.** Brief the Chain of Command. Brief the chain of command (to include the installation environmental office, if applicable) on proposed plans and pertinent high-risk environmental matrixes. Risk decisions are made at a level of command that corresponds to the degree of risk.
- **Step 5.** Implement Controls. Implement environmental-protection measures into plans, orders, SOPs, training performance standards, and rehearsals.
 - **Step 6.** Supervise. Supervise and enforce environmental-protection standards.
- 1-10. <u>Evaluation</u>. The T&EOs in Chapter 5 describe the standards that must be met for each task.
- a. Evaluations can be either internal or external. Internal evaluations are conducted at all levels, and they must be inherent in all training. External evaluations are usually more formal and are normally conducted by a HQ that is two levels above the evaluated unit. See Chapter 6 for more information on external evaluations.
- b. A critical weakness in training is the failure to evaluate each task every time it is executed. The ARTEP concept is based on simultaneous training and evaluation. Too often, leaders do not practice continuous evaluation. Soldiers or small units are trained to perform a task to standard, and then later, when they execute that task as part of a training exercise, they execute it poorly or incorrectly and are not corrected. For this program to work, trainers and leaders must continually evaluate training as it is being executed.
- c. Leaders should emphasize direct, on-the-spot evaluations. Correcting poor performance during individual or small-group training is easy to do. In higher-level exercises, it is usually not feasible to do this with outside evaluators, but evaluations should not be totally eliminated. Plan AARs at frequent, logical intervals during the exercises (usually after the completion of a major subordinate task). This is a proven technique that allows the correction of performance shortcomings while they are still fresh in everyone's mind. Also, it gets everyone involved and prevents the reinforcement of bad habits.
- d. FM 25-101 provides detailed instructions for conducting an AAR. It also provides detailed guidance on coaching and critiquing during training.
- 1-11. <u>Feedback</u>. Recommendations for improvement of this ARTEP MTP are requested. Feedback will help to ensure that this MTP answers the training needs of units in the field. Please make your comments on DA Form 2028 or the questionnaire provided at the end of this MTP and send to the address reflected in the preface.

Training Matrixes

2-1. <u>General</u>. The training matrix assists the commander in planning the training of his unit personnel. The mission identification table listed in Figure 2-1 provides mission identification for the unit.

Mission Identification Table Mission Title Plan engineer operations Sustain unit operations Provide topographic support to theater element and support engineer topographic companies Defend the unit Conduct unit survivability operations

Figure 2-1. Mission Identification Table

2-2. <u>Mission-to-Collective Task Matrix</u>. This matrix (Figure 2-2) identifies the mission and its supporting collective tasks. The tasks are listed under the appropriate battlefield operating system (BOS), indicated by an X in the matrix. The BOSs that are used in this matrix are defined in United States Army Training and Doctrine Command (TRADOC) Pamphlet (Pam) 11-9. A specific mission is trained by using the collective tasks in the vertical column for the mission. Based on the proficiency of the unit, training is focused on operational weaknesses.

C	ollective Tasks	Plan Engineer Operations	Sustain Operations	Theater Topographic Support	Unit Defense
Develop Int	telligence				
19-3-3105.05-	T01A Process Captured Documents and Equipment		x		x
71-2-0332.05-	T01A Maintain Operations Security (OPSEC)	X	x	X	x
Deploy/Cor	nduct Maneuver				
05-1-1026	Conduct Deployment Operations	X	x		x
05-2-0908	Conduct Quartering Party Operations		X		x
07-1-1923.05-	T01A React to Indirect Fire				X
07-2-1136.05-	T02A Occupy an Assembly Area (AA)		X		x
07-2-1301.05-	T01A Conduct a Convoy		X		X
07-3-0219.05-	T01A Establish Unit Defense		X		x
07-3-1112.05-	T01A React to an Ambush		X		X
07-3-C211.05-T01A Move Tactically					X
Protect the	Force				
03-2-3008.05-	T01A Conduct a Radiological, Chemical, or Biological Reconnaissance or Survey		X		X

Collective Tasks	Plan Engineer Operations	Sustain Operations	Theater Topographic Support	Unit Defense
03-3-C201.05-T01A Prepare for Operations Under Nuclear, Biological, and Chemical (NBC) Conditions				х
03-3-C202.05-T01A Prepare for a Chemical Attack				X
03-3-C203.05-T01A Respond to a Chemical Attack				X
03-3-C205.05-T01A Prepare for a Friendly Nuclear Strike				X
03-3-C206.05-T01A Prepare for a Nuclear Attack				X
03-3-C208.05-T01A Cross a Radiologically Contaminated Area				Х
03-3-C209.05-T01A React to Smoke Operations				X
03-3-C222.05-T01A Respond to the Residual Effects of a Nuclear Attack				х
03-3-C223.05-T01A Respond to the Initial Effects of a Nuclear Attack				Х
03-3-C224.05-T01A Conduct Operational Decontamination		X		X
03-3-C226.05-T01A Cross a Chemically Contaminated Area		Х		х
05-2-0301 Camouflage Vehicles and Equipment		Х		х
05-2-0911 Defend a Convoy Against a Ground Attack		Х		Х
07-2-0414.05-T01A Establish a Company Defensive Position				х
09-2-0337.05-T01A React to Unexploded Ordnance (UXO)		X		X
19-3-2204.05-T01A Employ Physical Security Measures	X	X		X
44-1-C220.05-T01A Use Passive Air Defense Measures		X		X
44-1-C221.05-T01A Take Active Combined Arms Air Defense Measures Against Hostile Aerial Platforms		х		х
71-2-0326.05-T01A Perform Risk Management Procedures	X	X	Х	X
Perform CSS and Sustainment				
05-2-0050 Coordinate for Medical Services		X		Х
05-2-0051 Coordinate for Food Service Support		X		X

Collective Tasks	Plan Engineer Operations	Sustain Operations	Theater Topographic Support	Unit Defense
08-2-C316.05-T01A Transport Casualties (for Units Without Medical Treatment Personnel)		х		
08-2-R303.05-T01A Conduct Battlefield Stress Reduction and Stress Prevention Procedures	х	x		x
08-2-R315.05-T01A Perform Field Sanitation Functions		X		X
10-2-0318.05-T01A Perform Unit Graves Registration (GRREG) Operations		х		х
10-2-0319.05-T01A Receive Airdrop Resupply		X		
10-2-0320.05-T01A Provide Company Supply Support		X		
11-5-0050.05-T01A Operate a Telephone Switch (Manual/SB22/PT)		x		
11-5-0101.05-T01A Install, Operate, and Maintain a Single- Channel Voice Radio Station (AM)		х	х	х
11-5-0121.05-T01A Provide a Field Cable or Wire System		х		
12-1-0403.05-T01A Report Casualties		Х		
12-1-0404.05-T01A Perform Strength Accounting		х		
12-1-0405.05-T01A Conduct Replacement Operations		X		
12-1-0406.05-T01A Process Personnel and Administrative Actions		х		
19-3-3106.05-T01A Handle Enemy Prisoners of War (EPWs)		х		х
43-2-0001.05-T01A Conduct Unit Level Maintenance Operations		Х		х
Exercise Command and Control				
05-1-0721 Plan/Control Augmentation Support	х	х	х	х
05-2-0035 Control a Base in a Base Cluster		X		х
05-2-7008 Prepare an Operation Order (OPORD) (Company/Platoon)	х	х	х	x
05-3-1018 Conduct Troop-Leading Procedures		X	х	х
05-4-1379 Provide Liaison	Х	х	Х	х
11-3-0214.05-T01A Establish and Operate a Single- Channel Voice Radio Net		Х		х

Collective Tasks	Plan Engineer Operations	Sustain Operations	Theater Topographic Support	Unit Defense
11-5-1102.05-T01A Install, Operate, and Maintain a Single- Channel, Ground and Airborne Radio System (SINCGARS) Frequency Hopping (FH) Net	х	х		Х
12-2-0321.05-T01A Maintain Company Strength		Х		
12-2-0338.05-T01A Maintain Troop Morale and Combat Capability		x		

C	Collective Tasks	Unit Survivability
Develop Ir	ntelligence	
19-3-3105.05	5-T01A Process Captured Documents and Equipment	x
71-2-0332.05	5-T01A Maintain Operations Security (OPSEC)	Х
Deploy/Co	nduct Maneuver	_
05-1-1026	Conduct Deployment Operations	Х
05-2-0908	Conduct Quartering Party Operations	Х
07-1-1923.05	5-T01A React to Indirect Fire	X
07-2-1136.05	5-T02A Occupy an Assembly Area (AA)	X
07-2-1301.05	5-T01A Conduct a Convoy	X
07-3-0219.05	5-T01A Establish Unit Defense	X
07-3-1112.05	5-T01A React to an Ambush	X
07-3-C211.0	5-T01A Move Tactically	X
Protect the	e Force	
03-2-3008.05	5-T01A Conduct a Radiological, Chemical, or Biological Reconnaissance or Survey	X
03-3-C201.0	5-T01A Prepare for Operations Under Nuclear, Biological, and Chemical (NBC) Conditions	X
03-3-C202.0	5-T01A Prepare for a Chemical Attack	X
03-3-C203.0	5-T01A Respond to a Chemical Attack	X
03-3-C205.0	5-T01A Prepare for a Friendly Nuclear Strike	Х
03-3-C206.0	5-T01A Prepare for a Nuclear Attack	X

Co	ollective Tasks	Unit Survivability
03-3-C208.05	-T01A Cross a Radiologically Contaminated Area	X
03-3-C209.05	-T01A React to Smoke Operations	x
03-3-C222.05	-T01A Respond to the Residual Effects of a Nuclear Attack	x
03-3-C223.05	-T01A Respond to the Initial Effects of a Nuclear Attack	x
03-3-C224.05	-T01A Conduct Operational Decontamination	X
03-3-C226.05	-T01A Cross a Chemically Contaminated Area	Х
05-2-0301	Camouflage Vehicles and Equipment	Х
05-2-0911	Defend a Convoy Against a Ground Attack	Х
07-2-0414.05-	T01A Establish a Company Defensive Position	x
09-2-0337.05-	T01A React to Unexploded Ordnance (UXO)	x
19-3-2204.05-	T01A Employ Physical Security Measures	X
44-1-C220.05	-T01A Use Passive Air Defense Measures	X
44-1-C221.05	-T01A Take Active Combined Arms Air Defense Measures Against Hostile Aerial Platforms	X
71-2-0326.05-	T01A Perform Risk Management Procedures	x
Perform CS	SS and Sustainment	
05-2-0050	Coordinate for Medical Services	Х
05-2-0051	Coordinate for Food Service Support	Х
08-2-C316.05	-T01A Transport Casualties (for Units Without Medical Treatment Personnel)	X
08-2-R303.05-T01A Conduct Battlefield Stress Reduction and Stress Prevention Procedures		х
08-2-R315.05	-T01A Perform Field Sanitation Functions	X
10-2-0318.05-	T01A Perform Unit Graves Registration (GRREG) Operations	x
10-2-0319.05-	T01A Receive Airdrop Resupply	Х

Collective Tasks		Unit Survivability
10-2-0320.05-T01A Provide Company Supply Support		X
11-5-0050.05	X	
11-5-0101.05	-T01A Install, Operate, and Maintain a Single- Channel Voice Radio Station (AM)	X
11-5-0121.05	-T01A Provide a Field Cable or Wire System	Х
12-1-0403.05	-T01A Report Casualties	X
12-1-0404.05	-T01A Perform Strength Accounting	
12-1-0405.05	-T01A Conduct Replacement Operations	
12-1-0406.05	-T01A Process Personnel and Administrative Actions	
19-3-3106.05	-T01A Handle Enemy Prisoners of War (EPWs)	x
43-2-0001.05	-T01A Conduct Unit Level Maintenance Operations	X
Exercise C	ommand and Control	
05-1-0721	Plan/Control Augmentation Support	X
05-2-0035	Control a Base in a Base Cluster	Х
05-2-7008	Prepare an Operation Order (OPORD) (Company/Platoon)	x
05-3-1018	Conduct Troop-Leading Procedures	X
05-4-1379	Provide Liaison	X
11-3-0214.05	-T01A Establish and Operate a Single- Channel Voice Radio Net	х
11-5-1102.05	-T01A Install, Operate, and Maintain a Single- Channel, Ground and Airborne Radio System (SINCGARS) Frequency Hopping (FH) Net	х
12-2-0321.05	-T01A Maintain Company Strength	X
12-2-0338.05	-T01A Maintain Troop Morale and Combat Capability	X

Figure 2-2. Mission-to-Collective Task Matrix

Mission Outlines/Training Plans

- 3-1. <u>General</u>. The mission outline illustrates the relationship between the missions and their support tasks. Each outline provides the trainer with a diagram of the unit mission, sample FTXs and/or STXs, and the collective tasks that comprise them.
- 3-2. <u>Mission Outlines</u>. Since unit training is mission-oriented, the mission outline shows how task training contributes to the unit ability to perform its missions. The mission outlines, Tables 3-1 through 3-5, provide the commander with a visual outline of his unit missions in a format that facilitates the planning and management of training.

Table 3-1. Sample Countermobility Mission Outline

ENGINEER PLATOON COUNTERMOBILITY			
Task Number	Task Title		
03-3-C201.05-T01A	Prepare for Operations Under Nuclear, Biological, and Chemical (NBC) Conditions		
05-3-0303	Construct Wire Obstacles		
05-3-0306	Construct a Tank Ditch		
05-3-0307	Construct a Log Obstacle		
05-3-0904.05-R01A	Establish Jobsite Security		
05-3-1018	Conduct Troop-Leading Procedures		
07-1-1923.05-T01A	React to Indirect Fire		
10-2-0319.05-T01A	Receive Airdrop Resupply		
71-2-0326.05-T01A	Perform Risk Management Procedures		

Table 3-2. Sample General Engineering Mission Outline

ENGINEER COMPANY GENERAL ENGINEERING			
Task Number	Task Title		
05-2-0726	Conduct Dump Truck Hauling Operations		
05-3-0313	Construct Revetments		
05-3-0402.05-R01A	Perform a Route Classification		
05-3-0611	Construct/Repair a Bridge Abutment		
05-3-0710	Assemble and Install Culverts		
05-3-0765	Construct or Repair a Sewerage System		
05-3-0778	Construct or Repair a Steel Frame Pre-engineered Structure		
05-3-0784	Construct/Repair Headwalls		
05-3-0787	Construct/Repair a Wood Frame Structure		
05-3-0789	Construct/Repair a Concrete Structure		
05-3-0790	Construct/Repair Electrical Utilities		
05-3-0791	Construct/Repair a Water Distribution System		

05-3-0792	Install Coupled Pipeline
05-3-0904	Establish Jobsite Security
08-2-0314.05-T01A	Treat Unit Casualties (for Units With Medical Treatment Personnel)

Table 3-3. Sample Mobility Mission Outline

ENGINEER PLATOON MOBILITY			
Task Number	Task Title		
05-3-0114	Conduct Breaching Operations		
05-3-0404	Conduct a River Crossing Site Reconnaissance		
05-3-0118	Conduct Minesweeping Operations		
05-3-0609	Operate River Crossing Sites		
05-3-0603	Prepare an Expedient Ford		
05-3-0767	Clear Obstacles With Engineer Equipment		
03-2-3008.05-T01A	Conduct a Radiological, Chemical, or Biological Reconnaissance or Survey		
03-3-C208.05-T01A	Cross a Radiologically Contaminated Area		

Table 3-4. Sample Perform Survivability Construction Mission Outline

ENGINEER PLATOON PERFORM SURVIVABILITY CONSTRUCTION		
Task Number	Task Title	
05-3-0304	Construct Vehicle Fighting Positions	
05-3-0305	Construct Vehicle Protective Positions	
05-3-0306	Construct a Tank Ditch	
05-3-0312	Construct Bunkers and Shelters	

Table 3-5. Sample Unit Survivability/Unit Defense Mission Outline

ENGINEER COMPANY UNIT SURVIVABILITY/UNIT DEFENSE			
Task Number	Task Title		
03-3-C203.05-T01A	Respond to a Chemical Attack		
03-3-C205.05-T01A	Prepare for a Friendly Nuclear Strike		
05-2-0301	Camouflage Vehicles and Equipment		
11-5-0121.05-T01A	Provide a Field Cable or Wire System		
44-1-C220.05-T01A	Use Passive Air Defense Measures		
44-1-C221.05-T01A	Take Active Combined Arms Air Defense Measures Against Hostile Aircraft		

Training Exercise

4-1. <u>General</u>. Training exercises are used to train and practice the performance of collective tasks. This MTP contains a sample FTX. It is designed to assist in developing, sustaining, and evaluating the unit mission proficiency. Table 4-1 lists the FTX by exercise number, title, and page number.

Table 4-1. FTX Exercise

Exercise Number	Exercise Title	Page
FTX 5-1-E0001	Conduct Mobility Operations	4-1

- 4-2. <u>Field Training Exercise</u>. The FTX is designed to provide a training method for the unit to train its critical wartime missions. It provides a logical sequence for the performance of the tasks previously trained in STXs.
- 4-3. <u>Situational Training Exercise</u>. STXs are short, scenario-driven, mission-oriented tactical exercises used to train a group of closely related collective tasks. STXs provide the information for training the missions that make up the critical wartime mission. STXs—
 - Provide repetitive training of missions.
 - Allow the training to focus on identified weaknesses.
 - Allow the unit to practice the mission STX before conducting a higher-echelon FTX.
 - Save time by providing most of the information needed to develop a vehicle for training.

ENGINEER COMPANY FTX 5-1-E0001 CONDUCT MOBILITY OPERATIONS

- 1. Objective. This sample exercise trains collective, leader, and individual tasks in the company operation, Conduct Mobility Operations.
- 2. Interface. This exercise supports the task force (TF) requirement to conduct combat operations.
- 3. Training Enhancers.
- a. The training matrix in Chapter 2 shows the collective tasks that must be mastered to perform the company mission. Training that will improve its ability to perform its mission are—
- (1) Planning, controlling, and coordinating mobility operations. Training may be conducted in garrison and/or local training areas by one of the following methods:
 - (a) Classroom instruction.
 - (b) A map exercise (MAPEX) combined with a sand table exercise.
 - (c) A command post exercise (CPX) conducted in garrison.
 - (d) A command field exercise (CFX) conducted in a field environment.

- (e) A tactical exercise without troops (TEWT).
- (f) A communications exercise (COMEX).
- (g) Simulations and games.
- (2) Establishing an aggressive spirit. An aggressive spirit can be established in a unit and its leaders by engaging in the following activities:
 - (a) Aggressive unit sports and physical-fitness programs.
 - (b) Leader and individual confidence courses.
 - (c) Appropriate training films that have a positive, aggressive effect on the soldiers.
 - (d) Awareness of the unit heritage.
- b. This exercise begins with the receipt of a warning order (WO) and ends upon the compilations of area damage control (ADC) activities. Figure 4-1 illustrates the general scenario of the exercise. Table 4-2 is a suggested scenario and Figure 4-2 is the movement order for the scenario.

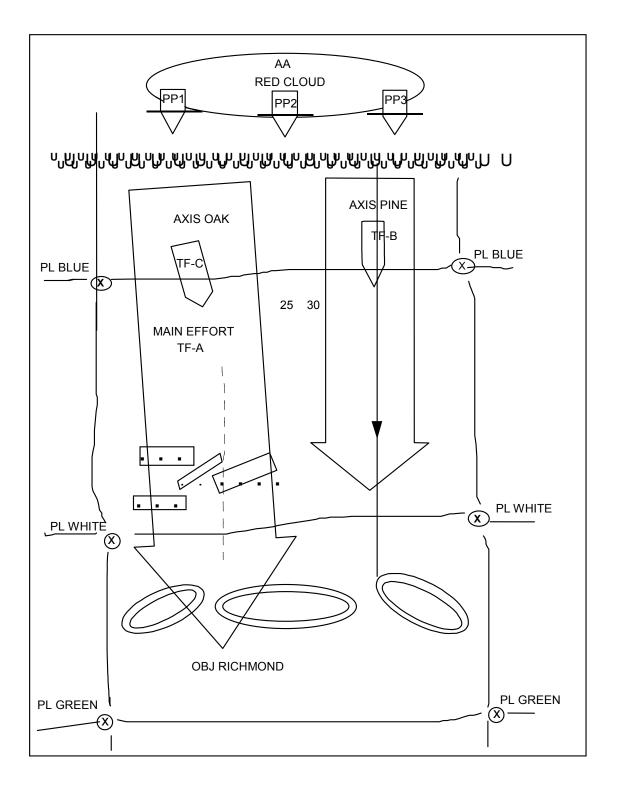


Figure 4-1. General Scenario FTX

Table 4-2. Sample Suggested Scenario

Event	Action	Estimated Time
	Module 1	
1	Receive a Bridge WO	15 minute
2	Receive a Bridge Movement Order	30 minute
3	Plan and Issue a Movement Order	2.5 hou
4	Conduct a Tactical Road March	6 hou
5	Occupy an AA	4 hou
6	Receive a Brigade WO	15 minute
7	Receive a Brigade OPORD	2 hou
8	Conduct an AAR	1 ho
	Module 2	
9	Conduct Precombat Operations	20 hou
	Plan/Direct an Engineer Reconnaissance	8 hou
	Perform an Engineer Battlefield Assessment	4 hou
	Prepare an Engineer Estimate	3 hou
	Prepare an Engineer Annex	1 ho
10	Conduct an AAR	1 ho
	Module 3	
11	Monitor the Conduct of the Attack, and Coordinate and	
	Issue FRAGOs, as appropriate	9.5 hou
	Module 4	
12	Move to the AA	4 hou
13	Conduct a Final AAR	2 hou
*	Defend Against an Air Attack	2 1100
*	Control Combat Formations	
*	Prepare an OPORD	
*	Camouflage Vehicles and Equipment	
*	Manage Battlefield Stress	
*	Use Passive Air Defense Measures	
*		
*	Perform PMCS Operate a Not Control Station	
*	Operate a Net Control Station	
	Establish and Operate a Single-Channel,	
	Voice Radio Station ENDEX	
		Total time: 69 hour

Movement Order

- 1. SITUATION. Contact with the enemy has been broken. The enemy has withdrawn to vicinity NK 403087. It is being reinforced and is preparing to counterattack. The division is moving to occupy an assembly area (AA) in preparation of combat operations.
- 2. MISSION. The 25th Brigade moves by tactical road march via route Monroe, commencing 011600 hours to AA vicinity NK 243567. The order of march is TF A, TF B, and TF C. The interval between serials is 30 minutes. Close on the AA no later than 011900 hours.
- 3. EXECUTION.
- a. Concept of Movement. TF A will be the lead element with assistance from the military police (MP) for traffic control. TF B will follow 30 minutes after TF A. Brigade HQ will follow 30 minutes after TF B. TF C will follow 30 minutes after brigade HQ.
 - b. Tasks to Subordinate Units. The MPs will provide traffic control for the brigade movement.
 - c. Detailed Timings. None.
 - d. Coordinating Instructions.
 - (1) Start point (SP) NK 243567 at 011600 hours.
 - (2) Route Monroe command post (CP) is at NK 248560.
 - (3) Quartering party is the 25th Battalion.
 - (4) Vehicle markings are according to the unit SOP.
 - (5) Additional information, as required.
- 4. SERVICE SUPPORT. Per the unit SOP.
- 5. COMMAND AND SIGNAL.
 - a. Command.
 - b. Signal.
 - (1) Current signal operation instructions (SOI) are in effect.
 - (2) Visual signals according to the unit SOP.

Figure 4-2. Movement Order

4. General Situation.

a. Contact with the enemy has been broken. The enemy has withdrawn deep to the rear, is being reinforced, and is preparing to counterattack within 24 hours. The enemy is expected to use nonpersistent nerve agents. Enemy air is expected to be active in the area. The latest intelligence summary (INTSUM)

indicates that the enemy may have a company-size strong point in the brigade sector. Enemy units occupying the combat outpost are half strength. Counterattacking forces are expected to be full strength.

- b. This exercise is conducted under all environments during both day and night operations. The company is operating in an arid environment. The company will operate under threat of NBC attacks, ground or air attacks, indirect fire, and electronic warfare (EW).
 - This exercise is conducted under Threat Level I, II, or III attacks.
 - d. The company should be prepared to relocate at least every three to four days.
- e. The unit should be prepared to move by echelons while continuing to provide support to the assigned area.

5. Special Situation.

a. The lead TF encounters an unexpected obstacle that prevents bypass. Enemy contact has been made. The brigade commander gives the following fragmentary order (FRAGO):

"TF, conduct breaching operations and continue the attack."

b. After completing the breaches, the TF receives fire from an enemy position and encounters complex obstacles that prevent bypass. The attack is stalled. The unit is ordered to move in.

6. Support Requirements.

- a. Minimum Trainers and Observers/Controllers. The battalion commander or the Operations and Training Officer (US Army) (S3) who will be the trainer and the primary evaluator can conduct this task. At least one other observer/controller (O/C) is required for each engineer platoon and OPFOR platoon involved in this FTX.
 - b. Opposing Forces.
 - (1) OPFOR is required for the exercise to simulate Threat Level II and III activities.
 - (2) OPFOR should have specific missions and be controlled whenever used.
- (3) The Multiple Integrated Laser Engagement System (MILES) can be used, or the trainer and O/C can assess the damage to equipment and personnel casualties.
- c. Vehicles and Communications. Vehicles and communications equipment organic to the unit are used. Each trainer and O/C needs a vehicle and a radio. Radios are also required for OPFOR vehicles during mounted operations.
- d. Maneuver Area. Depending on the local training area, an area with a minimum dimension of 15 x 6 kilometers for the hasty attack is desirable. The terrain should offer multiple covered and concealed approaches to the objective area. Using terrain that limits the leader to a geographical or school solution does not allow an evaluation of the unit ability to conduct a terrain analysis and to select an appropriate course of action.
- e. Consolidated Support Requirements. Company support requirements can be calculated by adding the total of the requirements for each participating subordinate element. See Table 4-3.

Table 4-3. Consolidated Support Requirements for FTX 5-1-E0001

Ammunition	tion DODIC Estimated Basic Load		ted Basic Load	
5.56 mm	A080	150 rounds per rifle		
7.62 mm	A111	400 rounds per M60		
5.56 mm	A075	250 rounds per SAW		
Caliber .50	A598	250 rounds per M2		
ATWESS (AT-4)	L367	15 each per compan	y (inert)	
Hand grenade, body, M69	G811	2 per man		
Hand grenade, fuse (practice)	G878	2 per man		
Simulators, projectile, ground burst	L598	50 per exercise		
Simulator, hand grenade, M116 series	L601	20 per squad (withou demolitions) or 6 per	it live demolitions to simulat squad	
Demolitions (See the note below.)				
MICLIC		4 per company with 2	2 reloads	
Bangalore torpedo kit		1 per squad		
Charge, block TNT		50 per squad		
MDI M11, 12, 13, 14		15 each (total 60) pe	r platoon	
MDI igniters		60 per platoon		
Time fuse		500 feet per platoon		
Satchel charge, M183		30 per platoon		
40-pound shape charge		12 per platoon		
Smoke grenades, white		60 per platoon		
Smoke pot, ground		10 per platoon		
Mines				
Other Items				
Batteries, BA 200 (6-volt)		50 each		
Batteries, BA 3090 (9-volt)		400 each		
Class IV		•		
Concertina wire				
Pickets				
Staples				
Barbed wire				
MILES Equipment	Company	Evaluators OPFOR		
APC	13		13/4	
Caliber .50 system	15		13/4	
M240 system	2	10,1		
M19 blank firing adapter	15	13/4		
M16 system	120	120/28		
M60 machine gun system	13	13/2		
Controller guns		8		
Small arms alignment fixture		2		
NOTE: Ammunition and demolitions are during the FTX.	e basic loads a	and should be restoc	ked (according to use)	

7. Training and Evaluation Outline Sequence. Table 4-4 lists the T&EOs from Chapter 5 that are used to evaluate the FTX.

Table 4-4. T&EOs Used in Evaluating FTX 5-1-E0001

Task Title	Task Number
Disseminate Combat Information and Intelligence (Battalion)	34-1-2005.05-T01A
Maintain Operations Security	71-2-0332.05-T01A
Prepare an Obstacle Plan (Battalion)	05-1-0001
Control a Hasty Gap Crossing	05-1-0500
Plan Breaching Operations	05-1-0520
Camouflage Vehicles and Equipment	05-2-0301
Prepare for a Chemical Attack	3-2-C202.05-T01A
Process Personnel and Administrative Actions	12-1-0406.05-T01A
Conduct Unit Level Maintenance Operations	43-2-0001.05-T01A
Treat Casualties	08-2-0003.05-T01A
Perform Field-Sanitation Measures	08-2-R315.05-T01A
Transport Casualties	08-2-C316.05-T01A
Provide Food-Service Support	10-2-0317.05-T01A
Provide Company Supply Support	10-2-0320.05-T01A
Process Personnel and Administrative Action	12-1-0406.05-T01A
Prepare an Engineer Annex	05-1-0003
Prepare an Operations Order	05-1-0008
Perform an Engineer Battlefield Assessment	05-1-0027
Report Obstacle Information	05-1-0025
Report Engineer Information	05-1-0026
Analyze Battlefield Information	05-1-0415
Control Combined Arms Breaching	05-1-0048
Conduct Troop-Leading Procedures	05-2-1018
Establish and Operate a Single-Channel Voice Radio Net	11-3-0214.05-T01A
Operate a Telephone Switch (Manual/SB22/PT)	11-5-0050.05-T01A
Establish External Communications	11-5-0121.05-T01A
Install, Operate, and Maintain a Single-Channel, Ground and Airborne Radio System (SINCGARS) Frequency Hopping (FH) Net	11-5-1102.05-T01A
Conduct Battlefield Stress Reduction and Stress Prevention Procedures	08-2-R303.05-T01A
Report Casualties	12-1-0403.05-T01A
Conduct Replacement Operations	12-1-0405.05-T01A

Training and Evaluation Outlines

The T&EOs for the unit are listed in Figure 5-1. The mission-to-collective task matrix in Chapter 2 lists the T&EOs required to train the critical wartime missions according to their specific BOS.

Develop Intelligence	
Process Captured Documents and Equipment (19-3-3105.05-T01A)	
Maintain Operations Security (OPSEC) (71-2-0332.05-T01A)	5-5
Deploy/Conduct Maneuver Conduct Deployment Operations (05-1-1026)	5 (
Conduct Quartering Party Operations (05-2-0908)	
React to Indirect Fire (07-1-1923.05-T01A)	5-10
Occupy an Assembly Area (AA) (07-2-1136.05-T02A)	
Conduct a Convoy (07-2-1301.05-T01A)	
Establish Unit Defense (07-3-0219.05-T01A)	
React to an Ambush (07-3-1112.05-T01A)	
Protect the Force	0 00
Conduct a Radiological, Chemical, or Biological Reconnaissance or Survey (03-2-3008.05-	
T01A)	5-33
Prepare for Operations Under Nuclear, Biological, and Chemical (NBC) Conditions (03-3-C201.05-T01A)	5-36
Prepare for a Chemical Attack (03-3-C202.05-T01A)	
Respond to a Chemical Attack (03-3-C203.05-T01A)	
Prepare for a Friendly Nuclear Strike (03-3-C205.05-T01A)	
Prepare for a Nuclear Attack (03-3-C206.05-T01A)	
Cross a Radiologically Contaminated Area (03-3-C208.05-T01A)	5-46
React to Smoke Operations (03-3-C209.05-T01A)	
Respond to the Residual Effects of a Nuclear Attack (03-3-C222.05-T01A)	
Respond to the Initial Effects of a Nuclear Attack (03-3-C223.05-T01A)	
Conduct Operational Decontamination (03-3-C224.05-T01A)	
Cross a Chemically Contaminated Area (03-3-C226.05-T01A)	
Camouflage Vehicles and Equipment (05-2-0301)	
Defend a Convoy Against a Ground Attack (05-2-0911)	
Establish a Company Defensive Position (07-2-0414.05-T01A)	
React to Unexploded Ordnance (UXO) (09-2-0337.05-T01A)	
Employ Physical Security Measures (19-3-2204.05-T01A)	
Use Passive Air Defense Measures (44-1-C220.05-T01A)	
Take Active Combined Arms Air Defense Measures Against Hostile Aerial Platforms (44-1-	
C221.05-T01A)	5-75
Perform Risk Management Procedures (71-2-0326.05-T01A)	5-78
Perform CSS and Sustainment	
Coordinate for Medical Services (05-2-0050)	
Coordinate for Food Service Support (05-2-0051)	5-83
Transport Casualties (for Units Without Medical Treatment Personnel) (08-2-C316.05-T01A)	5-85
Conduct Battlefield Stress Reduction and Stress Prevention Procedures (08-2-R303.05-T01A)	
Perform Field Sanitation Functions (08-2-R315.05-T01A)	
Perform Unit Graves Registration (GRREG) Operations (10-2-0318.05-T01A)	
Receive Airdrop Resupply (10-2-0319.05-T01A)	5_Q£
Provide Company Supply Support (10-2-0320.05-T01A)	

Operate a Telephone Switch (Manual/SB22/PT) (11-5-0050.05-T01A)Install, Operate, and Maintain a Single-Channel Voice Radio Station (AM) (11-5-0101.05	
T01A)	F 400
Provide a Field Cable or Wire System (11-5-0121.05-T01A)	
Report Casualties (12-1-0403.05-T01A)	5-107
Perform Strength Accounting (12-1-0404.05-T01A)	5-109
Conduct Replacement Operations (12-1-0405.05-T01A)	
Process Personnel and Administrative Actions (12-1-0406.05-T01A)	5-113
Handle Enemy Prisoners of War (EPWs) (19-3-3106.05-T01A)	5-116
Conduct Unit Level Maintenance Operations (43-2-0001.05-T01A)	5-118
Exercise Command and Control	
Plan/Control Augmentation Support (05-1-0721)	5-121
Control a Base in a Base Cluster (05-2-0035)	
Prepare an Operation Order (OPORD) (Company/Platoon) (05-2-7008)	
Conduct Troop-Leading Procedures (05-3-1018)	
Provide Liaison (05-4-1379)	5-131
Establish and Operate a Single-Channel Voice Radio Net (11-3-0214.05-T01A)	5-133
Install, Operate, and Maintain a Single-Channel, Ground and Airborne Radio System	
(SINCGARS) Frequency Hopping (FH) Net (11-5-1102.05-T01A)	
Maintain Company Strength (12-2-0321.05-T01A)	
Maintain Troop Morale and Combat Capability (12-2-0338.05-T01A)	5-141

Figure 5-1. List of T&EOs

ELEMENTS: Company Headquarters

Communication Section

Technical Maintenance Support Section

TASK: Process Captured Documents and Equipment (19-3-3105.05-T01A)

(FM 3-19.40)

ITERATION: 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

CONDITIONS: The enemy equipment and documents have been captured. Some iterations of this task should be performed in MOPP4.

TASK STANDARDS: The element processes all captured equipment and documents based on disposition instructions and within the time standards established by higher headquarters (HQ). The time required to perform this task is increased when conducting it in mission-oriented protective posture (MOPP) 4.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
 The element tags all captured equipment and documents. a. Described the type of equipment and documents, such as maps, photos, rifles, and radios. b. Annotated the date and time of capture. c. Provided the place (grid coordinates) of capture. d. Noted the capturing unit. e. Furnished the circumstances of the capture. f. Identified the prisoner's name on the tag if the items were taken from enemy prisoners of war (EPWs). 		
 * 2. The element leader reports the capture of equipment and documents to higher HQ. a. Described the type of equipment and documents. b. Stated the date and time of capture. c. Identified the capturing unit. d. Furnished the place (grid coordinates) of the capture. 		
 * 3. The element leader disposes of the equipment and documents according to the guidance received from higher HQ. a. Destroyed, secured, evacuated, or abandoned the equipment. b. Evacuated the documents through the chain of command to intelligence personnel. 		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK								
ITERATION	1	2	3	4	5	М	TOTAL	
TOTAL TASK STEPS EVALUATED								
TOTAL TASK STEPS "GO"								
TRAINING STATUS "GO"/"NO- GO"								

[&]quot;*" indicates a leader task step.

SUPPORTING INDIVIDUAL TASKS: NONE

SUPPORTING COLLECTIVE TASKS: NONE

OPFOR TASKS AND STANDARDS: NONE

Command Section
Company Headquarters

S1 Section S2 Section

Communication Section

S4 Section

Headquarters and Headquarters Company Maintenance Section

Technical Maintenance Support Section

TASK: Maintain Operations Security (OPSEC) (71-2-0332.05-T01A)

(AR 530-1) (AR 380-5) (FM 24-33) (FM 24-35-1) (FM 3-19.30) (FM 34-60)

ITERATION: 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

CONDITIONS: The element is operating where the enemy can detect it. The enemy can employ electronic-warfare (EW) measures and air and ground reconnaissance elements. The element can also use the local populace and enemy intelligence agencies. Some iterations of this task should be performed in MOPP4.

TASK STANDARDS: The element prevents the enemy from learning its strength, dispositions, intentions, and any essential elements of friendly information (EEFI) or from surprising the elements main body. The time required to perform this task is increased when conducting it in mission-oriented protective posture (MOPP) 4.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
 * 1. Leaders check or perform information security measures. a. Disseminated the information on a need-to-know basis. b. Prohibited fraternization with civilians. c. Conducted alerts, deployment preparations, and loading operations to minimize detection. d. Ensured that maps contained only the minimum-essential information. e. Conducted inspections and gave briefings to ensure that personnel did not carry any details of military activities in their personal materials, such as letters, diaries, notes, drawings, sketches, or photographs. f. Sanitized all planning areas and positions before departure. 		
 The element performs camouflage discipline. Concealed and camouflaged with natural materials, whenever possible, to prevent ground or air observation. Moved on covered and concealed routes. Covered all reflective surfaces and unit markings with nonreflective material, such as cloth, mud, or a camouflage stick. Covered or removed all vehicle markings. 		
 3. The element camouflages individual positions and equipment to prevent detection from 35 meters or greater and camouflages vehicles to prevent detection from 100 meters or greater. a. Ensured that the foliage was not stripped near the unit position. b. Camouflaged earth berms. c. Ensured that the camouflage nets were erected. 		

d. Evaded crossing near footpaths, trails, and roads. e. Erased any tracks leading into the positions. f. Ensured that vehicles that were parked in the shadows were moved as the shadows shifted. g. Replaced and replenished the camouflage. h. Evaded movement in the area to prevent ground and air detection. 4. The element employs the company net control station (NCS) and enforces communications security (COMSEC). a. Enforced signal operation instructions (SOI) and signal supplemental instructions (SSI) procedures, such as challenges, authentications decoding, and call signs and frequencies. Ensured that the monitored traffic did not reveal information to the enemy. b. Employed approved radiotelephone operator (RATELO) procedures. c. Followed COMSEC procedures, such as keeping transmissions short, using the lowest possible power settings, using directional antennas, changing transmission patterns, and maintaining radio silence. d. Followed procedures for operations during jamming. e. Made maximum use of the messenger and wire service. f. Used visual signals according to the unit standing operating procedure (SOP). 5. The element employs physical security measures. a. Employed observation posts (OPs). b. Employed counterreconnaissance patrols. c. Followed stand-to procedures. d. Employed mines and obstacles, when permitted. e. Tied in with adjacent units for coordination and fire. f. Used the challenge and password. g. Limited access into the area of the unit. h. Safeguarded weapons, ammunition, sensitive items, and classified documents. i. Picked up litter. j. Employed air guards.	TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
communications security (COMSEC). a. Enforced signal operation instructions (SOI) and signal supplemental instructions (SSI) procedures, such as challenges, authentications decoding, and call signs and frequencies. Ensured that the monitored traffic did not reveal information to the enemy. b. Employed approved radiotelephone operator (RATELO) procedures. c. Followed COMSEC procedures, such as keeping transmissions short, using the lowest possible power settings, using directional antennas, changing transmission patterns, and maintaining radio silence. d. Followed procedures for operations during jamming. e. Made maximum use of the messenger and wire service. f. Used visual signals according to the unit standing operating procedure (SOP). 5. The element employs physical security measures. a. Employed observation posts (OPs). b. Employed counterreconnaissance patrols. c. Followed stand-to procedures. d. Employed mines and obstacles, when permitted. e. Tied in with adjacent units for coordination and fire. f. Used the challenge and password. g. Limited access into the area of the unit. h. Safeguarded weapons, ammunition, sensitive items, and classified documents. i. Picked up litter.	e. Erased any tracks leading into the positions. f. Ensured that vehicles that were parked in the shadows were moved as the shadows shifted. g. Replaced and replenished the camouflage.		
 a. Employed observation posts (OPs). b. Employed counterreconnaissance patrols. c. Followed stand-to procedures. d. Employed mines and obstacles, when permitted. e. Tied in with adjacent units for coordination and fire. f. Used the challenge and password. g. Limited access into the area of the unit. h. Safeguarded weapons, ammunition, sensitive items, and classified documents. i. Picked up litter. 	communications security (COMSEC). a. Enforced signal operation instructions (SOI) and signal supplemental instructions (SSI) procedures, such as challenges, authentications decoding, and call signs and frequencies. Ensured that the monitored traffic did not reveal information to the enemy. b. Employed approved radiotelephone operator (RATELO) procedures. c. Followed COMSEC procedures, such as keeping transmissions short, using the lowest possible power settings, using directional antennas, changing transmission patterns, and maintaining radio silence. d. Followed procedures for operations during jamming. e. Made maximum use of the messenger and wire service. f. Used visual signals according to the unit standing operating procedure		
* 6. All leaders enforce noise and light discipline.	 a. Employed observation posts (OPs). b. Employed counterreconnaissance patrols. c. Followed stand-to procedures. d. Employed mines and obstacles, when permitted. e. Tied in with adjacent units for coordination and fire. f. Used the challenge and password. g. Limited access into the area of the unit. h. Safeguarded weapons, ammunition, sensitive items, and classified documents. i. Picked up litter. j. Employed air guards. 		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	M	TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO- GO"							

[&]quot;*" indicates a leader task step.

SUPPORTING COLLECTIVE TASKS: NONE

ELEMENTS: Command Section

Company Headquarters

S1 Section S2 Section

Communication Section

S4 Section

Headquarters and Headquarters Company Maintenance Section

Technical Maintenance Support Section

TASK: Conduct Deployment Operations (05-1-1026)

(DD FORM 1387-2) (FM 55-65)

ITERATION:12345(Circle)COMMANDER/LEADER ASSESSMENT:TPU(Circle)

CONDITIONS: The unit is directed to report to a port of embarkation (POE). This task should not be trained in MOPP4.

TASK STANDARDS: The battalion deploys all unit personnel, equipment, and basic loads by the required modes of transportation (road, rail, air, or sea) to its destination by the time specified in the operation order (OPORD).

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
 The battalion staff develops and maintains strategic movement plans and the standing operating procedure (SOP). Developed and maintained contingency operations for all modes of transportation. Developed individual load plans for aircraft, rail cars, and vehicles based on the unit table(s) of organization and equipment (TOE). Prepared a unit movement plan that identified administrative personnel processing, security, logistics, and coordination requirements for implementation. Developed procedures for detailed personnel processing, censorship, and security. Coordinated with the installation and transportation activities to ensure the availability of coordinated required for each mayor. 		
availability of securing materials required for each move. 2. The battalion initiates the unit plan. a. Initiated recall procedures. Accounted for all unit personnel no later than the time specified in the SOP. b. Established security of the unit area. (1) Concealed unit markings on all equipment and personnel. (2) Restricted personnel to the unit area. (3) Implemented a censorship plan. (4) Restricted access to the unit area. c. Established communications to higher and subordinate units. d. Reported personnel, logistics, and maintenance status to higher headquarters (HQ). Ensured that reports were 100 percent complete.		
 The battalion staff performs unit movement staff functions. The staff ensured that— a. The Operations and Training Officer (US Army) (S3) received and disseminated the operations concept to the battalion staff and subunit leaders. 		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
 b. The Supply Officer (US Army) (S4) identified the companies and corrected shortcomings in equipment (to include personal equipment), supplies, common table of allowances (CTA)/50, and basic loads. c. The S3 or S4 packed equipment loads according to vehicle load plans. d. The S3 or S4 packaged and marked the load with Department of Defense (DD) special handling data or certification. e. The S3 or S4 submitted requests to the movement control center (MCC) and/or installation transportation officer (ITO) for convoy and special hauling permits and additional hauls as required. 		NO-90
4. The unit conducts the readiness actions outlined in the unit SOP. a. Secured the unit area. b. Loaded and secured ammunition. c. Processed replacement personnel. d. Secured privately owned vehicles (POV). e. Inventoried and secured personal property. f. Conducted communications and electronics checks. g. Updated dependent affairs, such as enrollment in the Defense Enrollment Eligibility Reporting System (DEERS) and service member pay.		
 5. The subordinate elements prepare for movement. a. Ensured that equipment was packed and loaded according to the load plans. b. Determined the center of balance that was indicated on each item prepared for air movement. c. Prepared and reduced all vehicles to the configuration required by the mode of transportation being used. d. Assembled unit personnel at designated staging areas. The ITO and the transportation movements office(r) (TMO) supervised equipment inspections. e. Accomplished loading, by the unit load teams, according to the approved load plans. 		
 6. The battalion staff inspects subordinate units. The staff included the following items: a. CTA 50-900, unit equipment, and personnel clothing. b. Vehicle maintenance. Ensured that the vehicles met deployment standards. c. Weapons issue and accountability. d. The mess equipment, if available. e. The basic load for compliance with load plans. 		
 The battalion deploys by convoy to the railhead, POE, or airhead as required. The battalion performs preembarkation operations at the departure airfield. Ensured that— The S3 established liaison with the departure airfield control group (DACG). The S4 had shoring material available and readily accessible. The S3 appointed chalk commanders and that the DACG briefed them. The S3 prepared passenger equipment manifests and gave them to the DACG. The S3 ensured that each chalk responded to all call-forward orders and directed issue by the DACG before release to the airlift control element 		
 (ALCE). f. The S4 or ALCE had shoring, floor protection material, and 463L pallet dunnage available and ready for use, when required. g. The S3 maintained chalk integrity and that the chalks were properly loaded. 		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
 h. The companies assembled vehicles, personnel, and equipment into chalks according to the unit readiness SOP. i. The companies performed final preparation of vehicles and equipment for loading. j. The companies maintained unit integrity and security. k. The chalk commander secured two copies of the final passenger and equipment manifest, one for himself and one according to ALCE instructions. 		
 9. The battalion deploys by rail to the POE. Ensured that— a. The S3 or S4 checked the availability of blocking and bracing material. b. The S3 assembled troops, vehicles, and equipment at the designated railhead staging area. The S3 prepared and processed for movement according to instructions contained in the applicable publications, the unit SOP, and higher headquarters (HQ) directives. c. The S3 inspected loading, blocking, and bracing of vehicles and equipment by unit personnel. The ITO or TMO checked the cargo documentation. d. The battalion accomplished tie-down procedures according to applicable technical manuals (TMs) for each type of equipment. e. The unit, ITO, and railroad representatives performed joint inspections of the loaded equipment before the release of movement. 		
 10. The battalion deploys by sea. Ensured that— a. The S3 coordinated with the MCC for equipment operators and maintenance personnel for the port support activity. b. The MCC inspected the chalked equipment and stencils or marked the ship manifest before loading. c. The S3 or S4 obtained the estimated date of arrival at the POE from the MCC ship manifest. 		

TASK PERFO	TASK PERFORMANCE / EVALUATION SUMMARY BLOCK						
ITERATION	1	2	3	4	5		TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO- GO"							

[&]quot;*" indicates a leader task step.

SUPPORTING COLLECTIVE TASKS

Task Number	Task Title
63-1-8063	COORDINATE REAR DETACHMENT SUPPORT
63-1-8064	PERFORM HOME STATION REAR DETACHMENT ACTIVITIES
63-2-8001	PERFORM DEPLOYMENT ALERT ACTIVITIES
63-2-8003	PERFORM PREDEPLOYMENT TRAINING ACTIVITIES
63-2-8004	PERFORM PREDEPLOYMENT SUPPLY ACTIVITIES
63-2-8005	PERFORM PREDEPLOYMENT MAINTENANCE ACTIVITIES

SUPPORTING COLLECTIVE TASKS

Task Number	Task Title
63-2-8014	PERFORM REDEPLOYMENT PERSONNEL AND ADMINISTRATIVE
	ACTIONS
63-2-8016	PERFORM REDEPLOYMENT SUPPLY ACTIVITIES
63-2-8017	PERFORM REDEPLOYMENT MAINTENANCE ACTIVITIES
63-2-8029	PLAN UNIT REDEPLOYMENT

ELEMENTS: Command Section

Company Headquarters

S1 Section S2 Section

Communication Section

S4 Section

Headquarters and Headquarters Company Maintenance Section

Technical Maintenance Support Section

TASK: Conduct Quartering Party Operations (05-2-0908)

(<u>FM 3-90.1</u>) (FM 101-5) (FM 20-32) (FM 5-10) (FM 5-34)

ITERATION: 1M 2M 3M 4M 5M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

CONDITIONS: In a contemporary operating environment, a unit is directed to move to a new location and establish an assembly area (AA). Digital units have performed functionality checks, and systems are operational. This task is always performed in MOPP4.

TASK STANDARDS: The quartering party departs ahead of the main body of the unit and completes all tasks in the new AA before the main body arrives. The unit moves all personnel and equipment to the assigned position within the time specified in the operation order (OPORD). Digital units send and receive reports using frequency-modulated (FM) or digital means.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
 * 1. The element leader organizes the quartering party. a. Selected a noncommissioned officer in charge (NCOIC). b. Selected a security element or coordinated for security to be provided by the supported maneuver unit. c. Selected subordinate-element representatives according to the unit standing operating procedure (SOP). d. Organized a nuclear, biological, and chemical (NBC) reconnaissance party from the NCOIC, the security element, and the subordinate-element representatives to satisfy the threat conditions. e. Conducted troop-leading procedures. f. Conducted precombat checks (PCCs) and precombat inspections (PCIs). g. Reviewed the unit SOP and tactical standing operating procedure (TACSOP). h. Conducted risk management and safety briefings according to the unit SOP or TACSOP. 		
 The quartering party conducts rehearsals on minesweeping operations, actions on contact for the security teams, and movement guide procedures. NOTE: Conduct a rehearsal using one of the following rehearsal types: the confirmation brief, the back brief, the combined arms rehearsal, the battle drill, or the SOP rehearsal. 		
* 3. The quartering party leader conducts a map reconnaissance identifying the start point (SP), potential ambush sites, checkpoints (CPs), rest stops, and the AA. NOTE: The route used by the quartering party can be the same as the route used by the main body of the unit, as long as security is maintained along the route. If security is not maintained, the main body should conduct a route clearance to the new AA.		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
 4. The quartering party prepares the vehicles for the convoy. a. Performed preventive-maintenance checks and services (PMCS) on vehicles and equipment. b. Loaded vehicles according to the load plan. c. Prepared troop-carrying vehicles for combat survivability by covering the floors with a double layer of sandbags. d. Maintained a guard force to prevent theft and sabotage. 		
 * 5. The quartering party leader briefs convoy personnel. a. Briefed the convoy route, to include the medical- and maintenance-support locations and the destination. b. Provided a strip map to each vehicle commander (or driver). NOTE: Digital units input routes and checkpoints into the Force XXI Battle Command Brigade and Below (FBCB2) System by using an overlay message and/or a long format message according to the unit TACSOP. c. Briefed the prescribed march rate, the catch-up speed, and the distance between the vehicles. d. Briefed accident and breakdown procedures. e. Briefed limited-visibility movement procedures. f. Briefed the chain of command and radio frequency. 6. The quartering party relocates to the new AA.		
 a. Traveled separately from, and ahead of, the main body. b. Reported route limitations and other specified command interest items to the next higher element. 		
 7. The quartering party reconnoiters the area and notifies the commander of the conditions. NOTE: Digital units update the enemy locations, mined areas, and NBC contaminated areas on the FBCB2 System to update the situational awareness (SA) and common operational picture (COP). a. Reported the position of enemy forces. b. Located the areas containing mines, booby traps, and NBC contamination. c. Evaluated terrain conditions, to include trafficability, cover and concealment, and the availability of adequate routes into and out of the AA. d. Evaluated the communication system required for the AA. 		
 * 8. The quartering party leader notifies the commander of the condition of the area. a. Received orders and prepared the area for the main body (satisfactory conditions). b. Requested additional instructions from the next higher commander and moved to the alternate AA or found another location and repeated subtask 7 (unsatisfactory conditions). 		
 9. The quartering party prepares the area to receive the main body. a. Secured the area. b. Marked or removed any obstacles and mines. c. Organized the area, divided it into sectors for each unit, and selected locations for the command post. d. Improved and marked the entrances, exits, and internal routes. e. Marked vehicle positions. 		
 Each element representative from the quartering party guides his element, without delay, from the release point (RP) to the sector of that element of the AA (mounted, if possible). 		

TASK PERFO	TASK PERFORMANCE / EVALUATION SUMMARY BLOCK						
ITERATION	1M	2M	3M	4M	5M		TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

[&]quot;*" indicates a leader task step.

SUPPORTING COLLECTIVE TASKS

Task Title
Conduct a Radiological, Chemical, or Biological Reconnaissance or Survey
Prepare for Operations Under Nuclear, Biological, and Chemical (NBC)
Conditions
Defend a Convoy Against a Ground Attack
Conduct Minesweeping Operations
Conduct a Convoy

Command Section
Company Headquarters

S1 Section S2 Section

Communication Section

S4 Section

Headquarters and Headquarters Company Maintenance Section

Technical Maintenance Support Section

TASK: React to Indirect Fire (07-1-1923.05-T01A) (FM 7-7) (FM 7-8)

ITERATION: 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

(FM 7-10)

CONDITIONS: The element is moving, halted, or occupying a defensive position. Any member of the platoon gives the alert, "Incoming!" or a round impacts on or near their location. Some iterations of this task should be performed in MOPP4.

TASK STANDARDS: Within 2 seconds of the alert, the leader designates the direction and the distance to move. The platoon moves to the specified location. The time required to perform this task is increased when conducting it in mission-oriented protective posture (MOPP) 4.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
 The element reacts to indirect fire while moving mounted. a. The element leader gave the direction and distance to move; for example, "3 o'clock, 200 meters." b. Vehicle commanders repeated the "Incoming!" alert to squad personnel. (1) Personnel closed all hatches. (2) Drivers moved rapidly out of the impact area in the direction ordered by the leader. 		
 The element reacts to indirect fire while moving dismounted. a. Ensured that if vehicles with mounted weapons were available, the vehicles—		
3. The element reacts to indirect fire when in a defensive position.a. Moved the vehicles immediately out of the impact area to alternate positions.b. Protected any dismounted personnel by having each one go under the overhead cover of their fighting positions.		
 The element members move to designated rally points according to the element operation order (OPORD). 		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
5. The element establishes immediate security at the designated rally point.		
6. The element consolidates and reorganizes.		
* 7. The element leader submits a shelling report (SHELREP) or a mortar bombing report (MORTREP) to higher headquarters (HQ). NOTE: Digital units send the SHELREP using frequency-modulated (FM) or digital means or the Force XXI Battle Command Brigade and Below (FBCB2) System according to the unit tactical standing operating procedure (TACSOP).		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	М	TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

[&]quot;*" indicates a leader task step.

SUPPORTING COLLECTIVE TASKS

Task Number Task Title

05-2-1218 Conduct Report Procedures

ELEMENTS: Command Section

Company Headquarters Communication Section

Headquarters and Headquarters Company Maintenance Section

Technical Maintenance Support Section

TASK: Occupy an Assembly Area (AA) (07-2-1136.05-T02A)

 (FM 7-10)
 (FM 24-19)
 (FM 24-35)

 (FM 24-35-1)
 (FM 7-7)
 (FM 7-8)

(TC 24-20)

ITERATION: 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

CONDITIONS: The element has been given the order to move and occupy an AA in preparation for combat operations. Digital units have performed functionality checks, and systems are operational. The enemy has the capability to attack with indirect fire, combined arms support, and platoon-size elements. Some iterations of this task should be performed in MOPP4.

TASK STANDARDS: The quartering party completes AA preparations and guides the main body of the element into its respective positions no later than the time specified in the operation order (OPORD). Digital units send and receive reports using frequency-modulated (FM) or digital means. Movement into the AA is uninterrupted; elements are not held up outside the AA. The enemy does not surprise the main body of the element. The time required to perform this task is increased when conducting it in mission-oriented protective posture (MOPP) 4.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
 * 1. The element leader organizes a quartering party. a. Selected personnel. b. Determined the requirement for a combat vehicle and crew based on transportation and security requirements. c. Determined essential equipment needed. 		
 * 2. The element leader briefs the quartering party. a. Identified the location of the AA. b. Gave specific instructions upon arrival at the AA. c. Relayed the arrival time of the main body at the AA. d. Identified the march order. e. Relayed nuclear, biological, and chemical (NBC) conditions. f. Issued a contingency plan in case of enemy contact. g. Established the MOPP level. 		
 3. The quartering party moves along the march route. a. Maintained security. b. Reconnoitered the march route from the start point (SP) to the release point (RP) using the digital situational awareness (SA) overlay on the Digital Reconnaissance System (DRS). c. Monitored for NBC contamination. d. Marked obstacles and bypass routes. e. Reported critical information to the quartering party leader. 		
 The quartering party moves into the element AA and prepares the area for the arrival of the element. a. Selected and marked the routes from the RP to the new location. 		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
 b. Selected and posted guides in time to meet the main body. c. Marked entrances, exits, and internal routes. d. Marked vehicle positions where maximum cover, concealment, and dispersion provided 360-degree security. e. Marked or removed mines and obstacles. f. Organized and posted local security. 		
 5. The element occupies the AA. a. Moved the covered and concealed quartering party guides to selected or designated areas without halting. b. Established and maintained local security from air and ground forces. 		
 6. The element establishes the AA perimeter. a. Established the priority of work, which may vary by the unit standing operating procedure (SOP) and the mission, enemy, terrain, troops, time available, and civilian considerations (METT-TC). b. Positioned vehicles and crew-served weapons to cover the sectors of fire. c. Established observation posts (OPs) on the critical avenues of approach. d. Established digital and FM communications between all positions using wire communications, if the time and situation permitted. e. Prepared range cards. f. Constructed individual and crew-served fighting positions. g. Cleared the fields of fire. h. Camouflaged positions. i. Emplaced chemical-agent alarms and early warning devices. 		
 7. The element performs internal AA operations. a. Conducted preventive-maintenance checks and services (PMCS) on vehicles and equipment. b. Distributed ammunition, rations, water, supplies, and special equipment. c. Established personal hygiene and field sanitation sites. d. Maintained noise, light, and camouflage discipline. e. Instituted a rest plan for element members and leaders. f. Inspected the AA. 		
 * 8. The element leader coordinates with the elements on the left and the right as a minimum. a. Established responsibility for overlapping enemy avenues of approach between adjacent elements. b. Exchanged information on the OP locations and the elements signals. c. Coordinated local counterattacks. d. Developed a defensive plan and forwarded it to higher headquarters (HQ). 		
 * 9. Leaders develop contingency plans. a. Developed an evacuation plan. b. Developed a plan of action on enemy contact. 		
10. The unit conducts rehearsals.a. Rehearsed the evacuation plan.b. Rehearsed the plan of action on enemy contact.		

TASK PERFO	RMANCE	/ EVALU	JATION S	UMMAR	BLOCK		
ITERATION	1	2	3	4	5	M	TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

[&]quot;*" indicates a leader task step.

SUPPORTING COLLECTIVE TASKS: NONE

Command Section
Company Headquarters

S1 Section S2 Section

Communication Section

S4 Section

Headquarters and Headquarters Company Maintenance Section

Technical Maintenance Support Section

TASK: Conduct a Convoy (07-2-1301.05-T01A) (FM 55-30) (FM 21-16)

ITERATION: 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

CONDITIONS: Upon receipt of an operation order (OPORD), the element moves to a new location given in the OPORD and conducts operations at that location. There is a possibility of enemy contact with threat patrols up to platoon and company size. Threat mounted forces have been operating in the area through which the route passes. The company standing operating procedure (SOP) is available and contains movement readiness levels and current loading plans. The convoy may be conducted during daylight or darkness, including blackout conditions. Radio and visual signals will be used for convoy control. The column may conduct halts. Some iterations of this task should be performed in MOPP4.

TASK STANDARDS: The element conducts the convoy and arrives at its new location by the time specified in the OPORD. The time required to perform this task is increased when conducting it in mission-oriented protective posture (MOPP) 4.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
* 1. The element commander conducts a map reconnaissance using all available position/navigation (POS/NAV) and terrain analysis capabilities, to include space-based assets. a. Indicated the start point (SP). b. Identified locations of friendly units. c. Identified potential ambush sites. d. Identified checkpoints (CPs). e. Identified sites to be used for scheduled halts. f. Indicated the release point (RP).		
 The reconnaissance party conducts a route reconnaissance using all available POS/NAV and mapping capabilities available. a. Dressed in the designated MOPP gear. b. Activated the automatic chemical alarm. c. Monitored radiation-monitoring devices. d. Verified map information. e. Identified capacities of bridges and underpasses. f. Identified the location of culverts, ferries, forging areas, steep grades, and possible ambush sites. g. Prepared the map overlay. h. Computed the travel time. i. Prepared the strip map. 		
* 3. The convoy commander coordinates for required support with higher headquarters (HQ).		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
 a. Included military police (MP) support. b. Included medical support. c. Included fire support (FS). d. Included engineer support. e. Included maintenance contact team support. f. Included additional requirements. 		
 4. The element prepares vehicles and equipment. a. Performed preventive-maintenance checks and services (PMCS). b. Corrected minor deficiencies. c. Reported major deficiencies. d. Hardened vehicles using sandbags or other authorized materials. e. Covered unit identification markings on vehicles and personnel. f. Covered or removed reflective surfaces. g. Placed antennas at their lowest height. h. Turned radio volumes and squelches to their lowest setting, consistent with operational requirements. 		
* 5. The convoy commander organizes the convoy. a. Assigned cargo vehicle positions. b. Positioned control vehicles without setting a pattern. c. Assigned recovery vehicle positions. d. Arranged hardened vehicles near the head of the convoy. e. Specified passenger locations. f. Appointed air guards. g. Organized the trail party element. h. Provided vehicle position listings to the trail party leader.		
* 6. The convoy commander briefs the convoy personnel. a. Provided strip maps to each vehicle driver. b. Identified the convoy chain of command. c. Detailed the convoy route. d. Specified the march rate and the catch-up speed. e. Specified convoy intervals. f. Identified the scheduled halts. g. Briefed accident and breakdown procedures. h. Briefed immediate-action security measures. i. Briefed blackout condition procedures. j. Specified the location of medical support. k. Specified the location of maintenance support. l. Briefed communication procedures. m. Specified the location and the identification of the destination.		
 7. The convoy crosses the SP. a. Crossed at the specified time. b. Verified that vehicles had crossed the SP. c. Forwarded the SP crossing report to the convoy commander when the entire unit had passed the SP. 		
 * 8. The convoy commander provides convoy information to higher HQ. a. Reported the SP crossing time. b. Reported the CP clearance, when crossed. c. Pointed out data that conflicted with the maps. d. Used the correct signal operation instructions (SOI) codes in all transmissions. e. Reported the RP crossing time. 		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
 9. The convoy maintains march discipline. a. Maintained the designated march speed. b. Maintained proper vehicle intervals. c. Crossed CPs as scheduled. d. Reacted correctly to the convoy commander's signals. e. Maintained security throughout the movement and during halts. 		
 10. The company conducts a scheduled halt. a. Stopped the column at the prescribed time. b. Maintained prescribed vehicular intervals. c. Moved vehicles off the road. d. Established local security. e. Performed PMCS. f. Inspected vehicle loads. g. Departed at the specified time. 		
 11. The company conducts an unscheduled halt. a. Alerted the march column. b. Reported the stoppage to higher HQ. c. Maintained prescribed vehicular intervals. d. Established local security. e. Reported the resumption of the march to higher HQ. 		
 12. The convoy moves under blackout conditions. a. Provided a visual adjustment period. b. Prepared vehicles for blackout conditions. c. Maintained prescribed vehicle distances. d. Wore night vision goggles (specified personnel). e. Wore regular eye protection goggles. f. Used ground guides during poor visibility periods. 		
 13. The trail party recovers disabled vehicles. a. Inspected the disabled vehicles. b. Repaired the disabled vehicles, when possible. c. Towed the vehicles, if necessary. d. Reported the status of the vehicles to the convoy commander. 		
 14. The convoy moves through urban areas. a. Identified weight, height, and width restrictions. b. Used close-column formation. c. Obeyed traffic control directions. d. Used direction guides at critical intersections. 		
15. The convoy crosses the RP.a. Crossed at the specified time.b. Verified that the vehicles had crossed the RP.c. Forwarded the crossing report to higher HQ.		

TASK PERFO	RMANCE	/ EVALU	JATION S	UMMAR	BLOCK		
ITERATION	1	2	3	4	5	M	TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

[&]quot;*" indicates a leader task step.

SUPPORTING COLLECTIVE TASKS

Task Number	Task Title
05-1-1391	Request a Standard Geospatial Product
05-3-0412	Perform a Technical Reconnaissance
19-1-1102	Coordinate Route Reconnaissance and Surveillance
19-1-1201	Prepare Traffic Control Plan

Command Section
Company Headquarters

S1 Section S2 Section

Communication Section

S4 Section

Headquarters and Headquarters Company Maintenance Section

Technical Maintenance Support Section

TASK: Establish Unit Defense (07-3-0219.05-T01A)

(<u>FM 7-8</u>) (FM 24-19) (FM 24-35) (FM 24-35-1) (FM 7-7) (TC 24-20)

ITERATION: 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

CONDITIONS: The element has received an operation order (OPORD) or a fragmentary order (FRAGO) with a mission to occupy part of a larger unit defensive sector or is isolated and must provide its own security or defense. The element may be opposed by as much as a motorized rifle company. Some iterations of this task should be performed in MOPP4.

TASK STANDARDS: The element completes all preparations for the defense not later than the time specified in the order. The enemy does not surprise the platoon. The time required to perform this task is increased when conducting it in mission-oriented protective posture (MOPP) 4.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
 * 1. The element leader performs a leader's reconnaissance of the tentative defensive position. a. Searched the area to ensure that it was free of the enemy, mines, and booby traps. b. Established local security. c. Surveyed the area for nuclear, biological, and chemical (NBC) contamination. 		
 d. Designated sectors and general locations for operations, vehicles, and automatic and antiarmor weapons based on the mission, enemy, terrain, troops, time available, and civilian considerations (METT-TC) factors. NOTE: At night, the designation of positions must be more exact. Leaders may elect to reconnoiter the area first, position the observation posts (OPs), and then have the guides bring the other members into position. 		
 2. The designated security or the operation team moves to assigned positions. a. Emplaced the M8A1 Chemical Alarm System, if assigned, within 5 minutes of occupying the OP. b. Positioned the OP within range of the supporting small arms fire. c. Provided cover and concealment for the OP personnel. d. Designated covered and concealed routes to and from the OP. 		
 e. Established communications from the operations section to the unit command post (CP). NOTE: The primary means should be wire, supplemented by messenger and radio. f. Disseminated the locations of all friendly personnel in the sector. 		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
 * 3. The platoon leader and the platoon forward observer (FO) designate targets to support the OP. a. Identified the target reference points (TRPs). b. Included the OP targets within the fire plan. 		
 4. The OP team provides early warning. a. Provided continuous early warning out to a range. Warned of enemy observation, direct fire, or assault on the main body. b. Detected all enemy activity within the vicinity of the unit position. c. Adjusted illumination or high-explosive (HE) rounds on enemy targets. d. Emplaced expedient early warning devices before dark, if possible. e. Demonstrated the correct use of the current challenge and password. f. Alternated the OP sites when required, due to the changing visibility or enemy activity. 		
 * 5. The element leader designates the primary, alternate, and supplementary fighting positions for key weapons or vehicles, where applicable, while emplacing the rest of the platoon. a. Positioned the machine guns to obtain grazing fire along the most likely dismounted avenue of approach (AA). b. Positioned the antiarmor weapons to cover the likely armor AA or the assigned engagement area (EA). c. Ensured that the positions were mutually supported along armor and dismounted infantry AAs. d. Positioned the M203 grenade launchers, if assigned, to cover dead space in the terrain outside hand grenade range. 		
 * 6. Leaders place fighting positions to engage targets in designated sectors of fire, covering the most dangerous AAs first. a. Determined the sector of fire based on the type of weapon and its range. b. Assigned all personnel to a fighting position. 		
 * 7. The element leader coordinates or contacts adjacent units. a. Established boundary responsibilities. b. Discovered and eliminated any gaps in the defensive sector. c. Ensured that observation and fires overlapped. 		
 8. The element occupies defensive positions. NOTE: The leader establishes task priorities. Normally, these are in the unit standing operating procedure (SOP) but can be modified as needed (based on METT-TC considerations) by the platoon leader or the company commander. a. Physically occupied the assigned positions. b. Physically reconnoitered in front of each position to become familiar with the terrain, locate dead space, and view the terrain from the enemy perspective. c. Prepared and forwarded crew-served weapons range cards to the squad leader within 15 minutes of positioning. d. Installed aiming stakes. e. Cleared fields of fire. f. Emplaced obstacles according to the company obstacle plan. g. Dug fighting positions to armpit depth with 0.5 meters of the parapet. h. Constructed overhead cover for the fighting position. i. Camouflaged positions and vehicles from aerial and ground observation, ensuring that fighting positions were not detected from a distance of more 		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
j. Stockpiled ammunition, food, and water.k. Constructed alternate and supplementary positions.l. Ensured that all element members knew the element CP location.		
 * 9. The element leader, along with the fire support team (FIST) or FO if applicable, plans for the employment of indirect fires. a. Planned the fires along the enemy AAs. b. Planned the fires at known or likely enemy positions. c. Planned final protective fires (FPF), if allocated. d. Registered and adjusted TRPs, if available and the situation permitted. 		
 10. The radiotelephone operator (RATELO) establishes communications. a. Used wire as primary communications, if available. b. Ensured that the platoon or company CP had communications with operations section, higher and subordinate leaders, adjacent units, and fire support team. c. Conducted periodic communications checks to ensure that all communications were operational. d. Planned and provided for an alternate means of communications. 		
*11. The element leader prepares a sector sketch. a. Identified the main terrain features and the range to the terrain features. b. Identified the location of the squad fighting position location. c. Indicated the primary and secondary sectors of fire for each position. d. Identified the type of weapon and the fire control measures (FPF, principle direction of fire [PDF], and the final protective line [FPL]) for each position. e. Identified the squad leader's position and the OP locations. f. Marked the dead space. g. Identified obstacle locations. h. Indicated the direction of north. i. Forwarded a copy of the sector sketch to the platoon leader within 30 minutes of being assigned a sector.		
 *12. The element leader prepares a platoon sector sketch. a. Indicated the platoon sector or the EA. b. Denoted the primary, alternate, and supplementary squad positions and the sectors of fire. c. Indicated the location of vehicles, antiarmor, and automatic weapon positions with the primary sectors of fire, the FPL, or the PDF for the primary vehicle weapons system, automatic weapons, and TRPs. d. Identified the location of OPs and patrol routes, if any had been planned. e. Outlined the maximum engagement lines for the primary weapon systems. f. Identified the location of indirect-fire targets and FPFs, if any had been allocated. g. Indicated the direction of north. h. Illustrated the unit identification, up to company level. i. Indicated the date-time group. j. Identified the position of the platoon CP. k. Forwarded a copy of the platoon sector sketch to the company commander within 1 hour of assigning squad leaders sectors. 		
13. The element continues to improve defensive positions.a. Improved positions according to the SOP work priorities.b. Upgraded positions as directed by higher headquarters (HQ).		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	M	TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

[&]quot;*" indicates a leader task step.

SUPPORTING COLLECTIVE TASKS

Task Number	Task Title
05-2-0100	Coordinate the Synchronization and Integration of Fire Support (FS)
05-2-0127	Provide Support for Survivability Operations
05-2-0301	Camouflage Vehicles and Equipment
05-2-0314	Integrate Obstacles Into Direct- and Indirect-Fire Plans
05-2-0508	Plan for Survivability Operations
05-2-0510	Direct Survivability Construction
05-2-0514	Plan and Control Tactical Obstacles
05-2-0516	Emplace Situational Obstacles
05-3-0303	Construct Wire Obstacles

Command Section
Company Headquarters

S1 Section S2 Section

Communication Section

S4 Section

Headquarters and Headquarters Company Maintenance Section

Technical Maintenance Support Section

TASK: React to an Ambush (07-3-1112.05-T01A) (FM 7-8) (FM 3-20.98)

(FM 34-2-1)

(FM 7-92)

ITERATION: 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

CONDITIONS: The element is in a prepared kill zone. The enemy initiates the ambush with a casualty-producing device and a high volume of fire. The unit has guidance provided by the rules of engagement (ROE) and from mission instructions, such as the peace mandate terms of reference, the Status of Forces Agreement (SOFA), and the rules of interaction (ROI). Civilians, government organizations, nongovernment organizations, private voluntary organizations, and the international press may be present on the battlefield. The presence of civilians can restrict the use of fires and reduce the combat power available to the commander. Some iterations of this task should be performed in MOPP4.

TASK STANDARDS: The element reacts immediately to the ambush based on the type (near, far). The platoon disengages the element in the kill zone or forces the enemy to withdraw. The platoon continues follow-on operations. The unit complies with the ROE, mission instruction, and higher headquarters (HQ) and other special orders. The time required to perform this task is increased when conducting it in mission-oriented protective posture (MOPP) 4.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
NOTE: Leaders ensure that the ROE and the ROI are disseminated to subordinate personnel.		
 Personnel in the kill zone react to a near ambush (within hand grenade range). a. Returned fire immediately; assumed covered positions; and threw fragmentation, concussion, and smoke grenades. b. Assaulted individually through the ambush using individual fire and movement immediately after the grenades detonated. 		
 2. Personnel not in the kill zone react to a near ambush. a. Identified enemy positions. b. Initiated immediate suppressive fires against the enemy. c. Took up covered positions. d. Shifted fires as personnel in the kill zone assaulted through the ambush. 		
 3. Personnel receiving fire in a far ambush (beyond hand grenade range) immediately return fire and take up covered positions. a. Suppressed or destroyed enemy crew-served weapons first. b. Obscured the enemy position with smoke. c. Sustained suppressive fires and shifted them as the assaulting squads fought through the enemy position. 		
4. Personnel not receiving fire react to a far ambush.		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
a. Moved by a covered and concealed route to a vulnerable flank of the enemy position.b. Assaulted using fire and movement techniques.		
 5. The element forward observer (FO) calls for and adjusts indirect fires as directed by the element leader. a. Used indirect fires to isolate the enemy position. b. Adjusted fires on any retreating enemy. 		
 * 6. The platoon leader accounts for all personnel and equipment after the enemy has withdrawn. a. Reported the situation to higher HQ. b. Consolidated and reorganized as necessary. c. Continued the mission. 		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	M	TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

[&]quot;*" indicates a leader task step.

SUPPORTING COLLECTIVE TASKS

Task Number	Task Title
05-2-0100	Coordinate the Synchronization and Integration of Fire Support (FS)
08-2-0314.05-T01A	Treat Unit Casualties (for Units With Medical Treatment Personnel)
12-1-0403.05-T01A	Report Casualties

Command Section
Company Headquarters

S1 Section S2 Section

Communication Section

S4 Section

Headquarters and Headquarters Company Maintenance Section

Technical Maintenance Support Section

TASK: Move Tactically (07-3-C211.05-T01A) (FM 7-7) (FM 7-8) (FM 7-10)

ITERATION: 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

CONDITIONS: The element is required to move cross-country, mounted or dismounted. The threat may consist of up to a motorized rifle company. Some iterations of this task should be performed in MOPP4.

TASK STANDARDS: The element arrives at its destination without being surprised by the opposing forces (OPFOR). The element retains its ability to move. The time required to perform this task is increased when conducting it in mission-oriented protective posture (MOPP) 4.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
 * 1. The element leader assigns areas of responsibility (AORs) during the movement. a. Assigned all squads to an AOR. b. Directed squad leaders to assign individual AORs. c. Ensured that there was all-around coverage of the platoon, including air guard. 		
 * 2. The platoon leader designates a route for the movement. a. Ensured that there was concealment from ground, air, and space observation. b. Ensured that there was cover from the direct fire of known enemy positions. 		
 3. The squads use a wedge formation during the movement. a. Formed one or two wedges based on mission, enemy, terrain, troops, time available, and civilian considerations (METT-TC) factors. b. Closed the wedges during limited visibility so that visibility was maintained between individuals, teams, and squads. Maintained the rate of movement. c. Opened the wedges as obstructions to the movement and to diminish control. 		
 * 4. The element leader designates a movement technique to use that is based on METT-TC factors. a. Designated a traveling-movement technique when enemy contact was not likely. b. Designated a traveling-overwatch-movement technique when enemy contact was possible. c. Designated a bounding-overwatch-movement technique when enemy contact was likely. 		
5. The element performs a traveling-movement technique.		

T.	ASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
a. Maintained	fire teams about 20 meters apart when dismounted.		
b. Moved the	squads on a column axis about 20 meters apart when		
dismounted	d.		
	column formation, staggered laterally, with 50 to 100 meters		
	ehicles when mounted.		
d. Reported o	bstacles, enemy contact, or danger areas to the platoon leader.		
6. The element per	forms a traveling-overwatch-movement technique.		
	unted, the lead element uses a traveling-overwatch-		
	e, and the trailing squads use a traveling-movement		
technique.			
a. Increased t	the distance between the lead squad and the main body of the		
platoon by	50 to 100 meters.		
b. Conducted	the movement (mounted) with the lead vehicle 100 to 400		
meters in fr	ont of the rest of the element; other vehicles were 50 to 100		
meters apa			
c. Reported o	bstacles, enemy contact, or danger areas to the platoon leader.		
7. The element per	forms a bounding-overwatch-movement technique.		
	bounds that did not exceed visual overwatch.		
b. Conducted	bounds that stayed within the maximum effective range of		
	ng weapons.		
8. The bounding so	ruad moves		
	the platoon leader that it was beginning its movement.		
	vered and concealed route, when available, for its bound.		
	a point man or buddy team as far forward as visual contact with		
	the squad allowed.		
	quickly as possible while maintaining operations security		
(OPSEC).	3 .p		
	as not to mask the fires of the overwatching element.		
	d an overwatch position upon completion of its bound to		
	the succeeding bound.		
	ne element leader that it had finished its bound and was ready to		
overwatch.	,		
h. Alerted the	element leader and the overwatching element of any enemy		
that was de	etected, any obstacles that were encountered, or any danger		
areas.			
9. The overwatch s	squad provides overwatch.		
	position that allowed observation and fire to cover the		
•	of the bounding squad to its next overwatch position.		
	e weapons on likely enemy positions.		
	continuous observation of the bounding squad, its route, and		
	that could influence the route.		
	d enemy units so that the bounding element was not fixed.		
e. Alerted the	bounding squad and the element leader of any enemy that it		
detected.			
-	bound when the bounding team assumed the overwatch		
position.			
10. The element ma	intains security during movement.		
	visual contact at a normal interval of 10 meters (the interval		
	lly expands and contracts based on terrain and visibility).		
	noise and light discipline.		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
 c. Observed sectors of fires to avoid any enemy that was approaching the platoon within 35 meters and any aircraft that was attacking the platoon without warning. 		
*11. Leaders use control measures during the movement. a. Positioned themselves where they could control the movement. b. Positioned key weapons. c. Used visual signals and oral commands to control the movement.		
*12. The element leader controls movement of the elements. a. Assessed the terrain continuously for potential danger areas. b. Used arm-and-hand signals once contact was made. c. Used visual and audio signals once contact was made.		
 *13. The element leader knows the elements location at all times. a. Expressed the location of the platoon as a 6-digit coordinate or by using current operational graphics. b. Knew the location of all the elements including the leading, flanking, and trailing company elements. Was accurate to plus or minus 100 meters. 		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK								
ITERATION	1	2	3	4	5	M	TOTAL	
TOTAL TASK STEPS EVALUATED								
TOTAL TASK STEPS "GO"								
TRAINING STATUS "GO"/"NO-GO"								

[&]quot;*" indicates a leader task step.

SUPPORTING COLLECTIVE TASKS: NONE

Command Section
Company Headquarters

S1 Section S2 Section

Communication Section

S4 Section

Headquarters and Headquarters Company Maintenance Section

Technical Maintenance Support Section

TASK: Conduct a Radiological, Chemical, or Biological Reconnaissance or Survey (03-2-3008.05-T01A)

(FM 3-19)

ITERATION:1M2M3M4M5M(Circle)COMMANDER/LEADER ASSESSMENT:TPU(Circle)

CONDITIONS: The element is conducting operations in an area where nuclear, biological, and chemical (NBC) weapons have been initiated. The commander needs to determine the presence of (or information on) radiological, chemical, or biological hazards in the area of operational concern. This task is always performed in MOPP4.

TASK STANDARDS: The commander and operations section plan a reconnaissance or survey mission for the company organic reconnaissance element. The plan is issued with two-thirds planning time remaining for the element. The plan must be detailed and feasible for the element to perform. If the situation and location permit, the commander supervises the preparation and execution.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
* 1. The element leader receives and analyzes the mission and identifies all unit tasks.		
* 2. The element leader issues a warning order (WO) as soon as possible to subordinate leaders.		
 * 3. The element leader and the operations section make a tentative plan based on mission, enemy, terrain, troops, time available, and civilian considerations (METT-TC) factors. a. Planned reconnaissance or survey techniques, locations, turn-back dose rates (radiological missions), decontamination after the reconnaissance or survey, fire support, reporting procedures, logistical support, and leader and signal information. b. Coordinated for intelligence information, air- or indirect-fire support, and medical support and coordinated the element plan with units in the area of operations, if necessary. c. Drew, stocked, or coordinated petroleum, oils, and lubricants (POL); ammunition; MOPP gear; Classes II and VII support; and maintenance/recovery/Class IX support for the platoon. 	d	
* 4. The element leader orders units to start movement, if necessary.		
* 5. The element leader reconnoiters the operations area and performs a map reconnaissance as a minimum.		
 * 6. The element leader completes the plan and issues the operation order (OPORD with two-thirds of the total planning time remaining for the platoon.)	

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
* 7. The element leader supervises preparations of the reconnaissance or survey if the location of operations permits. Communications, supply, and maintenance sections assist the platoons with priority maintenance and resupply support.		
 8. The element conducts a tactical road march or executes a traveling movement to the reconnaissance or survey site. The reconnaissance or survey element— a. Executed a mounted movement technique (traveling, traveling overwatch, or bounding overwatch) or reconnoitered dismounted, as the situation and or mission required. b. Detected and marked the contaminated area, ensuring that marking signs were facing toward friendly areas. Detected uncontaminated areas and routes. Selected decontamination sites with a water source, cover and concealment, and the physical capacity to hold a site if required to perform reconnaissance for decontamination sites as a mission. c. Determined the limits of the contaminated area. Detected the types of chemical agents or specific levels and types of radiological contamination as required by the mission. 		
The headquarters (HQ), if prescribed by the mission, assists the reconnaissance or survey unit recovery operations.		
*10. The element leader or operations officer, if prescribed by the mission, debriefs the returning reconnaissance or survey units and forwards the acquired information to higher HQ in NBC 4 or NBC 5 format, if required.		
*11. The radiological element leaders record, collate, and submit individual and unit radiation exposure status (RES) readings to higher HQ.		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK								
ITERATION	1M	2M	3M	4M	5M		TOTAL	
TOTAL TASK STEPS EVALUATED								
TOTAL TASK STEPS "GO"								
TRAINING STATUS "GO"/"NO- GO"								

[&]quot;*" indicates a leader task step.

SUPPORTING COLLECTIVE TASKS

Task Number	Task Title
05-3-0118	Conduct Minesweeping Operations
05-3-0904.05-R01A	Establish Jobsite Security
05-3-1220	Conduct Fire and Maneuver Operations
05-3-1239	Plan and Control Indirect Fire
07-2-1125.05-T01A	Conduct Passage of Lines (Passing/Stationary)
07-2-1301.05-T01A	Conduct a Convoy
07-3-C211.05-T01A	Move Tactically

Command Section
Company Headquarters

S1 Section S2 Section

Communication Section

S4 Section

Headquarters and Headquarters Company Maintenance Section

Technical Maintenance Support Section

TASK: Prepare for Operations Under Nuclear, Biological, and Chemical (NBC) Conditions (03-3-C201.05-T01A)

(FM 3-11.11) (FM 3-3) (FM 3-4)

ITERATION: 1M 2M 3M 4M 5M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

CONDITIONS: Higher headquarters (HQ) informs the unit that opposing forces (OPFOR) are conducting NBC warfare in the area. NBC equipment has been issued. Soldiers carry protective masks with their load-carrying equipment (LCE), having mission-oriented protective posture (MOPP) gear readily available (within the work area). This task is always performed in MOPP4.

TASK STANDARDS: The element uses collective protection or takes measures to limit the effects of NBC attacks and/or contamination and continues the mission.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
 * 1. The element leader checks the accountability and serviceability of the NBC defense equipment. a. Ensured that the NBC detection equipment was issued to trained operators. b. Ensured that the NBC detection equipment was employed and operating within 15 minutes. c. Identified equipment shortages. d. Took action to obtain replacement equipment. 		
 The element assumes MOPP levels as directed by higher HQ or as the NBC situation dictates and is prepared to operate at the time specified in the operation order (OPORD). a. Donned masks and hoods within 15 seconds. b. Assumed MOPP4 within 8 minutes. 		
3. Soldiers take actions to protect themselves against an NBC attack.a. Set up and used collective protective shelters (if available).b. Prepared protective shelters, such as foxholes with overhead cover.		
 * 4. The element leader adjusts the MOPP level using MOPP analysis. a. Received and analyzed the enemy NBC threat capability. Took the following into consideration: (1) Was the unit targeted or could it be targeted? (2) Did the enemy have the capability to deliver chemical or nuclear weapons? (3) When or where could the enemy most likely deliver the chemical or nuclear weapons? b. Collected and analyzed weather data. Took the following into consideration: (1) Was it day or night? 		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
(2) What were current weather conditions (see the chemical downwind message [CDM] or weather report)?		
(3) What were weather conditions 2, 4, and 6 hours in the future (see the		
CDM or weather report)? c. Analyzed the element status and mission. Took the following into		
consideration:		
(1) What was the mission?		
(2) What was the work rate?(3) How long did the work take?		
(4) What were the training and physical levels of the unit?		
(5) How long did it take to warn all the soldiers of an NBC attack?		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK								
ITERATION	1M	2M	3M	4M	5M		TOTAL	
TOTAL TASK STEPS EVALUATED								
TOTAL TASK STEPS "GO"								
TRAINING STATUS "GO"/"NO-GO"								

[&]quot;*" indicates a leader task step.

SUPPORTING COLLECTIVE TASKS: NONE

Command Section
Company Headquarters

S1 Section S2 Section

Communication Section

S4 Section

Headquarters and Headquarters Company Maintenance Section

Technical Maintenance Support Section

TASK: Prepare for a Chemical Attack (03-3-C202.05-T01A)

(<u>FM 3-11.11</u>) (FM 3-4)

ITERATION: 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

CONDITIONS: Opposing forces (OPFOR) are conducting chemical warfare or intelligence indicates its use is imminent. Higher headquarters (HQ) directs implementation of actions to minimize casualties and limit contamination. Some iterations of this task should be performed in MOPP4.

TASK STANDARDS: Unit personnel assume mission-oriented protective posture (MOPP) 4 within 8 minutes and complete preparation efforts before the attack or its effects reach their location. The element protects its personnel, equipment, food, and water and continues its mission. The time required to perform this task is increased when conducting it in MOPP4.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
* 1. The unit leader issues a warning order.		
 2. Unit personnel start defensive preparations for a chemical attack. a. Assumed MOPP4 within 8 minutes after notification. b. Attached M9 detector paper to their right arms, left wrists, either their right or left ankles, and the vehicles. c. Conducted MOPP field sanitation procedures. d. Emplaced chemical-agent alarms upwind of their position. 		
3. Unit personnel prepare fighting positions or shelters. a. Used existing, natural, or man-made facilities (such as caves, ditches, culverts, and tunnels) as fighting positions and shelters. b. Dug fighting positions and bunkers with overhead cover. NOTE: Fighting positions should have overhead cover, consisting of a minimum of 18 inches of soil, if time permits.		
 * 4. The noncommissioned officers (NCOs) check personnel and fighting positions. a. Ensured that personnel were at MOPP4. b. Ensured that individual and element fighting positions were hardened with sandbags and overhead cover. 		
* 5. The unit leader takes additional actions consistent with the tactical situation by increasing, decreasing, or modifying the MOPP level.		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK								
ITERATION	1	2	3	4	5	М	TOTAL	
TOTAL TASK STEPS EVALUATED								
TOTAL TASK STEPS "GO"								
TRAINING STATUS "GO"/"NO- GO"								

[&]quot;*" indicates a leader task step.

SUPPORTING COLLECTIVE TASKS: NONE

Command Section
Company Headquarters

S1 Section S2 Section

Communication Section

S4 Section

Headquarters and Headquarters Company Maintenance Section

Technical Maintenance Support Section

TASK: Respond to a Chemical Attack (03-3-C203.05-T01A)

(FM 3-4) (FM 3-11.11) (FM 3-3)

(FM 3-5)

ITERATION: 1M 2M 3M 4M 5M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

CONDITIONS: The unit is deployed in mission-oriented protective posture (MOPP) 2. Intelligence indicates that opposing forces (OPFOR) have initiated chemical warfare. The automatic alarm sounds or the detector paper changes color, causing the unit to react. This task is always performed in MOPP4.

TASK STANDARDS: The soldiers sound the alarm (vocal or nonvocal), immediately assume MOPP4, and use available shelter to prevent further exposure to contamination. The unit reacts to the chemical alarm within 9 seconds.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
 * 1. Unit leaders ensure that soldiers react to the sound of the chemical-agent alarm or recognize the indicators of a chemical or biological attack. a. Gave the alarm (vocal or nonvocal). b. Ensured that soldiers put on their protective masks within 9 seconds. c. Assumed MOPP4 as soon as possible. d. Sought additional shelter, if available. e. Administered a nerve agent antidote (buddy aid) to other soldiers with symptoms of nerve agent poisoning (if applicable). f. Administered nerve agent antidotes to selves (if applicable). g. Checked soldiers to ensure that protective measures were followed. 		
Soldiers take additional protective measures. a. Protected exposed equipment and supplies. b. Monitored the area by testing it with detector kits. c. Applied prevention procedures, such as marking contaminated areas.		
3. Soldiers conduct immediate decontamination. a. Conducted skin decontamination. b. Wiped down personal equipment with M291 or M280 decontamination kits. c. Conducted operator spray down of equipment.		
 * 4. Unit leaders initiate unmasking procedures and report to higher headquarters (HQ). a. Ensured that casualties were provided with medical care. b. Reported casualties. c. Submitted a nuclear, biological, and chemical (NBC) 1 report to higher HQ immediately. d. Continued the mission or requested movement to an alternate location. 		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1M	2M	3M	4M	5M		TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

[&]quot;*" indicates a leader task step.

SUPPORTING COLLECTIVE TASKS

Task Number Task Title

12-1-0403.05-T01A Report Casualties

Command Section
Company Headquarters

S1 Section S2 Section

Communication Section

S4 Section

Headquarters and Headquarters Company Maintenance Section

COMMANDER/LEADER ASSESSMENT:

Technical Maintenance Support Section

TASK: Prepare for a Friendly Nuclear Strike (03-3-C205.05-T01A)

(FM 3-4) (FM 3-3)

ITERATION: 1 2 3 4 5 M (Circle)

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U

(Circle)

CONDITIONS: The unit receives a strike warning message from higher headquarters (HQ) directing

specific actions to be implemented. Some iterations of this task should be performed in MOPP4.

TASK STANDARDS: The unit completes preparations within 30 minutes of a friendly nuclear-strike warning. The time required to perform this task is increased when conducting it in mission-oriented protective posture (MOPP) 4.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
 The designated radio operator acknowledges the strike warning message. Authenticated the call. Acknowledged the warning by returning the message. 		
 * 2. The unit leader issues a warning order. a. Warned subordinate and affected units. b. Ensured that subordinates executed actions as directed. 		
 3. Soldiers complete actions before detonation occurs. a. Placed vehicles and equipment for the best terrain shielding (hill masses, slopes, culverts, depressions). b. Disconnected nonessential electronic equipment. c. Tied down essential antennas. d. Took down nonessential antennas and antenna leads. e. Improved shelters with consideration for blast, thermal, and radiation 		
effects. NOTE: Add sandbags to shelters, foxholes, or tents in the direction of the strike. Cover openings or position them away from the strike. f. Zeroed dosimeters. g. Digital units ensured that the systems were prepared according to the unit		
tactical standing operating procedure (TACSOP). h. Secured loose, flammable, or explosive items and food or water containers to protect them from nuclear-weapons effects.		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	M	TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

[&]quot;*" indicates a leader task step.

SUPPORTING COLLECTIVE TASKS: NONE

Command Section
Company Headquarters

S1 Section S2 Section

Communication Section

S4 Section

Headquarters and Headquarters Company Maintenance Section

Technical Maintenance Support Section

TASK: Prepare for a Nuclear Attack (03-3-C206.05-T01A)

(<u>FM 3-4</u>) (FM 3-11) (FM 3-3)

ITERATION: 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

CONDITIONS: The unit receives notice that a nuclear attack is probable and must initiate actions to minimize casualties and damage. Some iterations of this task should be performed in MOPP4.

TASK STANDARDS: The unit hardens and shields positions and equipment and conducts periodic monitoring. The time required to perform this task is increased when conducting it in mission-oriented protective posture (MOPP) 4.

	NO-GO
* 1. The unit leader issues a warning order to subordinate units, ensuring that all soldiers understand the order.	
 The unit begins defensive preparation for a nuclear attack. a. Placed vehicles and equipment where the terrain shielding was best (hill masses, slopes, culverts, depressions). b. Turned off and disconnected nonessential electronic equipment according to the unit standing operating procedure (SOP). c. Tied down essential antennas. d. Took down nonessential antenna leads according to the unit SOP or other guidance. e. Improved shelters with consideration for blast, thermal, and radiation effects. f. Zeroed dosimeters. g. Secured loose, flammable, or explosive items and food or water containers to protect them from nuclear-weapons effects. h. Took cover in hardened shelters (if available). i. Used field-expedient shelters. The unit takes additional actions consistent with the tactical situation. a. Continued periodic monitoring. b. Reported all dose rate and dosimeter readings to higher headquarters 	

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	М	TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO- GO"							

[&]quot;*" indicates a leader task step.

SUPPORTING COLLECTIVE TASKS

Task Number Task Title

05-2-1218 Conduct Report Procedures

Command Section
Company Headquarters

S1 Section S2 Section

Communication Section

S4 Section

Headquarters and Headquarters Company Maintenance Section

Technical Maintenance Support Section

TASK: Cross a Radiologically Contaminated Area (03-3-C208.05-T01A)

(FM 3-3) (FM 3-11.11) (FM 3-4)

ITERATION: 1M 2M 3M 4M 5M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

CONDITIONS: The unit receives orders to cross a radiologically contaminated area. The approximate boundaries of the area are known or marked. This task is always performed in MOPP4.

TASK STANDARDS: The unit crosses the contaminated area by the shortest, fastest route available without incurring radiation casualties or spreading contamination.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
 * 1. Unit leaders prepare for the crossing. a. Directed individuals to cover their noses and mouths with handkerchiefs or clean rags, roll their sleeves down, and wear gloves. b. Received operational-exposure guidance (OEG) from the commander (turnback dose rate). c. Ensured that radiac equipment operators checked the instruments. 		
 2. The unit prepares for the crossing. a. Identified extra shielding requirements (for example, used sandbags on the vehicle floor). b. Placed externally stored equipment inside the vehicle or covered it with available material. c. Started continuous monitoring. 		
 3. The unit crosses the area. a. Avoided stirring up dust. b. Kept out of the dust cloud by increasing the intervals and distances between vehicles. c. Conducted movement as rapidly as possible (tracked vehicles should have been buttoned up). 		
4. The unit performs immediate decontamination of personnel and equipment. a. Checked for casualties. b. Reported casualties. c. Conducted necessary decontamination. d. Evacuated casualties. e. Continued the mission.		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1M	2M	3M	4M	5M		TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

[&]quot;*" indicates a leader task step.

SUPPORTING COLLECTIVE TASKS: NONE

Command Section
Company Headquarters

S1 Section S2 Section

Communication Section

S4 Section

Headquarters and Headquarters Company Maintenance Section

Technical Maintenance Support Section

TASK: React to Smoke Operations (03-3-C209.05-T01A)

(FM 3-50)

ITERATION:12345M(Circle)COMMANDER/LEADER ASSESSMENT:TPU(Circle)

CONDITIONS: The unit encounters friendly or enemy smoke while conducting operations. Some iterations of this task should be performed in MOPP4.

TASK STANDARDS: The unit exploits the threat smoke or employs friendly smoke to conceal its own activities and continues the mission. The time required to perform this task is increased when conducting it in mission-oriented protective posture (MOPP) 4.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
 The unit does not allow smoke to impede the performance of the mission. a. Performed its mission in the presence of smoke. b. Exploited threat smoke to conceal its own movements. c. Moved to alternate positions to reduce the effects of the threat use of smoke. d. Considered using countersmoke to conceal their own activities. 		
 The unit employs organic smoke grenade launchers, smoke pots, and smoke hand grenades. Coordinated smoke operations with the unit commander or the supported unit. Determined the wind direction and speed. Determined where to release the smoke and where it would travel. Determined the duration of the smoke operations. Determined the effects of weather conditions on the smoke plan. Ensured that the smoke covered an area larger than the unit position. Requested smoke support from other units (if organic systems would not accomplish the task). 		
 3. The unit uses target acquisition and guidance systems. a. Determined what available target acquisition and guidance systems were effective in the smoke. b. Requested and used target acquisition and guidance systems that were effective in the smoke. 		
 * 4. The noncommissioned officer in charge (NCOIC) requests a resupply of smoke munitions when required. a. Requested smoke grenades and smoke pots. b. Distributed smoke grenades and smoke pots. 		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	M	TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

[&]quot;*" indicates a leader task step.

SUPPORTING COLLECTIVE TASKS: NONE

Command Section
Company Headquarters

S1 Section S2 Section

Communication Section

S4 Section

Headquarters and Headquarters Company Maintenance Section

Technical Maintenance Support Section

TASK: Respond to the Residual Effects of a Nuclear Attack (03-3-C222.05-T01A) (FM 3-4) (FM 3-11.11) (FM 3-3)

ITERATION: 1M 2M 3M 4M 5M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

CONDITIONS: The unit is located within a predicted fallout area. The mission does not allow movement from the predicted fallout area. This task is always performed in MOPP4.

TASK STANDARDS: The unit takes actions to minimize exposure to residual radiation.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
 * 1. Unit leaders prepare the unit for fallout. a. Ensured that individuals covered their noses and mouths with handkerchiefs or clean rags, rolled their sleeves down, and wore gloves. b. Covered equipment; munitions; petroleum, oils, and lubricants (POL); and food and water containers or placed them inside shelters or vehicles. c. Used shelters, closed vehicles, or available shielding to protect personnel from fallout. d. Ensured that continuous monitoring was maintained using available nuclear, biological, and chemical (NBC) detection and identification equipment. 		
 Designated personnel monitor fallout. Maintained total-dose information using available total-dose instruments. Ensured that exposure was minimized while the commander determined if relocation to a clean area was necessary or possible. Calculated the optimum time of exit. Sent NBC 4 reports to higher headquarters (HQ) using secure means when possible. 		
 * 3. The unit leader develops a contingency plan. a. Used guidance from higher HQ based on the mission and previous radiation exposure. b. Planned for rotation of individuals to minimize exposure. 		
* 4. The unit leader submits reports according to unit standing operating procedure (SOP).		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1M	2M	3M	4M	5M		TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

[&]quot;*" indicates a leader task step.

SUPPORTING COLLECTIVE TASKS: NONE

Command Section
Company Headquarters

S1 Section S2 Section

Communication Section

S4 Section

Headquarters and Headquarters Company Maintenance Section

Technical Maintenance Support Section

TASK: Respond to the Initial Effects of a Nuclear Attack (03-3-C223.05-T01A) (FM 3-4) (FM 3-11.11) (FM 3-3)

ITERATION: 1M 2M 3M 4M 5M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

CONDITIONS: Soldiers observe a brilliant flash of light and/or a mushroom-shaped cloud. This task is always performed in MOPP4.

TASK STANDARDS: The unit takes action to minimize exposure to the initial effects of a nuclear detonation in its area and continues its mission.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
 Soldiers take immediate protective actions in response to a nuclear attack. a. Without warning, soldiers—		
 * 2. Leaders reorganize the unit. a. Reestablished the chain of command. b. Reestablished communications. c. Submitted a nuclear, biological, and chemical (NBC) 1 report to higher headquarters (HQ). d. Treated casualties. e. Reported casualties. f. Evacuated casualties. g. Evaluated facilities for protection from residual radiation. h. Implemented continuous monitoring. i. Submitted a damage assessment to higher HQ. j. Initiated an area damage control plan, as required. k. Extinguished all fires. 		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
* 3. Leaders ensure that weapon systems are operational.		
4. Soldiers right overturned vehicles. a. Checked for loss of coolant, fuel, and battery fluids. b. Performed operator maintenance to restore moderately damaged vehicles to combat use.		
 5. Soldiers improve cover. a. Chose dense covering material. b. Covered in depth. c. Provided strong support. d. Covered as much of the opening as practical. 		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1M	2M	3M	4M	5M		TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO- GO"							

[&]quot;*" indicates a leader task step.

SUPPORTING COLLECTIVE TASKS: NONE

Command Section
Company Headquarters

S1 Section S2 Section

Communication Section

S4 Section

Headquarters and Headquarters Company Maintenance Section

Technical Maintenance Support Section

TASK: Conduct Operational Decontamination (03-3-C224.05-T01A)

(FM 3-5) (FM 3-11.11)

ITERATION: 1M 2M 3M 4M 5M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

CONDITIONS: The unit is operating in a contaminated environment and/or is contaminated. Performance degradation from mission-oriented protective posture (MOPP) 4 is increasing, and protective gear is in danger of penetration by contamination. Time and the tactical situation permit the element to conduct operational decontamination. Replacement protective gear is available for each soldier. For a nonsupported decontamination, element decontamination equipment and supplies are available and operational. For a supported decontamination, a decontamination element is available, operational, and tasked to provide decontamination support. This task is always performed in MOPP4.

TASK STANDARDS: The unit decontaminates its individual gear and conducts MOPP gear exchange (using the buddy system) without sustaining additional casualties from nuclear, biological, and chemical (NBC) contamination. The unit limits the contamination transfer hazard by removing gross chemical contamination on equipment and minimizes contamination on soldiers according to Field Manual (FM) 3-5. The unit reduces radiological contamination to negligible risk levels according to FM 3-5 and reduces chemical and biological contamination to accelerate the weathering process and eventually provide temporary relief from MOPP4.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
 * 1. The contaminated unit determines the extent of contamination and establishes decontamination priorities. a. Received input from staff and subordinate leaders. b. Established decontamination priorities. 		
 The contaminated unit submits a request for decontamination to higher headquarters (HQ). The request, as a minimum, included the— Contaminated element designation. Contaminated element location. Contaminated element frequency and call sign. Time that the element became contaminated. Number of vehicles and equipment, by type, that were contaminated. Type of contamination. Special requirements (such as a patient decontamination station, recovery assets, and a element decontamination team). 		
* 3. The contaminated unit leader coordinates with higher HQ. a. Obtained permission to conduct decontamination and obtain the necessary support.		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
 b. Selected a linkup point to meet supporting units (a company supply section, a company or battalion power-driven decontamination equipment [PDDE] crew, or a decontamination squad or platoon). 		
c. Coordinated with supporting units.		
 d. Requested replacement MOPP gear. e. Coordinated with supporting units to determine if they would also conduct a MOPP gear exchange. 		
 * 4. The contaminated unit leader and NBC specialist select a site to conduct the operation, ensuring that the site selected— a. Provided adequate overhead concealment. b. Provided good drainage. c. Provided easy access and exit (but off the main routes). 		
d. Provided the proximity to a water source large enough to support vehicle		
 wash down. e. Provided an area large enough to accommodate units involved in the operational decontamination (100 square meters for both the vehicle washdown site and the MOPP gear exchange site). 		
5. The contaminated unit coordinates for operational decontamination support (a company or battalion PDDE crew or a decontamination unit). a. Requested operational decontamination support.		
 b. Notified higher HQ of the area for the operational decontamination. c. Established communications with the decontamination element. d. Ensured that the decontamination element knew the locations of the linkup and the selected decontamination sites. 		
The contaminated element and supporting elements move to the decontamination site.		
 a. Met at the linkup point as coordinated. b. Provided security at both the linkup point and the decontamination site by the contaminated element. 		
7. The elements prepare for operational decontamination.		
 a. Set up the decontamination site. (1) The supporting decontamination element crew set up the vehicle washdown site. 		
(2) The contaminated unit set up the MOPP gear exchange site not less		
than 50 meters upwind of the vehicle washdown site. (3) The remainder of the element prepared its equipment for decontamination.		
b. Conducted preparatory actions in the predecontamination area. (1) Vehicle crews (except for the operators) dismounted unless they had an operational overpressure system and an uncontaminated interior.		
(2) Dismounted crews removed mud and camouflage from the vehicles.		
NOTE: The contaminated element provides personnel to do this when the crews do not dismount.		
(3) Separated vehicles and dismounted crews.		
(a) Ensured that vehicle operators were briefed (included the use of		
overhead cover and concealment and the proper intervals). (b) Ensured that vehicles were buttoned up; for example, all doors, hatches, and other openings were closed or covered.		
(4) Moved vehicles (with operators) to the vehicle washdown site.		
(5) Moved dismounted crews and all other soldiers in the contaminated unit to the MOPP gear exchange site.		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
* 8. The noncommissioned officer in charge (NCOIC) of the decontamination element supervises the operation of the vehicle washdown site, ensuring that vehicle operators— a. Maintained the proper interval between vehicles while processing through the washdown station. b. Washed vehicles. (1) Started at the top and worked down. (2) Sprayed hot, soapy water for 2 to 3 minutes per vehicle. (3) Monitored water consumption. c. Moved to the assembly area (AA) after the vehicle wash down. d. Moved to the MOPP gear exchange site and conducted MOPP gear exchange.		
 9. The contaminated element conducts MOPP gear exchange. a. Prepared the equipment decontamination station (with supertropical bleach [STB] dry mix). b. Briefed MOPP gear exchange participants on procedures to be followed. c. Placed the decontaminated individual equipment on a clean surface (such as plastic, a poncho, or similar material). d. Exchanged MOPP gear using the buddy system. e. Moved soldiers to the AA after completing MOPP gear exchange. NOTES: 1. Ensure that the supporting units have the opportunity to use the MOPP gear exchange site before proceeding. 2. The supporting decontamination element cleans and marks the site and reports the area of contamination (using an NBC 4 report) to higher HQ. 		
*10. Element leaders account for all personnel and equipment after completing the operational decontamination.		
 *11. The contaminated element leader reports to higher HQ. a. Reported the completion and location of the vehicle washdown and MOPP gear exchange decontamination sites. b. Requested permission to perform unmasking procedures if, through testing, no hazards were detected. c. Determined the adequacy of decontamination and adjusted the MOPP level (after obtaining approval from higher HQ). 12. The contaminated element continues the mission. 		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1M	2M	3M	4M	5M		TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO- GO"							

[&]quot;*" indicates a leader task step.

SUPPORTING COLLECTIVE TASKS: NONE

Command Section
Company Headquarters

S1 Section S2 Section

Communication Section

S4 Section

Headquarters and Headquarters Company Maintenance Section

Technical Maintenance Support Section

TASK: Cross a Chemically Contaminated Area (03-3-C226.05-T01A)

(FM 3-3)

ITERATION: 1M 2M 3M 4M 5M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

CONDITIONS: The unit is en route to a new location on a designated route. The unit cannot move off that route and still complete its assigned mission. The unit discovers contamination on the route and is directed to cross the contaminated area. This task is always performed in MOPP4.

TASK STANDARDS: The unit crosses the contaminated area without suffering chemical-agent casualties.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
 * 1. The unit leader selects a route across the contaminated area. a. Employed a nuclear, biological, and chemical (NBC) 5 (chemical) report and/or reconnaissance reports to select a route. b. Selected a route that minimized exposure consistent with the mission. c. Obtained a route clearance and approval. 		
 2. The unit prepares to cross the area. a. Assumed mission-oriented protective posture (MOPP) 4 for crossing the area. b. Ensured that all drivers, vehicle commanders, and leaders knew the march route or had strip maps. c. Ensured that all vehicles were buttoned up (mounted movement). d. Placed externally stored equipment inside the vehicle or covered it with available material. e. Attached M9 detector paper to soldiers and vehicles to provide warning of contamination. 		
 3. The unit crosses the area. a. Avoided low ground, overhanging branches, and brush to the extent allowed by the tactical situation. b. Conducted dismounted movement, if necessary, as rapidly as possible. c. Crossed the area as quickly and carefully as possible. 4. The unit exits the contaminated area. a. Checked for casualties. b. Reported casualties. c. Conducted necessary decontamination. 		
d. Continued the mission.		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1M	2M	3M	4M	5M		TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

[&]quot;*" indicates a leader task step.

SUPPORTING COLLECTIVE TASKS

Task Number Task Title

12-1-0403.05-T01A Report Casualties

ELEMENTS: Command Section

Company Headquarters

S1 Section S2 Section

Communication Section

S4 Section

Headquarters and Headquarters Company Maintenance Section

Technical Maintenance Support Section

TASK: Camouflage Vehicles and Equipment (05-2-0301)

(FM 20-3)

ITERATION:12345M(Circle)COMMANDER/LEADER ASSESSMENT:TPU(Circle)

CONDITIONS: The unit is tactically deployed in a contemporary operating environment. The enemy has air and ground surveillance capability, to include infrared sensors. Personnel and camouflage resources are available. Digital units have performed functionality checks, and systems are operational. Some iterations of this task should be performed in MOPP4.

TASK STANDARDS: Vehicles, equipment, and individual fighting positions cannot be detected by ground forces within small arms range. The element location or identity cannot be determined through aerial or ground surveillance. Digital units send and receive reports using frequency-modulated (FM) or digital means. The time required to perform this task is increased when conducting it in mission-oriented protective posture (MOPP) 4.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
 * 1. The element leader selects concealed vehicle positions and traffic routes. a. Ensured that the vehicle operators used concealed routes whenever possible, following and paralleling hedges, woods, fences, cultivated fields, and other natural terrain features. b. Ensured that the vehicle track signature continued past the parked location to another logical spot. 		
 2. Operators maneuver vehicles along concealed routes. a. Used existing tracks. b. Avoided movement near terrain features (such as hilltops and road intersections) that may have been used as a reference point by the enemy ground or aerial fires. c. Obliterated vehicle tracks where they turned, concealing vehicle positions. 		
 3. The element conceals vehicles and equipment. Note: The leader is provided intelligence data on enemy reconnaissance capabilities in the area of operations (AO). a. Positioned vehicles and equipment under natural cover or in shadows. b. Positioned vehicles and equipment so that their shapes blended with the surroundings. c. Used natural materials to distort and combine with the shapes or shadows of vehicles and equipment. d. Blended natural materials with the surrounding area. e. Replaced cut vegetation when it withered or changed color. f. Used nets to create shadows. g. Used Camouflage Screen Systems to enhance natural materials. 		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
 h. Kept heat sources (generators, engines, and mess areas) under screening systems, even when using natural concealment. i. Covered shiny objects such as windshields, headlights, cab windows, and wet vehicle bodies. j. Dug in (if in desert or open terrain) when the situation permitted. k. Concealed vehicle track signatures in snow-covered terrain. l. Disguised vehicles and equipment to change their appearance or to resemble something of lesser or greater threat to the enemy. 		
 * 4. Leaders enforce camouflage discipline. a. Ensured that the element activities did not change the area appearance or reveal the presence of military equipment. b. Enforced measures to maintain blackout conditions at night. c. Ensured that measures were taken to eliminate or reduce noise by muffling or masking it with the terrain, defilade positions, or shields. d. Ensured the prompt and completed policing of debris or spoil from the area. 		
 * 5. Leaders know when opposing forces (OPFOR) surveillance is overhead. a. Received satellite transmission (SATRAN) information from higher headquarters (HQ). b. Disseminated pertinent SATRAN information to subordinates. c. Incorporated SATRAN information into the tactical plan. 		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	М	TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

[&]quot;*" indicates a leader task step.

SUPPORTING COLLECTIVE TASKS: NONE

ELEMENTS: Command Section

Company Headquarters

S1 Section S2 Section

Communication Section

S4 Section

Headquarters and Headquarters Company Maintenance Section

Technical Maintenance Support Section

TASK: Defend a Convoy Against a Ground Attack (05-2-0911)

(<u>FM 55-30</u>) (FM 21-75) (FM 24-19) (FM 24-35) (FM 24-35-1)

ITERATION: 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

CONDITIONS: In a contemporary operating environment the unit is conducting a convoy. The operation order (OPORD) and the rules of engagement (ROE) provide guidance for the mission and actions to take upon contact. The enemy squad- to platoon-size force attacks the main body of the convoy. Some iterations of this task should be performed in MOPP4.

TASK STANDARDS: The convoy protects itself and attacks or disengages from the enemy. The convoy minimizes casualties or damage by taking immediate action. Digital units send and receive orders and reports using frequency-modulated (FM) or digital means to conduct combat operations. The time required to perform this task is increased when conducting it in mission-oriented protective posture (MOPP) 4.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
* 1. The element leader prepares for combat operations. NOTE: Digital units set stale settings to provide current friendly and enemy unit		
locations.		
 a. Designated and positioned the security elements throughout the convoy (front, rear, and flank). 		
 b. Established radio communications with security elements. 		
 c. Designated actions upon enemy contact (action front, left, right, or rear; air attack; or indirect fire). 		
 d. Assigned each armed vehicle a sector of fire for the movement, and ensured that the convoy had 360° coverage while moving. 		
e. Designated en route rally points and the actions to be taken at those points.		
f. Coordinated with the battalion Operations and Training Officer (US Army)		
(S3) for indirect fire along the planned route.		
g. Received an update from the battalion Intelligence Officer (US Army) (S2) on probable enemy actions influencing the convoy route or the mission.		
NOTE: Digital units receive updated intelligence information through the Force		
XXI Command Brigade and Below (FBCB2) System or the Maneuver Control		
System (MCS).		
2. The element prepares for combat operations.		
 a. Loaded vehicles, stowed or tied down all loose equipment, and ensured that there was enough space to bring weapons to bear. 		
NOTE: Air guards are present.		
b. Ensured that weapons were functional and had their basic load of		
ammunition.		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
c. Rehearsed the procedures for enemy contact before the start point (SP).d. Ensured that each vehicle commander knew the route and all standing operating procedures (SOPs).		
 3. The convoy reacts to enemy contact. a. Scanned the area for the enemy and returned fire at identified enemy positions. b. Sought available cover. c. Maneuvered vehicles to allow the gunner to engage the enemy and moved all unarmed vehicles to cover. d. Provided suppressive gunnery fire on the enemy. e. Deployed the security teams and reported the situation to the element leader. 		
 * 4. The element leader develops the situation. a. Initiated fire and maneuver. b. Requested indirect-fire support. c. Sought information on the enemy strength, composition, and disposition. d. Evaluated the direction and volume of the enemy fire, confirmed or suspected enemy positions, and the terrain capacity for the masking forces. 		
 * 5. The element leader selects a course of action based on mission, enemy, terrain, troops, time available, and civilian considerations (METT-TC) and the developing situation. a. Maneuvered to attack the enemy flank. b. Conducted a frontal assault. c. Broke contact and moved away from the enemy position by fire and maneuver. 		
6. The security element engages the enemy (within capabilities).		
* 7. The element leader reports the tactical situation to higher headquarters (HQ).		
 8. The element reorganizes and resumes its convoy. a. Reconstituted the security force. b. Treated and evacuated casualties. c. Reported casualties. d. Redistributed ammunition and equipment. e. Recovered any damaged equipment or destroyed it in place. 		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	М	TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO- GO"							

[&]quot;*" indicates a leader task step.

SUPPORTING INDIVIDUAL TASKS

Task Number

Task Title

052-194-3500 Conduct a Patrol

SUPPORTING INDIVIDUAL TASKS

Task Number		Task Title
071-326-5505	Issue an Oral Operation Order	
071-326-5605	Control Movement of a Fire Team	
071-326-5611	Conduct the Maneuver of a Squad	

SUPPORTING COLLECTIVE TASKS

Task Number	Task Title
07-2-1301.05-T01A	Conduct a Convoy
07-3-1112.05-T01A	React to an Ambush
10-2-0318.05-T01A	Perform Unit Graves Registration (GRREG) Operations

ELEMENTS: Company Headquarters

Headquarters and Headquarters Company Maintenance Section

TASK: Establish a Company Defensive Position (07-2-0414.05-T01A)

(<u>FM 7-10</u>) (FM 24-19) (FM 24-35)

(FM 24-35-1) (TC 24-20)

ITERATION: 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

CONDITIONS: The element has received an operation order (OPORD) or a fragmentary order (FRAGO) mission requiring the unit to provide its own security and defense. Digital units have performed functionality checks, and systems are operational. The opposing forces (OPFOR) elements, consisting of as much as a motorized rifle company or airborne equivalent, have been active in friendly rear areas. Some iterations of this task should be performed in MOPP4.

TASK STANDARDS: The element completes all preparations for the defense within the time specified by the OPORD. Digital units send and receive reports using frequency-modulated (FM) or digital means. The company is not surprised by the OPFOR, suffers no casualties from friendly fire, and repels the OPFOR attacks. The time required to perform this task is increased when conducting it in mission-oriented protective posture (MOPP) 4.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
NOTE: The elements execute the following tasks when the company is performing this task: Establish Unit Defense, Defend the Unit's Position, Construct a Protective Obstacle, and Conduct Hasty Minefield Operations.		
 * 1. The commander develops a defensive plan according to the OPORD or the FRAGO. a. Established sectors or boundaries for the subordinate elements. b. Assigned battle positions for the company elements. c. Designated primary, alternate, and supplementary positions. d. Designated engagement areas (EAs). e. Developed the fire support (FS) plan, including the target reference points (TRPs) forward, within, and to the rear of the defensive position. 		
 * 2. The commander conducts a leader's reconnaissance with key company leaders. a. Established local security. b. Confirmed or modified his plan. 		
* 3. Leaders survey the terrain to finalize their defensive plans. a. Identified the covered and concealed routes to and between all positions. b. Identified all avenues of approach (AAs). c. Identified dead space. d. Requested indirect FS to cover the dead space and the likely AAs. NOTE: Digital units request indirect FS using the Force XXI Battle Command Brigade and Below (FBCB2) System or FM means according to the unit tactical standing operating procedure (TACSOP). e. Identified locations for the company command post (CP), observation posts (OPs), the supply point, and the company casualty collection point. f. Identified potential landing zones (LZs) that the enemy could use for an air assault.		
 * 4. The commander designates unit positions or sectors. a. Concentrated fire on the most dangerous and most likely AAs. 		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
 b. Selected positions with good fields of fire and observation of enemy ground and air forces. c. Provided cover and concealment. d. Permitted adequate lateral and in-depth dispersion. 5. The company establishes unit security. 		
 a. Established the OPs and the air guards. b. Conducted patrols in areas that could not be observed. c. Emplaced early-warning devices. d. Conducted stand-to procedures according to the unit standing operating procedure (SOP) or order. 		
 * 6. Leaders position key weapons and establish fields of fire. a. Oriented the units to provide all-around security. b. Ensured that the weapons covered the most dangerous AAs, EAs, or selected kill zones based on the defensive technique. c. Effected mutual support between elements. d. Ensured that the antiarmor weapons covered the likely armor AAs. e. Registered indirect fire and final protection fires (FPFs) on the most dangerous dismounted AAs, where possible. 		
 * 7. Leaders check the position for potential problems. a. Walked the positions and adjusted for fields of fire. b. Walked the terrain in front of the positions to determine if personnel accomplished their assigned tasks. 		
 * 8. The leaders coordinate with flank elements. a. Established responsibility for overlapping enemy AAs. b. Exchanged information on the OP locations, patrols, unit signals, and passage points. 		
9. The commander coordinated a withdrawal plan.		
 10. The company establishes communications, if available. a. Used wire as the primary communications, if available. b. Ensured that the platoon or company CP had communication with the OPs, higher and subordinate leaders, adjacent units, and FS team. c. Conducted periodic communications checks to ensure that all communications equipment was operational. d. Planned and provided for an alternate means of communications. 		
 11. The company emplaces minefields and obstacles. a. Requested and received clearance to lay protective minefields. b. Emplaced mines or obstacles according to the company obstacle plan and recorded the minefield on the standard minefield form. c. Covered mines or obstacles by observation and direct and indirect fires. d. Reported the location of mines or obstacles to all elements, and forwarded the standard minefield record to the next higher command as soon as possible. 		
 12. The company defends against an enemy assault. a. Detected and reported enemy contact by the OPs. b. Withdrew the OPs on order or according to the company SOP. c. Increased the intensity of defensive fires as the enemy elements closed to within range of each individual or the weapons system. 		
*13. The commander or forward observer (FO) defends against an enemy assault.		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
 a. Called for and engaged the attacking force with indirect fire according to the company SOP. b. Requested FPF from the supporting indirect-fire units as the enemy neared the final protective line (FPL). 		
 *14. The commander defends against an enemy assault. a. Initiated direct-fire engagement of the attacking force according to the unit SOP. b. Executed the obstacle plan according to the battalion OPORD or FRAGO. c. Increased the intensity of defensive fires as the enemy elements closed to within range of additional weapons. 		
 15. The company consolidates and reorganizes during lulls in the fighting. a. Executed platoon consolidation and reorganization. b. Treated and evacuated casualties. c. Transmitted the status report, and requested replacement personnel. d. Requested resupply. e. Replaced damaged barriers and obstacles. f. Restored communication. g. Repositioned the OPs that were withdrawn during the engagement. h. Resumed security and patrolling activities. 		
 16. The company continues to defend. a. Forced the enemy to withdraw. b. Disengaged by order of higher headquarters (HQ). c. Ordered the reposition of platoons to alternate or supplementary positions as needed. 		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	M	TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

[&]quot;*" indicates a leader task step.

SUPPORTING COLLECTIVE TASKS

Task Number	Task Title
05-2-0510	Direct Survivability Construction
05-2-0518	Control Construction of Survivability Positions
05-2-1380	Identify Terrain Information Requirements
05-3-0115.05-R01A	Emplace a Hasty Protective Row Minefield
05-3-0116	Remove a Hasty Protective Row Minefield
05-3-0230	Construct a Protective Obstacle
05-3-0303	Construct Wire Obstacles
05-3-0904.05-R01A	Establish Jobsite Security

SUPPORTING COLLECTIVE TASKS

Task Number	Task Title
05-4-0110.05-R01A	Mark a Minefield
05-6-0094	Plan Engineer Survivability Operations
19-1-2001	Coordinate Area Security Operations
19-1-2203	Direct Site Security Operations
19-3-2204.05-T01A	Employ Physical Security Measures
71-2-0332.05-T01A	Maintain Operations Security (OPSEC)

Command Section
Company Headquarters

S1 Section S2 Section

Communication Section

S4 Section

Headquarters and Headquarters Company Maintenance Section

Technical Maintenance Support Section

TASK: React to Unexploded Ordnance (UXO) (09-2-0337.05-T01A)

(FM 21-16)

ITERATION: 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

CONDITIONS: During combat operations, the unit encounters a UXO hazard. Some iterations of this task should be performed in MOPP4.

TASK STANDARDS: The element reacts to the UXO hazard while continuing the mission, without loss of personnel or equipment. The time required to perform this task is increased when conducting it in mission-oriented protective posture (MOPP) 4.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
The element recognizes the UXO hazard. a. Identified the UXO by type. b. Identified the UXO by subgroup. c. Observed all safety precautions.		
 * 2. The element leader takes immediate action for the UXO hazard. a. Evacuated the area as appropriate. b. Determined the appropriate action. (1) Avoided the UXO hazard. (2) Instituted protective measures. 		
 * 3. The element leader designates the element to mark the area. a. Chose leaders to mark the area. b. Briefed leaders on the area to be marked. 		
 * 4. The element marks the UXO hazard. a. Marked all the logical approach routes. b. Ensured that the UXO was visible from all markers. 		
 * 5. The element reports the UXO hazard. a. Initiated the UXO spot report. b. Determined the priority based on the current situation. c. Forwarded the report to the next higher headquarters (HQ) by the fastest means available. 		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	M	TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

[&]quot;*" indicates a leader task step.

SUPPORTING COLLECTIVE TASKS

Task Number Task Title

05-2-1218 Conduct Report Procedures

Command Section
Company Headquarters

S1 Section S2 Section

Communication Section

S4 Section

Headquarters and Headquarters Company Maintenance Section

Technical Maintenance Support Section

TASK: Employ Physical Security Measures (19-3-2204.05-T01A)

(FM 3-19.30) (FM 3-19.4)

ITERATION: 1 2 3 4 5 (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

CONDITIONS: An opposing forces (OPFOR) squad-size patrol attempts reconnaissance or intrusion into the command post (CP) perimeter. This task should not be trained in MOPP4.

TASK STANDARDS: The element maintains 24-hour security in its assigned sector and is not surprised by the OPFOR.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
 * 1. The element leader prepares a physical security plan. a. Controlled the entry of vehicles into the CP. b. Developed procedures for selecting and manning perimeter positions. c. Developed procedures for detecting and reporting OPFOR intrusion or observation of the CP perimeter. d. Controlled access to the element defensive areas. e. Established communications links between observation posts (OPs) and the reaction force. f. Developed procedures for initial response to ground attacks. 		
 The element operates a guard force. a. Established communications with the guard commander. b. Stopped unauthorized entry into restricted areas. c. Conducted random exterior patrols to find and neutralize OPFOR intruders before they breached the CP perimeter. The element reacts to an OPFOR ground attack. 		
a. Assumed preplanned positions.b. Denied intrusion into the CP perimeter.		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK						
ITERATION	1	2	3	4	5	TOTAL
TOTAL TASK STEPS EVALUATED						
TOTAL TASK STEPS "GO"						
TRAINING STATUS "GO"/"NO-GO"						

[&]quot;*" indicates a leader task step.

SUPPORTING COLLECTIVE TASKS: NONE

Command Section
Company Headquarters

S1 Section S2 Section

Communication Section

S4 Section

Headquarters and Headquarters Company Maintenance Section

Technical Maintenance Support Section

TASK: Use Passive Air Defense Measures (44-1-C220.05-T01A)

(<u>FM 44-100</u>) (FM 44-64) (FM 44-8)

(FM 44-80)

ITERATION: 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

CONDITIONS: The element is in a tactical position. Hostile aerial platforms (rotary-wing, fixed-wing, or unmanned aerial vehicles [UAVs]) have been operating in the general area. The element weapon control status (WCS) is weapons hold. Some iterations of this task should be performed in MOPP4.

TASK STANDARDS: The opposing forces (OPFOR) element aerial platforms (rotary-wing, fixed-wing, and UAVs) do not detect the unit. The time required to perform this task is increased when conducting it in mission-oriented protective posture (MOPP) 4.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
* 1. The element leader uses passive air defense measures in a tactical position. a. Used all available resources (camouflage, cover, concealment, and dispersion) to hide personnel and equipment to limit vulnerability. NOTE: The unit achieves air situational awareness (SA) by monitoring with		
simplified handheld terminal units (SHTUs). b. Covered or shaded any shiny items, particularly windshields and optics. c. Established and rehearsed the air attack alarms. d. Dispersed vehicles, tents, and supplies to reduce vulnerability to an air attack. e. Constructed field fortifications with organic equipment as necessary to protect personnel and vulnerable mission-essential equipment. f. Manned observation posts (OPs), daytime or nighttime, to provide warning of approaching aerial platforms. g. Established a listening watch on the air defense early warning net, if the equipment was available and operational.		
 * 2. The element leader uses passive air defense measures in a convoy. a. Ensured that all personnel received the convoy commander's briefing. b. Camouflaged vehicles and equipment before moving out. c. Selected a column interval based on instructions, the mission, and the terrain. d. Placed crew-served weapons throughout the convoy to cover the avenues of approach (front, rear, and flank). e. Assigned soldiers to air guard duties with specific search sectors covering 360°. f. Identified threat aerial platforms visually. g. Reported all aircraft actions to the higher headquarters (HQ). 		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
h. Established and rehearsed the air attack alarms.		
 Element personnel use passive air defense measures when occupying or displacing a position. a. Maintained the vehicle interval specified in the movement order. b. Staggered vehicles to avoid linear patterns. 		
 c. Assigned air guards to the sectors of search that covered 360°, and maintained the coverage until the convoy completed the movement. 		
d. Identified threat aerial platforms visually.		
e. Reported all aircraft actions to higher HQ.		
f. Established the vehicle order of precedence.		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	М	TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

[&]quot;*" indicates a leader task step.

SUPPORTING COLLECTIVE TASKS: NONE

Command Section
Company Headquarters

S1 Section S2 Section

Communication Section

S4 Section

Headquarters and Headquarters Company Maintenance Section

Technical Maintenance Support Section

TASK: Take Active Combined Arms Air Defense Measures Against Hostile Aerial Platforms (44-1-C221.05-T01A)

(<u>FM 44-100</u>) (FM 44-64) (FM 44-8)

ITERATION: 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

CONDITIONS: The element receives an early warning of aerial platforms (rotary-wing, fixed-wing, or unmanned aerial vehicles [UAVs]) in the area. Unit personnel detect unknown or hostile aerial platforms. The element is in a tactical position. The weapon control status (WCS) is weapons tight. Some iterations of this task should be performed in MOPP4.

TASK STANDARDS: The element destroys or forces attacking aerial platforms away from friendly positions. The time required to perform this task is increased when conducting it in mission-oriented protective posture (MOPP) 4.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
 * 1. Leaders direct combined arms air defense measures against the hostile aerial platforms not attacking a stationary unit. a. Gave the air attack alarm. b. Organized the element to defensive positions. c. Ordered a search of the assigned sectors for aerial platforms. d. Identified and reported the presence of aerial platforms in the area and sent priority intelligence requirements (PIR) to higher headquarters (HQ). NOTE: When making the decision of whether or not to fire at nonattacking hostile aerial platforms with small arms, consider the assigned mission and the tactical situation. The element must positively and visually identify aerial platforms before engaging with small arms, unless the aircraft is committing a hostile act. 		
DANGER: MUNITIONS CANNOT DISTINGUISH BETWEEN FRIEND AND FOE. REVIEW ALL AIRSPACE CONTROL MEASURES. PERFORM ALL PRECAUTIONARY MEASURES TO ENSURE THAT THE MUNITIONS FIRED DO NOT CAUSE INJURY OR DEATH TO FRIENDLY FORCES OR DAMAGE TO ALLIED EQUIPMENT. EVEN COMPUTERIZED SYSTEMS REQUIRE CLOSE OBSERVATION. e. Made the engagement decision. f. Engaged the element in attacking the aerial platforms with all available small arms, such as rifles and machine guns. NOTE: Expect the firing signature from small arms to disclose the element position.		

TA	GO	NO-GO		
g. Performed all precautionary measures to ensure that no fratricide occurred during the engagement. h. Directed soldiers to reload weapons following the engagement. i. Sent the PIR to higher HQ. NOTES: 1. Aim points for propeller-driven aircraft are the same as for helicopters. 2. Select the aim points in football field lengths: one football field equals about 91 meters. 3. Once the lead distance is estimated, the riflemen and machine gunners aim and fire their weapons at the aim point until the aircraft has flown past that point. Maintain the aim point, not the lead distance. The weapon should not move once the firing cycle starts. 4. Establish preselected aim points when the unit is in a static position. 5. Accuracy in relation to target hits is not necessary. Accuracy in relation to the aim point is necessary. Volume fire (a coordinated, high volume of fire that the aircraft has to fly through) will achieve the desired results.				
TYPE OF AERIAL				
PLATFORMS	COURSE	AIM POINT		
Jet/cruise missile	Crossing	Two football fields in front of the aerial platform nose		
Jet/cruise missile	Overhead	Two football fields in front of		
Jet/cruise missile	Directly at you	the aerial platform nose Slightly above the aerial platform nose		
Helicopter/UAV	Crossing	One-half football field in front		
Helicopter/UAV	Directly at you	of the aerial platform nose Slightly above the helicopter/UAV body		
Helicopter/UAV	Hovering	Slightly above the helicopter/UAV body		
j. Evaluated th commander				
 * 2. Leaders direct small arms air defense measures against hostile aerial platforms not attacking a moving target. a. Gave the air attack alarm. b. Dispersed vehicles laterally and in-depth or had the vehicle operators continue to move the unit. c. Moved vehicles to covered and concealed positions. All personnel not assigned crew-served weapons dismounted and prepared to engage the aircraft or increased dispersion. d. Engaged nonattacking aircraft only as directed. e. Identified threat aerial platforms visually. f. Reported all aerial platform actions to higher HQ. g. Prepared the element to engage on orders of the senior leader. h. Engaged the element (when ordered to do so by the senior leader) in attacking the aerial platforms with all available small arms. i. Directed soldiers to reload weapons following the engagement. 				
* 3. Leaders direct co attacking a station a. Gave the air b. Engaged all	ombined arms air defens nary unit. r attack alarm. available personnel imn	e measures against aerial platforms nediately in attacking the aerial perating procedure (TACSOP).		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
 c. Directed soldiers to reload weapons following the engagement. d. Ensured that soldiers assigned to observation posts (OPs) continued to scan their assigned sectors. e. Reported any aircraft action to higher HQ. f. Reported any casualties to higher HQ. g. Evaluated the situation and moved the element position as directed by the tactical situation or the TACSOP. 		
 * 4. The element leader or noncommissioned officers (NCOs) direct small arms air defense measures during the convoy movement. a. Alerted vehicle commanders of an impending attack. b. Dispersed vehicles alternately to the shoulders of the road or off the road if possible. Turned to covered and concealed positions, if the terrain permitted. c. Maintained vehicle intervals or increased the interval or dispersion by using evasive driving techniques. d. Ordered the element to dismount and take up firing positions. e. Prepared personnel to fire on the orders of the senior individual present or automatically returned fire (per engagement procedures) if an aircraft was attacking. f. Identified aerial platforms. g. Engaged the element in attacking aerial platforms with all available small arms, such as rifles and machine guns. h. Directed soldiers to reload weapons following the engagement. i. Reported the attack and submitted the PIR to higher HQ. j. Reported any casualties to higher HQ. 		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	М	TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

[&]quot;*" indicates a leader task step.

SUPPORTING COLLECTIVE TASKS: NONE

ELEMENTS: Section

Command Section
Company Headquarters

S1 Section S2 Section

Communication Section

S4 Section

Headquarters and Headquarters Company Maintenance Section

Technical Maintenance Support Section

TASK: Perform Risk Management Procedures (71-2-0326.05-T01A)

(<u>AR 385-10</u>) (FM 3-0) (FM 7-0)

ITERATION: 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

CONDITIONS: The element is deployed, performing its combat mission. Some iterations of this task should be performed in MOPP4.

TASK STANDARDS: Leaders and soldiers are aware of potential safety problems when conducting the task. The element trains to standard and does not take shortcuts that endanger element members. All risks taken are necessary to accomplish the training objectives. Appropriate measures are taken to minimize risks. The time required to perform this task is increased when conducting it in mission-oriented protective posture (MOPP) 4.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
 * 1. The commander identifies the risk or safety hazards. a. Analyzed the operation plan (OPLAN), the fragmentary order (FRAGO), and the operation order (OPORD) for specified and implied missions (tasks). b. Integrated safety into every phase of the planning process. c. Assessed the risks before issuing a FRAGO when the mission or conditions changed. 		
 * 2. Leaders evaluate the risk or safety hazards identified in the operation. a. Compared the risk to the acceptable level of risk in the commander's intent, based on the stated training objective. b. Determined the likelihood of equipment and personnel losses from accidents. c. Described the operation in terms of high, medium, or low risk. d. Prepared courses of action (COAs) that minimized accidental losses. 		
 * 3. The commander (or leaders) eliminates or reduces the risk or safety hazards. a. Chose a COA that maximized the operation and minimized the risk. b. Developed procedures that reduced the risk or safety hazards. c. Prescribed the safety or protective equipment. d. Briefed the elements before all operations. 		
4. The element carries out safety procedures. a. Received safety briefings before all operations. b. Practiced the safety procedures during all mission rehearsals. c. Made on-spot safety corrections. NOTES: 1. Safety is a part of realism, and realism includes building safety into the		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
training so that safe practices, which eliminate accidents, become second nature during war (refer to Field Manual [FM] 7-0). 2. FM 3-0 emphasizes the need for boldness and that commanders must take "risks and tenaciously press soldiers and systems" as an imperative of the battle. However, such an imperative is founded on the premise that protecting the force to the maximum extent possible ensures winning the battle. Risk is an expression of possible loss over a specific period of time or number of operational cycles as defined by the Center for Army Safety.		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	M	TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

[&]quot;*" indicates a leader task step.

SUPPORTING COLLECTIVE TASKS: NONE

ELEMENTS: Command Section

Company Headquarters

S1 Section S2 Section

Communication Section

S4 Section

Headquarters and Headquarters Company Maintenance Section

Technical Maintenance Support Section

TASK: Coordinate for Medical Services (05-2-0050)

(FM 4-02) (FM 4-02.6) (FM 8-10-6)

ITERATION: 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

CONDITIONS: The company is performing continuous tactical operations. The digital units have performed functionality checks and systems are operational. Some iterations of this task should be performed in MOPP4.

TASK STANDARDS: All leaders know the evacuation procedures and where to receive medical support. Subunits can identify the location of medical facilities and services. Medical support is available at all times. The digital units send and receive information using frequency-modulated (FM) or digital means. The time required to perform this task is increased when conducting it in mission-oriented protective posture (MOPP) 4.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
 * 1. The commander determines medical-support requirements. a. Assessed the number and type of missions assigned and anticipated. b. Considered the size of the element performing the mission. c. Reviewed the time periods for mission accomplishment. 		
 The operations noncommissioned officer (NCO) requests medical support from the Adjutant (US Army) (S1) and Operations and Training Officer (US Army) (S3). Included the following critical information on the request: a. The number of medics needed. b. The date and time that the medics were needed. c. Any special equipment that the medics needed to bring. d. The time and location that the medics would link up with the unit. 		
 * 3. The executive officer (XO) or the first sergeant (1SG) coordinates for pickup and assigns medics. a. Briefed medics on the mission. b. Assigned medics to platoons based on the mission. c. Briefed medics on administration and logistical support, such as mess time, stand-to, and sleep areas. 		
 * 4. The XO or the 1SG plans for the treatment and evacuation of casualties. a. Established sick call procedures according to the unit standing operating procedure (SOP). b. Located medical facilities and medical supply points in the area of operations (AO). c. Planned treatment operations with the assistance of the medic. (1) Designated the company casualty collection point. (2) Selected casualty evacuation routes. 		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
(3) Determined the disposition of casualty weapons and equipment.(4) Planned security for the casualty collection point.		
(5) Ensured that all elements designated aid and litter teams.		
 d. Identified and disseminated evacuation procedures. (1) Identified medical-evacuation (MEDEVAC) procedures. 		
(1) Identified medical-evacuation (MEDEVAC) procedures.		
(3) Identified the vehicle to be used as an ambulance.		
(4) Determined medical facility locations.		
(5) Included information in all operation orders (OPORDs).		
Company personnel and medics administer first aid to wounded personnel and evacuate casualties to the company collection point.		
a. Caused no further injury during evacuation.		
b. Used poleless or improvised (poncho) litters.		
c. Employed the 1- or 2-man carrying method.		
6. The 1SG, the designated NCO, or the medic arranges the casualty evacuation from the company collection point to the medical facility.		
a. Determined the nearest medical facility to which the casualty was to be evacuated.		
b. Contacted the medical facility where the casualty was being transported.		
(1) Ensured that the facility could accommodate the casualty.		
(2) Provided all available medical information regarding the casualty.		
(3) Requested advice regarding special measures to be taken before and during the evacuation.		
c. Evacuated nonthreatening injuries by ground ambulance.		
d. Evacuated life-threatening injuries by helicopter, using MEDEVAC		
procedures as outlined in the company SOP.		
e. Caused no further injuries during evacuation.f. Retained all classified materials (signal operation instructions [SOI], maps,		
orders, overlays) and weapons in the custody of the casualty.		
* 7. The commander notifies higher headquarters (HQ) of casualties.		
a. Provided the casualty's name, rank, and medical condition.		
b. Reported the facility to which the soldier was evacuated.		
NOTE: The digital units send alert messaging regarding casualties and requests for medical support according to the unit tactical SOP (TACSOP).		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	M	TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

[&]quot;*" indicates a leader task step.

SUPPORTING COLLECTIVE TASKS: NONE

ELEMENT: Company Headquarters

TASK: Coordinate for Food Service Support (05-2-0051)

(<u>FM 10-23</u>) (AR 30-22)

ITERATION: 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

CONDITIONS: The company does not have an organic mess capability. Coordination for food service support is required. The unit is performing continuous tactical operations. Some iterations of this task should be performed in MOPP4.

TASK STANDARDS: The unit coordinates for three nutritious meals daily for all assigned and attached soldiers. Soldiers do not miss meals because of coordination lapses. The time required to perform this task is increased when conducting it in mission-oriented protective posture (MOPP) 4.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
 * 1. The company commander or food service officer (FSO) determines the daily feeding plan. a. Determined personnel strength, including attached and supporting personnel. b. Identified locations and times for meals. c. Considered consolidation of subunits. d. Developed a distribution plan to support the mission. e. Determined the type (A-; T-; or meal, ready-to-eat [MRE]) of rations based on mission constraints. 		
 * 2. The company commander or FSO requests and coordinates for meals as required. a. Prepared a feeding report and forwarded the report to the brigade Supply Officer (US Army) (S4) according to the tactical standing operating procedure (TACSOP). (1) Identified the nature of the requirement. (2) Established the date the meals were required. (3) Determined the total number of meals required. (4) Established the time of meal pickup or delivery. (5) Determined the location of the units needing delivery. b. Informed the brigade S4 of any changes that would affect the operation. c. Maintained a tolerance of plus or minus 5 percent of the total head count for hot meals. d. Submitted requests for hot meals at least 8 hours before the meal. e. Coordinated the times and locations for pickup or delivery. 		
 3. The FSO supervises Class I operations. a. Followed the company standing operating procedure (SOP) for the tactical feeding plan. b. Served hot meals as soon after pickup or delivery as possible. c. Ensured that all soldiers had their mess kits available, if used. d. Set up a one-way staggered serving line (one line on each side of the central-distribution site) if in danger of being attacked. e. Set up a one-way straight serving line (one line on each side of the central-distribution site) if attack was unlikely. f. Dispersed the serving line in 5-meter intervals to reduce casualty potential. 		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
 g. Ensured that soldiers dispersed while eating to prevent mass casualties from an enemy attack. h. Established washing facilities. i. Disposed of all trash and garbage properly. 		
* 4. The company commander ensures that proper field sanitation measures are followed.		
 The FSO ensures that proper signature head count and cash collection procedures are used during the tactical operation. NOTE: One-line entries may be authorized during training in the field where the collection of signatures is impractical as determined by the company commander or the FSO (for example, limited feeding time, troop dispersion, or weather conditions). 		
* 6. The company commander ensures that the food containers are promptly returned and that all trash and garbage is properly disposed of.		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	М	TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

[&]quot;*" indicates a leader task step.

SUPPORTING COLLECTIVE TASKS

Task Number

Task Title

05-3-1600

Receive a Logistics Package (LOGPAC)

ELEMENTS: Headquarters and Headquarters Company Maintenance Section Technical Maintenance Support Section

TASK: Transport Casualties (for Units Without Medical Treatment Personnel) (08-2-C316.05-T01A) (FM 8-10-6) (AR 200-1) (AR 385-10)

(FM 12-6) (FM 3-21.38)

ITERATION: 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

CONDITIONS: Unit personnel are wounded and some may be chemically contaminated. The unit has no organic medical-treatment personnel. Threat force contact has been broken. Unit defenses have been reorganized. Casualties are transported from defensive positions to designated casualty collection points. All methods of transport are employed. Some wounded enemy prisoner of war (EPW) casualties may require transport. This task is performed simultaneously with other reorganization tasks. The tactical standing operating procedure (TACSOP) and higher headquarters (HQ) operation order (OPORD) are available. Simplified collective-protection equipment (SCPE) is on hand and/or field-expedient and natural shelters are available. Some iterations of this task should be performed in MOPP4.

TASK STANDARDS: Casualties are transported as soon as the tactical situation permits according to the TACSOP, the OPORD, the provisions of the Geneva Convention, and Field Manual (FM) 8-10-6. The time required to perform this task is increased when conducting it in mission-oriented protective posture (MOPP) 4.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
 * 1. The commander and leaders supervise the transport of casualties. a. Monitored casualty transport operations for compliance with FM 8-10-6 and the TACSOP. b. Identified casualty collection points. c. Identified transport requirements. d. Supervised the preparation of casualties for transport. e. Coordinated the transport of casualties from the unit area with the higher HQ personnel element according to FM 8-10-6 and the TACSOP. f. Coordinated security requirements for the pickup site with subelements and the higher HQ operations element. g. Disseminated transport information to unit personnel. h. Forwarded the casualty feeder report and witness statements to the higher HQ personnel element according to FM 12-6 and the TACSOP. 		
 Element personnel prepare casualties for transport. a. Provided first aid treatment to casualties. NOTE: See Task 08-2-0003.05-T01A for detailed treatment procedures. b. Reported casualties. c. Collected classified documents, such as signal operation instructions (SOI), standing signal instructions (SSI), maps, overlays, and key lists. d. Secured the custody of organizational equipment according to the TACSOP. e. Forwarded casualty feeder reports to the unit HQ according to the TACSOP. 		
Element personnel transport casualties to casualty collection points using manual carries. a. Selected the type of manual carry appropriate to the situation and the injury.		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
 b. Transported the casualty without causing further injury according to FM 8- 10-6. 		
 4. Unit personnel transport casualties to casualty collection points using litter carries. a. Identified the litter teams. b. Constructed an improvised litter from available material, as required. c. Secured the casualty on the litter. d. Transported the casualty without causing further injury according to FM 8-10-6. 		
 Element personnel transport casualties to a medical-treatment facility (MTF) using available vehicles. a. Loaded the maximum number of casualties according to FM 8-10-6. b. Secured casualties in the vehicle. c. Transported casualties without causing further injury according to FM 8-10-6. 		
 * 6. The commander and leaders request an aeromedical evacuation. a. Transmitted the request according to FM 8-10-6, the OPORD, and the TACSOP. b. Selected the landing site (which provides sufficient space for helicopter hover, landing, and take-off) according to FMs 8-10-6 and 3-21.38. c. Supervised the removal of all dangerous objects likely to be blown about before aircraft arrival. d. Supervised the security of the landing site according to the TACSOP. e. Ensured that the landing zone (LZ) was appropriately marked (light sets, smoke, and so forth) according to the TACSOP, if required. 		
 7. Element personnel assist in loading the ambulance. a. Employed the proper carrying and loading techniques according to FM 8-10-6. b. Loaded casualties in the sequence directed by the crew. c. Loaded casualties without causing unnecessary discomfort. d. Employed safety procedures according to Army Regulation (AR) 385-10, FM 8-10-6, and the TACSOP. e. Employed environmental-protection procedures according to AR 200-1 and the TACSOP. 		
 8. Element personnel transport chemically contaminated casualties. a. Assumed MOPP4. b. Marked contaminated casualties according to the TACSOP. c. Notified the supporting MTF that contaminated casualties were en route to their location. d. Transported casualties directly to a designated decontamination and treatment station. e. Protected casualties from further contamination during transport. 		
 9. Unit personnel transport EPW casualties. a. Maintained security of EPW casualties according to the TACSOP. b. Searched EPW casualties for weapons and ordnance before transport. c. Transported EPW casualties according to the provisions of the Geneva Convention and the TACSOP. 		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	М	TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

[&]quot;*" indicates a leader task step.

SUPPORTING COLLECTIVE TASKS: NONE

ELEMENTS: Section

Command Section
Company Headquarters

S1 Section S2 Section

Communication Section

S4 Section

Headquarters and Headquarters Company Maintenance Section

Technical Maintenance Support Section

TASK: Conduct Battlefield Stress Reduction and Stress Prevention Procedures (08-2-R303.05-T01A) (FM 8-51) (FM 22-51)

ITERATION: 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

CONDITIONS: Combat health support (CHS) operations have commenced. Element personnel are deployed in support of higher headquarters (HQ) operations. The sleep plan and the tactical standing operating procedure (TACSOP) to manage battle fatigue (BF) soldiers have been developed. Personnel have been cross-trained on critical tasks. Operations are continuous over a prolonged period, causing stressful situations for personnel. The commander has directed that procedures for managing battlefield stress be implemented. Simplified collective-protective equipment (SCPE) is on hand or field-expedient and natural shelters are available.

NOTE: Due to the technical knowledge and skills required to perform some military occupational specialty (MOS) specific tasks, caution must be exercised when cross-training personnel. For instance, nonmedical personnel cannot be cross-trained to perform MOS specific medical tasks. Some iterations of this task should be performed in MOPP4.

TASK STANDARDS: The element applies techniques that counter battlefield stress. At mission-oriented protective posture (MOPP) 4, performance degradation factors increase the need for stress prevention implementation. The time required to perform this task is increased when conducting it in MOPP4.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
 * 1. The commander and leaders perform stress prevention actions. a. Issued warning orders, operation orders (OPORDs), and fragmentary orders (FRAGOs) to the lowest possible level. b. Provided soldiers with an accurate assessment of the friendly and enemy situation. c. Briefed the leaders' intention to all unit personnel. d. Spoke positively concerning the unit missions, purpose, and abilities. e. Encouraged a positive attitude throughout the unit. f. Instituted an information dissemination plan designed to quell and prevent rumors. g. Informed personnel of the availability of religious support. 		
 * 2. The commander and leaders implement the sleep plan. a. Provided a safe and secure area away from vehicles and other high-noise activities. b. Adjusted the sleep plan as dictated by the tactical situation. c. Enforced the sleep plan according to the TACSOP. 		
* 3. Leaders implement task rotation or restructuring procedures. a. Alternated cross-trained unit personnel on critical tasks, as required.		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
b. Rotated unit personnel between demanding and nondemanding tasks.c. Assigned two soldiers to function independently on tasks requiring a high degree of accuracy.d. Adjusted task rotation policies and procedures to the tactical situation.		
 * 4. Leaders implement stress coping and management techniques. a. Integrated new unit members into the unit immediately. b. Assisted soldiers in resolving home front problems. c. Implemented a buddy system to observe signs of stress or BF among soldiers and leaders. d. Provided instruction on relaxation techniques to all personnel before deployment. e. Conducted after-action debriefings. f. Scheduled a critical-event debriefing after any traumatic event according to Field Manual (FM) 22-51. g. Conducted unit award, decoration, recognition, and memorial ceremonies. 		
 * 5. The commander and leaders implement stress control techniques. a. Implemented a plan to deal with mild, seriously stressed, or BF cases. b. Assigned soldiers showing signs of severe stress or BF to simple tasks. c. Directed personnel to be supportive of stressed or BF soldiers. d. Referred soldiers showing signs of serious stress or BF to the supporting medical-treatment facility (MTF) for evaluation. e. Reintegrated return-to-duty (RTD) soldiers into their specific element. 		
 6. Element personnel employ stress prevention measures. a. Maintained a positive attitude concerning the unit mission, purpose, and abilities. b. Complied with the commander's sleep plan. c. Identified other soldiers with signs of stress or BF. d. Provided immediate buddy aid support. e. Reported signs of stress or BF in other soldiers to their immediate supervisor. f. Accepted new unit members immediately. g. Practiced relaxation techniques at appropriate times and places. h. Participated in buddy systems and after-action debriefings. 		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	M	TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO- GO"							

[&]quot;*" indicates a leader task step.

SUPPORTING COLLECTIVE TASKS

Task Number

Task Title

05-2-7008

Prepare an Operation Order (OPORD) (Company/Platoon)

ELEMENTS: Company Headquarters

Headquarters and Headquarters Company Maintenance Section

TASK: Perform Field Sanitation Functions (08-2-R315.05-T01A)

(FM 21-10) (AR 385-10)

(AR 40-5) (FM 4-25.12)

ITERATION: 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

CONDITIONS: Health hazards exist that require field sanitation measures. The element is in the field without permanent sanitation or water facilities. The commander has selected and trained the unit field sanitation team (FST). The combat health support (CHS) plan, the tactical standing operating procedure (TACSOP), and the higher headquarters (HQ) operation order (OPORD) are available. All required sanitation equipment is available. Field sanitation measures are continuous and are performed simultaneously with other operational tasks. Simplified collective-protection equipment (SCPE) is on hand and field-expedient and natural shelters are available. Some iterations of this task should be performed in MOPP4.

TASK STANDARDS: The FST performs field sanitation measures according to the TACSOP, Field Manuals (FMs) 21-10 and 4-25.12, and the commander's guidance. At mission-oriented protective posture (MOPP) 4, only minimum-essential field sanitation activities are performed. The time required to perform this task is increased when conducting it in MOPP4.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
 * 1. The commander directs field sanitation measures. a. Directed field sanitation activities to counter a medical threat. b. Monitored field sanitation activities for compliance with FMs 21-10 and 4-25.12 and the TACSOP. c. Enforced individual field sanitation measures. d. Requested assistance from the supporting preventive medicine (PVNTMED) element for sanitation problems that were beyond the expertise of the unit FST according to the TACSOP and the OPORD. e. Corrected field sanitation deficiencies. f. Reported field sanitation deficiencies that could not be corrected by unit personnel to the FST. g. Enforced safety procedures according to Army Regulation (AR) 385-10 and the TACSOP. h. Enforced environmental-protection procedures according to AR 200-1 and the TACSOP. 		
 2. The FST supervises the unit field sanitation measures. a. Maintained the field sanitation basic load according to AR 40-5 and FM 4-25.12. b. Supervised the distribution of field sanitation basic-load items according to AR 40-5 and FM 4-25.12. c. Tested the unit water supply for the required chlorine residual level according to FM 4-25.12 and the TACSOP. d. Inspected water containers and trailers according to FM 4-25.12 and the TACSOP. e. Monitored personnel to ensure that they used personal protective measures (skin, clothing, and bed net repellent) against arthropods and rodents according to applicable directives and the commander's guidance. 		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
 f. Conducted rodent surveys, as required. g. Monitored personnel for the employment of correct hygiene measures. h. Monitored waste facilities and procedures for compliance with AR 40-5, FM 4-25.12, and the TACSOP, as required. 		
 i. Inspected latrines and urinals according to FM 4-25.12 and the TACSOP. j. Inspected liquid and solid waste-disposal facilities to ensure their compliance with AR 40-5, FM 4-25.12, and the TACSOP. k. Inspected hand-washing devices according to FM 4-25.12 and the 		
TACSOP. I. Inspected the transport, storage, preparation, and service of food for compliance with FM 4-25.12 and the TACSOP.		
 m. Provided advice, recommendations, and training requirements to the commander. n. Enforced safety procedures according to AR 385-10 and the TACSOP. o. Enforced environmental-protection procedures according to AR 200-1 and the TACSOP. 		
 3. Unit personnel employ field sanitation measures. a. Maintained the prescribed load of water purification materials according to AR 40-5, FM 21-10, and the TACSOP. b. Prepared nonpotable water for personal use according to FM 21-10 and the TACSOP. 		
c. Consumed only water designated as potable.d. Maintained latrines and hand-washing facilities according to FM 21-10 and the TACSOP.		
 e. Employed preventive measures against cold and heat injuries. f. Employed personal-hygiene measures. g. Employed preventive measures against arthropod and rodent infestation, to include using skin, clothing, and bed net repellent. 		
 h. Reported field sanitation deficiencies to the FST. i. Employed safety procedures according to AR 385-10 and the TACSOP. j. Employed environmental-protection procedures according to AR 200-1 and the TACSOP. 		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	M	TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

[&]quot;*" indicates a leader task step.

SUPPORTING COLLECTIVE TASKS: NONE

ELEMENT: Company Headquarters

TASK: Perform Unit Graves Registration (GRREG) Operations (10-2-0318.05-T01A) (FM 10-64) (FM 3-4) (FM 3-5)

ITERATION: 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

CONDITIONS: The element has sustained fatalities. The tactical situation permits GRREG operations to be performed. Some remains may be contaminated. The tactical standing operating procedure (TACSOP) is available. There are no GRREG personnel available; nonmortuary affairs personnel perform the task. The theater commander has authorized emergency burials.

NOTE: Only those tasks deemed mission-essential by the commander are performed in mission-oriented protective posture (MOPP) 4. Some iterations of this task should be performed in MOPP4.

TASK STANDARDS: The element either recovers the killed in action (KIA) and evacuates them to a designated mortuary-affair collection point or performs an emergency burial. Personal possessions are not lost. Locations of the emergency graves are recorded and reported to higher headquarters (HQ). These activities are curtailed in MOPP4. The time required to perform this task is increased when conducting it in MOPP4.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
 * 1. The element commander designates a search-and-recovery team. a. Selected a team leader. b. Issued guidance. 		
 * 2. The search-and-recovery team leader prepares for the search. a. Performed a map or aerial reconnaissance of the search area. b. Identified additional support requirements. c. Requested additional support requirements from higher HQ. d. Identified the search pattern to be used. e. Coordinated nuclear, biological, and chemical (NBC) and explosive ordnance disposal (EOD) assistance with higher HQ. f. Coordinated area security with higher HQ. 		
 * 3. The search-and-recovery team leader supervises the search-and-recovery and the evacuation operations. a. Briefed the search-and-recovery team on operational procedures. b. Issued personal effects bags, human remains pouches (if available), and NBC agent tags. c. Assigned the search area. d. Monitored the search-and-recovery team operations for compliance with the TACSOP and the commander's guidance. e. Coordinated evacuation operations with higher HQ. f. Forwarded the situation report (SITREP) to higher HQ according to the TACSOP. 		
 4. The search-and-recovery team conducts the search. a. Checked the area immediately for mines or booby traps. b. Searched the assigned areas for remains and personal effects. c. Marked the terrain location of the remains with pegs. d. Collected all disassociated personal effects. e. Recorded the 8-digit grid coordinates of the recovery site. 		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
 5. The search-and-recovery team recovers remains. a. Established tentative identification. b. Attached the NBC tag or a tag marked with a large C to the contaminated and contagious remains. c. Attached personal effects to the remains. d. Shrouded the remains with available materials. e. Prepared a sketch of the recovery site. f. Prepared a map overlay of the recovery site. 		
 6. The search-and-recovery team evacuates remains. a. Verified that personal effects were attached to the remains. b. Loaded the remains in ground transportation, feet first and in aircraft, headfirst. c. Transported the remains in a covered vehicle or aircraft to a designated mortuary-affair collection point. 		
 * 7. The search-and-recovery team leader supervises emergency burials. a. Identified the specific burial site. b. Supervised the marking of the grave site. c. Supervised the burying of all recovered remains and their personal effects. 		
 8. The search-and-recovery team performs emergency burials. a. Prepared the grave site. b. Placed the remains in the grave. c. Marked all grave sites. d. Buried the United States, allied, and enemy forces remains with their personal effects in separate grave sites. 		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	М	TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

[&]quot;*" indicates a leader task step.

SUPPORTING COLLECTIVE TASKS: NONE

ELEMENTS: Company Headquarters

S1 Section

Communication Section

S4 Section

Headquarters and Headquarters Company Maintenance Section

TASK: Receive Airdrop Resupply (10-2-0319.05-T01A)

(<u>FM 10-27-1</u>) (FM 10-27-2) (FM 10-500-1)

ITERATION: 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

CONDITIONS: Since the normal supply support transportation is unavailable, supplies and equipment are requested by airdrop.

NOTE: An airdrop of supplies and equipment may be preplanned or immediate. Some iterations of this task should be performed in MOPP4.

TASK STANDARDS: The company derigs and recovers supplies, equipment, and rigging gear. The time required to perform this task is increased when conducting it in mission-oriented protective posture (MOPP) 4.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
 The element requests supplies and equipment by airdrop. a. Identified the required supplies and equipment. b. Identified the drop zone (DZ). c. Determined the date and time of the airdrop request. d. Forwarded the request for a preplanned or immediate airdrop to the Supply Officer (US Army) (S4). 		
 * 2. The element commander and the element leaders develop the airdrop supply and equipment receipt plan. a. Designated a recovery officer and a safety officer. b. Verified the delivery time and location with the S4. c. Coordinated the survey of the DZ or area of operations (AO) with the pathfinders, the combat control team (CCT), or the DZ support team (DZST) through the Intelligence Officer (US Army) (S2) or the Operations and Training Officer (US Army) (S3). d. Prepared the recovery and alternate plans. e. Identified the number of people, equipment, and vehicles required for the recovery of supplies and equipment. f. Coordinated the transportation and materials-handling-equipment (MHE) support with the S4. g. Briefed personnel on the tactical situation and the recovery and alternative plans. 		
 3. The company receives supplies and equipment. a. Secured the DZ or AO. b. Derigged supplies and equipment. c. Recorded shortages. d. Identified the damaged items. e. Evacuated supplies and equipment. f. Retrieved the airdrop rigging equipment. 		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
 g. Buried or destroyed the airdrop rigging equipment that could not be removed. 		
 Inspected the DZ to make certain that no serviceable airdrop equipment was left behind. 		
 Forwarded the airdrop equipment to the nearest collection point or other location as directed by the S4. 		
j. Forwarded the situation report (SITREP) to the S2 or S3 and the S4.		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	М	TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

[&]quot;*" indicates a leader task step.

SUPPORTING COLLECTIVE TASKS: NONE

ELEMENT: Company Headquarters

TASK: Provide Company Supply Support (10-2-0320.05-T01A)

(<u>DA PAM 710-2-1</u>) (AR 710-2) (FM 3-4) (FM 3-5)

ITERATION: 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

CONDITIONS: The element headquarters (HQ) is receiving requests for supplies from subordinate elements. The equipment and supplies are arriving through supply channels, but additional supplies may be required. Extra small arms and ammunition are stored in the supply area. The unit tactical standing operating procedure (TACSOP) and the battalion operation order (OPORD) are available. The supply area has been established and supply support is a continuous task that is performed simultaneously with other support and operational tasks. Digital units have performed functionality checks, and systems are operational. Some iterations of this task should be performed in MOPP4.

TASK STANDARDS: The equipment and supplies are distributed without interfering with mission requirements as established by the TACSOP and the OPORD. At mission-oriented protective posture (MOPP) 4, unit supply support is reduced to the minimum-essential actions. Digital units send and receive reports using frequency-modulated (FM) or digital means according to unit TACSOP. The time required to perform this task is increased when conducting it in MOPP4.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
 * 1. The element commander directs unit supply operations. a. Inspected the supply records and status to ensure compliance with supply regulations, directives, and the TACSOP. b. Directed inventories of supplies and equipment to calculate assets on hand. c. Inspected unit equipment, weapons, and ammunition storage areas for compliance with supply regulations, directives, and the TACSOP. d. Directed the issue of supplies and equipment according to battalion guidance and the TACSOP or both sustainment controls. 		
 * 2. The supply sergeant supervises unit supply operations. a. Inspected the supply status to determine total assets. b. Conducted inventories to calculate assets on hand. c. Developed the supply storage plans. d. Monitored supply transactions to ensure compliance with established supply procedures. e. Supervised the control of weapons and ammunition. f. Prepared input to the materiel condition status reports (MCSR). 		
 3. Supply personnel request additional supplies. a. Coordinated requirements with the elements. b. Calculated resupply requirements. c. Recorded requests on the appropriate document register. d. Forwarded resupply requests to the Supply Officer (US Army) (S4). 		
 4. Supply personnel receive supplies. a. Inspected incoming supplies for quantity and condition. b. Recorded receipt of supplies on the appropriate document register. c. Stored supplies according to storage plans. d. Notified the requesting element of the availability of supplies for issue. 		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
 5. Supply personnel issue supplies. a. Processed supply requests according to the appropriate regulations, directives, and the TACSOP. b. Prepared transaction documents according to the appropriate regulations, directives, and the TACSOP. c. Issued supplies as prescribed in the commander's guidance. d. Maintained the prescribed copies of the transactions according to the appropriate regulations and directives. 		
 6. Supply personnel maintain small arms and ammunition. a. Controlled stored weapons and ammunition according to the appropriate regulations and command policies. b. Requested ammunition resupply from the S4. c. Performed unit-level maintenance on small arms. d. Forwarded weapons beyond organizational-repair capabilities to the support maintenance elements. 		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	M	TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

[&]quot;*" indicates a leader task step.

SUPPORTING COLLECTIVE TASKS: NONE

ELEMENTS: Company Headquarters

Communication Section

Headquarters and Headquarters Company Maintenance Section

TASK: Operate a Telephone Switch (Manual/SB22/PT) (11-5-0050.05-T01A)

(TC 24-20) (TM 11-5805-262-12)

ITERATION: 1 2 3 4 5 (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

CONDITIONS: The element occupies a defensive position and is directed to establish wire communications. Digital units have performed functionality checks, and systems are operational. This task should not be trained in MOPP4.

TASK STANDARDS: The element installs wire, a switchboard (SB), and telephones to establish and maintain communications with subordinate elements no later than the time specified in the operation order (OPORD). Digital units send and receive reports using frequency-modulated (FM) or digital means.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
 Designated personnel operate a telephone SB. Inspected the SB22/PT for accountability and serviceability according to the packing list and Technical Manual (TM) 11-5805-262-12. If the packing list was not available, used the end-item list to check the components. Positioned the telephone SB on a flat surface, such as a table, a packing box, or a ledge in a foxhole, but not directly on the ground. Used a poncho, a shelter half, or canvas to protect the SB from the elements. Laid the SB on its side with nameplate up. Grounded the equipment according to the grounding techniques specified in TM 11-5805-262-12. Performed the SB preoperation procedures according to TM 11-5805-262-12. Labeled the SB according to unit standing operating procedure (SOP). Connected local and trunk wire lines. 		
 2. Designated personnel install the internal wiring and telephones. a. Tested the field wire or cable before installation. b. Laid the field wire and installed telephones according to the priority established by the platoon leader. c. Secured the field wire at starting points and at changes of direction to reduce strain. d. Used the proper hardware (anything that did not cut or damage the wire) and ties (basket hitch, loop knot, clove hitch, or drop loop) for hanging tension bridges and securing points. e. Tagged the wire ties. f. Enhanced concealment using the terrain and vegetation. g. Ensured that the overhead wire construction met clearance requirements of at least 5.5 meters above secondary roads and 7.2 meters above primary roads. 		
Designated personnel operate the telephone SB. a. Tested the SB22/PT by performing communication checks with all users to ensure that the SB was operational. b. Processed calls.		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
 c. Performed preventive-maintenance checks and services (PMCS) on the telephone SB according to TM 11-5805-262-12. 		
 Designated personnel inform the platoon leader when wire communications are established. 		
5. Designated personnel perform PMCS on the field wire or cable lines.a. Maintained a 20 percent slack in the field wire or cable lines.b. Kept all wire splices and cable locks clear of standing water.		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5		TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

[&]quot;*" indicates a leader task step.

SUPPORTING COLLECTIVE TASKS

Task Number Task Title

05-4-1005 Perform Preventive-Maintenance Checks and Services (PMCS)

ELEMENTS: Command Section

Company Headquarters

S1 Section

Communication Section

S4 Section

Headquarters and Headquarters Company Maintenance Section

TASK: Install, Operate, and Maintain a Single-Channel Voice Radio Station (AM) (11-5-0101.05-T01A)

 (FM 24-18)
 (FM 20-3)
 (FM 24-19)

 (FM 24-33)
 (FM 24-35)
 (FM 24-35-1)

ITERATION: 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

CONDITIONS: The team has been given signal operation instructions (SOI) and signal supplemental instructions (SSI) extracts, a current key list or appropriate keying device (if secure speech equipment is authorized), a radio net diagram, a map, and the grid coordinates of the net control station (NCS) and other stations. Situational hazards such as a nuclear, biological, and chemical (NBC) environment; limited visibility; weather; and opposing forces (OPFOR) may exist. Some iterations of this task should be performed in MOPP4.

TASK STANDARDS: The radio is installed at a designated location according to the times in the operation plan (OPLAN) or the operation order (OPORD). The time required to perform this task is increased when conducting it in mission-oriented protective posture (MOPP) 4.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
 * 1. The team chief selects the site for the equipment placement. a. Selected the site for the antenna masts. b. Ensured that the location provided the best possible cover and concealment. c. Ensured that the location provided the best possible physical security. d. Ensured that the location provided access to at least one escape route from the OPFOR. e. Established and maintained physical security or control of communications security (COMSEC) materials and documents containing essential elements of friendly information (EEFI). 		
 2. The team installs the radio set. a. Checked the set before operation. b. Ensured that grounding connections were proper. c. Ensured that cable connections were proper. d. Extracted the appropriate call signals, suffixes, and frequency from the SOI and the SSI. e. Completed all necessary presets. f. Loaded encryption devices. 		
 3. The team places the radio set into operation. a. Implemented preliminary starting procedures. b. Conducted starting procedures. c. Conducted tuning procedures. d. Entered the radio net and correctly authenticated. e. Performed during-operation, preventive-maintenance checks and services (PMCS). 		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
 4. The team extends the range of the radio station. a. Constructed a doublet antenna. b. Oriented the antenna broadside to the most distant station. c. Ensured that the service selector switch was in the standby position. d. Accomplished the transition from the whip antenna to the doublet antenna with minimum interruption of service. e. Connected the antenna lead-in to the radio set. f. Referred to the doublet frequency chart for the antenna load and tune presets. g. Tuned the radio set to the doublet antenna. h. Conducted a communications check with a distant station. 		
 5. The team installs the radio set at a remote site. a. Prepared a remote control grip for operation. b. Connected local control to the radio set. c. Installed field wire to the remote site. d. Connected the remote control to the field wire. e. Conducted an operational check. 		
 6. The team installs the generator set, if required. a. Conducted preoperational PMCS. b. Grounded the generator set. c. Connected the power cable. d. Performed starting procedures. e. Started the generator set. f. Accomplished the transition to generator power with minimum interruption of communications. g. Constructed a sound barrier and screening system to muffle noise and minimize the heat signal. h. Established the fire point. i. Established the fuel point. 		
 The team employs preventive electronic countercountermeasures (ECCM). a. Minimized transmission. b. Transmitted quickly and precisely. c. Used an antenna with the shortest feasible range. d. Used a directional antenna. e. Selected a site that masked the transmitted signal from enemy interception. f. Practiced the proper radiotelephone operator (RATELO) procedures. g. Encrypted all EEFI data. h. Used COMSEC equipment when available. 		
 8. The team implements remedial ECCM techniques. a. Recognized jamming or interference. b. Determined if the interference was from an internal or external source. c. Determined if the interference was intentional or unintentional. d. Notified the immediate supervisor of suspected jamming. e. Continued to operate. f. Adjusted or changed antennas. g. Used an alternate communications route. h. Requested a frequency change. i. Submitted a meaconing, intrusion, jamming, and interference (MIJI) feeder report. 		
The team assumes NCS duties.		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
 a. Challenged and required that stations in the net reply as required by the SOI and SSI. 		
b. Opened and closed the net.		
c. Controlled the entry and departure of stations.		
d. Monitored the net and corrected errors in operating procedures.		
e. Imposed or lifted the station listening silence.		
f. Controlled a directed net.		
g. Passed all interference reports to the signal officer as soon as possible.		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK								
ITERATION	1	2	3	4	5	M	TOTAL	
TOTAL TASK STEPS EVALUATED								
TOTAL TASK STEPS "GO"								
TRAINING STATUS "GO"/"NO-GO"								

[&]quot;*" indicates a leader task step.

SUPPORTING COLLECTIVE TASKS

Task Number	Task Title
05-2-1218	Conduct Report Procedures
05-4-1005	Perform Preventive-Maintenance Checks and Services (PMCS)

ELEMENT: Communication Section

TASK: Provide a Field Cable or Wire System (11-5-0121.05-T01A)
(FM 24-19) (TC 24-20) (TM 11-5805-262-12)
(TM 11-5805-294-12)

ITERATION: 1 2 3 4 5 M (Circle

ITERATION: 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

CONDITIONS: The unit receives a fragmentary order (FRAGO) and a briefing on the size and shape of the facility or supported command post (CP), the location of each element, the required instruments, and the installation priority. Digital units have performed functionality checks, and systems are operational. Some iterations of this task should be performed in MOPP4.

TASK STANDARDS: The internal communications network is set up according to the unit standing operating procedure (SOP) or the commander's guidance, and is operational by the time specified in the order. The time required to perform this task is increased when conducting it in mission-oriented protective posture (MOPP) 4.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
 * 1. The section leader prepares a telephone cable or wire installation plan. a. Selected a wire route (based on a map study) that met the requirements of the tactical situation and was easy to construct and maintain. b. Selected the most direct primary and alternate wire routes after conducting a ground reconnaissance. c. Prepared an interim plan indicating the routes of the wire lines. d. Allocated the manpower and materials to accomplish the task. e. Prepared a telephone traffic diagram showing the number of telephone circuits in the communications system. f. Prepared a telephone directory according to the signal operation instructions (SOI) or the standing signal instructions (SSI). Included the names and numbers of the telephone system users. 		
 The section installs a telephone switchboard (SB). a. Inspected the equipment for accountability and serviceability according to the packing list and the appropriate technical manual (TM). Used the enditem list if no packing list was available. b. Positioned the telephone SB on a flat surface, such as a table, packing box, or ledge in a foxhole, but not directly on the ground. Used a poncho, shelter half, or canvas to protect the SB from adverse elements. c. Laid the SB on its side with the nameplate up. d. Grounded the equipment using proper grounding techniques according to the appropriate TM. e. Performed SB preoperation procedures according to the appropriate TM. f. Labeled the SB according to the traffic diagram. g. Connected the local and trunk wire lines. 		
 3. The section installs internal wiring and telephones. a. Installed the distribution box. b. Tested the field cable or wire before installing. c. Laid the field wire and installed telephones according to the priority established by the communications section leader. d. Secured the field wire at all the starting points and at any changes of direction to reduce the strain. 		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
 e. Used proper hardware (anything that did not cut or damage the wire) and ties (basket hitch, loop knot, clove hitch, or drop loop) for hanging tension bridges and securing points. f. Tagged the wire ties. g. Used the terrain and vegetation to enhance concealment. h. Ensured that all overhead wire construction met clearance requirements of at least 5.5 meters above secondary roads and 7.2 meters above primary roads. i. Finished the line route map indicating the routes of wire lines, SBs, switching centrals, and test stations; the number of circuits along a route; and the type of wire construction. 		
 4. The section operates the telephone SB. a. Tested the SB to ensure that it was operational. b. Used the turning hand-ringing generator on the telephone (TA 312/PT) to terminate and ring off circuits as they became available to called parties. c. Processed calls. d. Updated the traffic diagram, as required. e. Performed operator preventive-maintenance checks and services (PMCS) on the SB according to the appropriate TM. 		
 The section performs PMCS on the field cable or wire lines. Maintained a 20 percent slack in the field cable or wire lines. Kept all wire splices and cable locks clear of standing water. 		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	M	TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

[&]quot;*" indicates a leader task step.

SUPPORTING COLLECTIVE TASKS

Task Number Task Title

05-4-1005 Perform Preventive-Maintenance Checks and Services (PMCS)

ELEMENT: S1 Section

TASK: Report Casualties (12-1-0403.05-T01A) (FM 12-6) (AR 600-8-1) (DA FORM 1594) (TC 12-17)

ITERATION: 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

CONDITIONS: Soldiers have been wounded, killed, captured, or are missing. Casualty reports are arriving from supported units. The element is equipped with the Tactical Army Combat Service Support Computer System (TACCS). Some iterations of this task should be performed in MOPP4.

TASK STANDARDS: Casualty information is processed and provided daily to the supporting personnel service company (PSC) and parent brigade. The time required to perform this task is increased when conducting it in mission-oriented protective posture (MOPP) 4.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
The Adjutant (US Army) (S1) section collects casualty information. a. Logged casualty information on Department of the Army (DA) Form 1594. b. Completed missing information. c. Verified the data.		
 2. The S1 section processes the casualty data. a. Posted the battle roster. b. Initiated the casualty feeder report. c. Printed the casualty feeder report. d. Backed up the feeder report file. e. Restored the feeder files. f. Merged the feeder reports for task force (TF) units. g. Prepared the transmittal letters. h. Prepared the letters of condolence and sympathy and forwarded them to the division Assistant Chief of Staff, G1 (Personnel) (G1) or separate brigade S1. 		
 * 3. The personnel staff noncommissioned officer (PSNCO) forwards the casualty data. a. Reviewed casualty feeder reports for accuracy and completeness with the data entered on DA Form 1594. b. Reconciled the casualty log with the strength accounting data. c. Corrected any deficiencies. d. Forwarded casualty feeder reports to the servicing PSC. 		
 * 4. The battalion S1 disseminates casualty information. a. Provided data to the battalion command group and staff. b. Coordinated religious rites with the chaplain. 		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	M	TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

[&]quot;*" indicates a leader task step.

SUPPORTING COLLECTIVE TASKS

Task Number Task Title16-1-1001.05-T01A Conduct the Command Religious-Support Program

ELEMENT: S1 Section

TASK: Perform Strength Accounting (12-1-0404.05-T01A)

(<u>FM 12-6</u>) (FM 7-22.7)

ITERATION: 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

CONDITIONS: Personnel losses and gains have occurred. The daily personnel status report (PSR) is required. The element is equipped with the Tactical Army Combat Service Support Computer System (TACCS). Some iterations of this task should be performed in MOPP4.

TASK STANDARDS: The battalion strength data for supported elements recorded on the PSR are within plus or minus 5 percent of the actual present-for-duty strength of the company. The time required to perform this task is increased when conducting it in mission-oriented protective posture (MOPP) 4.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
 The Adjutant (US Army) (S1) section collects strength information. a. Logged incoming situation reports (SITREPs) and messages from subordinate units. b. Spot-checked strength reports for missing information. c. Collected other personnel strength information from the tactical operations center (TOC) and the battalion aid station. 		
 The Personnel and Administration Center (PAC) updates the Command and Control Strength Reporting System (C2SRS). a. Updated the battle roster. b. Entered individual changes. c. Posted the commander's narrative guidance. d. Printed the personnel status (PS) and personnel requirements report (PRR). e. Forwarded the PS and PRR to the personnel staff noncommissioned officer (PSNCO). f. Created a TACCS floppy diskette of the PS and PRR. g. Printed an updated battle roster as required and provided it to the companies. 		
 * 3. The PSNCO reviews the C2SRS. a. Reviewed the PS and PRR for completeness and accuracy. b. Cross-checked the primary military occupational specialty (PMOS) or duty military occupational specialty (DMOS) report against the PRR. c. Forwarded the reports to the PAC supervisor. 		
 * 4. The PAC supervisor forwards strength information. a. Provided data to the supporting personnel service company (PSC). b. Provided data to the brigade S1. c. Provided data to the S1 section of attached units. 		
 * 5. The S1 disseminates strength data. a. Briefed the command group and staff daily. b. Supported the staff decision planning process with personnel strength information. 		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	M	TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

[&]quot;*" indicates a leader task step.

SUPPORTING COLLECTIVE TASKS: NONE

ELEMENT: S1 Section

TASK: Conduct Replacement Operations (12-1-0405.05-T01A)

(<u>FM 12-6</u>) (DA FORM 3955) (DA FORM 647)

(DA PAM 600-8-2) (DA PAM 600-8-23)

ITERATION: 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

CONDITIONS: Replacements arrive in the battalion area. The digital units have performed functionality checks, and systems are operational. The unit is equipped with the Tactical Army Combat Service Support Computer System (TACCS). Some iterations of this task should be performed in MOPP4.

TASK STANDARDS: The Adjutant (US Army) (S1) processes and transports replacements to their units within 4 hours of their arrival. The digital elements send and receive reports using frequency-modulated (FM) or digital means. The time required to perform this task is increased when conducting it in mission-oriented protective posture (MOPP) 4.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
 The Personnel and Administration Center (PAC) conducts administrative processing. a. Reviewed assignment orders. b. Welcomed soldiers to the unit. c. Assigned soldiers to units according to the commander's priorities. d. Signed soldiers in on Department of the Army (DA) Form 647. e. Collected medical and dental records. f. Turned in medical and dental records to the battalion aid station. g. Added names to the battle roster. h. Prepared Standard Installation/Division Personnel System (SIDPERS) input. i. Completed DA Form 3955. j. Forwarded DA Form 3955 to the servicing postal activity. 		
 * 2. The S1 or PAC supervisor processes soldiers into the command. a. Briefed the mission and the tactical situation. b. Coordinated mess and medical support. c. Inspected soldiers for combat-critical clothing shortages. d. Coordinated equipment issue. e. Coordinated transportation to subordinate units. 		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	М	TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO- GO"							

[&]quot;*" indicates a leader task step.

SUPPORTING INDIVIDUAL TASKS: NONE

SUPPORTING COLLECTIVE TASKS: NONE

ELEMENT: S1 Section

TASK: Process Personnel and Administrative Actions (12-1-0406.05-T01A)

(<u>AR 25-50</u>) (AR 27-10) (DA FORM 31) (DA FORM 638) (FM 12-6) (FM 7-22.7)

ITERATION: 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

CONDITIONS: The element is performing its combat mission. Digital units have performed functionality checks, and systems are operational. Requests for personnel actions are being received. Distribution, Uniform Code of Military Justice (UCMJ) actions, and hometown news releases are being received. Some iterations of this task should be performed in MOPP4.

TASK STANDARDS: Personnel actions are processed as soon as possible in keeping with the tactical situation in a manner that precludes adverse morale implications. Digital elements send and receive reports using frequency-modulated (FM) or digital means. The time required to perform this task is increased when conducting it in mission-oriented protective posture (MOPP) 4.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
The personnel and administration center (PAC) collects requests from supported companies and higher headquarters (HQ). a. Logged receipt of all actions. b. Verified actions to ensure their validity and need. c. Corrected erroneous and incomplete data.		
 2. The PAC processes information. a. Prioritized all personnel actions. b. Prepared appropriate personnel forms. c. Reviewed actions for accuracy and completeness. d. Corrected erroneous and incomplete data. e. Advised soldiers. 		
 * 3. The Adjutant (US Army) (S1) or PAC supervisor processes actions. a. Performed technical and administrative reviews. b. Corrected minor errors. c. Approved or recommended approval. d. Dispatched actions to higher HQ for further processing. 		
 * 4. The S1 or PAC supervisor disseminates information. a. Briefed the commander on the status of personnel actions. b. Informed subordinate companies and soldiers on the status of personnel actions. 		
 5. The PAC processes award recommendations. a. Reviewed recommendations for awards. b. Processed Department of the Army (DA) Forms 638. c. Forwarded the recommendations to the approving authority. d. Suspensed a copy of the recommendation for award. e. Forwarded approved awards to the unit commander for presentation at an appropriate ceremony (when the situation permitted). 		
6. The PAC processes leave requests. a. Processed DA Forms 31. b. Maintained a leave control log.		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
c. Forwarded required copies of DA Form 31 to the Finance Support Command (FSC), as appropriate.		
 7. The PAC processes standard installation/division personnel system (SIDPERS) input. a. Prepared input. b. Reviewed transactions for accuracy and completeness. c. Obtained required signatures for transmittal. 		
 8. The PAC manages the evaluation reporting system. a. Initiated evaluation report shells. b. Established an internal suspense for each evaluation report. c. Forwarded evaluation work sheets to the appropriate subordinate units. d. Reviewed returned evaluation reports for completeness and accuracy. e. Prepared evaluation reports, if required. f. Returned completed evaluation reports for the required signatures. g. Checked returned evaluation reports to ensure that signatures and dates were correct. h. Forwarded completed evaluation reports to the personnel service company (PSC). 		
 9. The PAC provides administrative support. a. Maintained a suspense control. b. Typed all standing operating procedures (SOPs) and correspondence for the battalion commander, the executive officer (XO), and the units (including memorandums, letters, endorsements, accident reports, and forms). c. Operated reproduction equipment. d. Maintained reproduction equipment. e. Picked up distribution from higher HQ. f. Sorted distribution. g. Secured distribution. h. Processed distribution from staff sections and subordinate and attached units. i. Maintained required blank forms and publications. 		
 10. The PAC processes promotion recommendations. a. Verified soldier eligibility. b. Forwarded a list of names of eligible soldiers to the subordinate units. c. Forwarded promotion recommendations to the appropriate promotion authority. d. Verified proper distribution of promotion orders (individual, personnel, and finance). e. Initiated further command actions when required. 		
 11. The PAC processes letters of reprimand. a. Determined the facts that support the imposition of the letter of reprimand. b. Prepared the letter of reprimand for the commander's signature. c. Prepared the notification letter to the individual advising him of his rights. 		
 12. The PAC processes letters of indebtedness. a. Gathered all documents and facts bearing on the claimed indebtedness of the soldier. b. Prepared the letter for the commander's signature to the agency or individual claiming the debt. c. Dispatched the letter to the agency or individual. 		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
 d. Followed up, if necessary. e. Referred the soldier to the division Staff Judge Advocate (SJA) or brigade legal advisor for legal assistance and preparation of response to debtors. 		
 13. The PAC processes letters of nonsupport. a. Determined the type of letter to be prepared based on all facts gathered. b. Determined all information bearing on the claimed nonsupport by the soldier. c. Prepared the letter for the commander's or soldier's signature. d. Dispatched the letter to the agency or individual claiming nonsupport. 		
 14. The PAC processes other adverse actions. a. Ensured that all facts and supporting documents were available. b. Prepared the required administrative documents. c. Forwarded the packet to the appropriate authority for action. 		
 15. The PAC provides financial assistance. a. Processed related documents. b. Distributed net pay advice (NPA) and leave and earnings statements (LESs). c. Resolved less-complicated pay problems. d. Answered pay-related inquires. e. Provided liaison and coordination with the supporting FSC. 		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	М	TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

[&]quot;*" indicates a leader task step.

SUPPORTING COLLECTIVE TASKS: NONE

ELEMENTS: Company Headquarters

S1 Section

Communication Section

S4 Section

Headquarters and Headquarters Company Maintenance Section

TASK: Handle Enemy Prisoners of War (EPWs) (19-3-3106.05-T01A)

(<u>FM 3-19.40</u>) (AR 190-8) (DD FORM 2745)

ITERATION: 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

CONDITIONS: The enemy soldiers surrendered or were captured. Some iterations of this task should be performed in MOPP4.

TASK STANDARDS: The capturing element takes charge of and evacuates the EPWs according to the unit standing operating procedure (SOP) and the search, silence, segregate, speed, safeguard, and tag (5 Ss and T) method. The time required to perform this task is increased when conducting it in mission-oriented protective posture (MOPP) 4.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
 The element searches the EPWs. a. Removed weapons and documents that had intelligence value. b. Returned the personal items of no military intelligence value, such as protective clothing and equipment. c. Furnished receipts to the prisoners for their personal property that was taken. 		
 2. The element segregates the EPWs. a. Segregated the EPWs by rank, sex, desertion status, civilian status, nationality, and ideology. b. Turned the wounded EPWs over to the medical personnel for evacuation through the medical channels. 		
 3. The element silences the EPWs. a. Prevented the EPW leaders from giving orders. b. Prevented the EPWs from planning an escape. c. Did not talk in front of the EPWs except to issue orders and maintain discipline. 		
4. The element safeguards the EPWs.a. Removed the EPWs from the dangers of the battlefield.b. Did not allow anyone to abuse the EPWs.c. Treated the EPWs humanely.		
 5. The element tags the EPWs with a Department of Defense (DD) Form 2745. a. Annotated the date and time of the capture, the capturing unit, the grid coordinates of the capture, and the circumstances of the capture. b. Attached Part A to the EPWs. c. Retained Part B for the unit records. d. Attached Part C to the property. 		
The element speeds the EPWs to the rear.a. Notified higher headquarters (HQ) that the company had EPWs.		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
b. Removed the EPWs rearward to the nearest military police (MP) collecting point.c. Exploited the intelligence information.		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	М	TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

[&]quot;*" indicates a leader task step.

SUPPORTING COLLECTIVE TASKS

Task Number Task Title

05-2-1218 Conduct Report Procedures

ELEMENTS: Company Headquarters

S1 Section

Communication Section

S4 Section

Headquarters and Headquarters Company Maintenance Section

TASK: Conduct Unit Level Maintenance Operations (43-2-0001.05-T01A)

(<u>FM 4-30.3</u>) (AR 220-1) (AR 385-40) (AR 700-138) (AR 750-1) (DA PAM 738-750)

(FM 9-43-2)

ITERATION: 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

CONDITIONS: The element maintenance personnel receive requests to repair inoperative organic equipment. The element maintenance area is established. The required tools, equipment, and personnel are available. Operators are performing preventive-maintenance checks and services (PMCS) on the equipment. Recovery operations with injured operators on board may be required. The element tactical standing operating procedure (TACSOP) is available. Element maintenance is a continuous task and is performed simultaneously with other internal support and operational tasks. Digital elements have performed functionality checks, and systems are operational. Some iterations of this task should be performed in MOPP4.

TASK STANDARDS: The element vehicles and equipment are maintained according to the appropriate technical manuals (TMs) and the commander's guidance. Digital elements send and receive reports using frequency-modulated (FM) or digital means. The time required to perform this task is increased when conducting it in mission-oriented protective posture (MOPP) 4.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
 * 1. The element commander directs the element maintenance program. a. Supervised the implementation of the unit maintenance program to ensure compliance with the commander's guidance and the TACSOP. b. Identified the company operational levels by reviewing the vehicle and equipment status reports. c. Approved the use of controlled exchanges when the required repair parts were not available. d. Approved repairs using the battle damage assessment and repair (BDAR) procedures when the established repair procedures could not be used. e. Checked the materiel condition status report (MCSR) for accuracy and completeness. f. Identified current or anticipated maintenance problems to minimize their impact on element readiness. g. Coordinated the resolution of maintenance problems with the battalion maintenance officer (BMO). h. Forwarded the MCSR to the BMO. i. Conducted periodic inspections of personnel and equipment to ensure that the safety program was enforced. 		
 * 2. Section leaders supervise operator maintenance. a. Monitored PMCS performance for compliance with the appropriate TMs and the commander's guidance. b. Inspected personnel and equipment to ensure compliance with the safety program. c. Coordinated maintenance assistance with the motor sergeant. 		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
 d. Monitored the supply of the repair parts for platoon equipment to ensure that the repair parts were on order. e. Requested approval for the BDAR through the motor sergeant. f. Maintained the maintenance status of vehicles, weapons, and equipment. g. Provided input for the MCSR to the commander. 		
 3. Company personnel perform operator maintenance. a. Performed PMCS according to the appropriate TMs. b. Notified the supervisor of any maintenance problems beyond the operator's capability. c. Requested approval for the BDAR through the platoon leader when the established repair procedures could not be used. d. Performed the BDAR according to the appropriate BDAR manual. e. Assisted the unit maintenance personnel with the repairs and services. 		
 * 4. The motor sergeant supervises the unit maintenance personnel. a. Organized the element maintenance personnel to perform element maintenance activities. b. Supervised The Army Maintenance Management System (TAMMS) and the prescribed load list (PLL) procedures for completeness and accuracy. c. Supervised the repair and the inspection procedures to ensure that they were done safely and according to the appropriate references. d. Requested approval for the BDAR from the commander when the established repair procedures could not be used. e. Supervised the BDAR procedures to ensure that they were done according to the appropriate BDAR manuals. f. Requested approval for controlled exchanges from the commander when the required repair parts were not available. g. Supervised the use of controlled exchanges for compliance with the commander's guidance. h. Notified the platoon or section leaders upon completion of the repairs. i. Supervised the recovery operations to ensure that the correct recovery and safety procedures were used. j. Supervised the Army Oil Analysis Program (AOAP) procedures to ensure that the testing of oil samples was done at the required intervals. k. Coordinated the maintenance status with the platoon leader. l. Provided the unit maintenance status to the commander. 		
 5. Unit maintenance personnel repair organic equipment. a. Diagnosed faults on the inoperative equipment. b. Requested the required repair parts from the PLL clerk. c. Repaired the equipment according to applicable TMs. d. Requested approval for the BDAR through the motor sergeant when the established repair parts were not available. e. Performed the BDAR according to the appropriate BDAR manual. f. Requested approval for controlled exchanges through the motor sergeant when the required repair parts were not available. g. Performed controlled exchanges. h. Performed a final inspection to ensure quality control of repairs. i. Employed safety procedures to minimize accidents. 		
 6. Unit maintenance personnel conduct transactions with support maintenance. a. Identified the category of the repair as direct support or higher. b. Corrected unit level deficiencies. c. Prepared the required documentation for submission to support maintenance. 		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
d. Evacuated the equipment to support maintenance.e. Verified the completion of repairs.		
f. Picked up the equipment upon the completion of repairs.		
 7. Unit maintenance personnel perform administrative-support functions. a. Maintained the PLL. b. Requested repair parts for element equipment. c. Turned in unserviceable, repairable items. d. Maintained technical publications on all organic equipment. 		
 8. Unit maintenance personnel recover disabled vehicles. a. Verified the location of the disabled vehicle. b. Identified the best route to the vehicle, given the tactical situation. c. Coordinated indirect-fire support along the route with the Intelligence Officer (US Army) (S2) and the Operations and Training Officer (US Army) (S3). d. Maintained security while en route to the recovery site. e. Established local security at the recovery site. f. Removed casualties from vehicles. g. Treated casualties. h. Requested medical assistance, if required. i. Evacuated casualties, if required. j. Performed a battle damage assessment to determine if repairs were required. 		
 k. Performed repairs and the BDAR on site, if possible. l. Recovered nonrepairable equipment back to the unit maintenance area according to the established recovery procedures. 		
 m. Requested the disposition of unrecoverable equipment from the commander. 		
 n. Conducted salvage operations to remove all usable equipment. o. Prepared vehicles for destruction according to the TACSOP. 		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	М	TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

[&]quot;*" indicates a leader task step.

SUPPORTING COLLECTIVE TASKS: NONE

ELEMENTS: Command Section

Company Headquarters

TASK: Plan/Control Augmentation Support (05-1-0721)

(FM 5-100)

ITERATION: 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

CONDITIONS: The element has been tasked with a mission that requires additional resources and augmentation support. Augmentation support is available. Digital elements have performed functionality checks, and systems are operational. Some iterations of this task should be performed in MOPP4.

TASK STANDARDS: The battalion staff determines the augmentation support necessary to accomplish the mission and submits a request and then begins the coordination for logistical support that provides for unhindered mission execution by the attached element. Digital elements perform collaborative planning; send requests, reports, and orders; and perform Digital Topographic Support System (DTSS) functions, using frequency-modulated (FM) or digital means. The time required to perform this task is increased when conducting it in mission-oriented protective posture (MOPP) 4.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
NOTE: Digital elements perform collaborative planning, make requests, and send or receive reports using digital systems.		
 The battalion staff performs mission analysis and determines resource requirements and availability during the estimate process. a. Determined resources required in time to accomplish the mission. b. Determined the availability of organic resources. c. Included requirements for rations, maintenance, fuel, and lubricants to support augmentation element(s), to include shortfalls, such as equipment maintenance. 		
 The Operations and Training Officer (US Army) (S3) submits a request for augmentation support. Requested augmentation support from higher headquarters (HQ) if not supporting a maneuver element. Requested augmentation support from higher HQ and the maneuver commander when supporting a maneuver unit. Submitted the request immediately after the estimate process was complete. Included the following information in the request:		
 3. The battalion staff modifies the estimate process based on the actual augmentation support received. a. Prioritized the effort for the supporting element. b. Effected the coordination for logistical support based on the command or support relationship, such as food, fuel, and maintenance. 		
 The S3 coordinates the liaison of the augmentation element with the engineer company(s). 		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
 a. Determined the time, place, and attendance requirements for issuing the battalion operation order (OPORD) if not already issued. b. Determined the time and place for the liaison between the augmentation element and the engineer company. 		
 5. The battalion staff monitors the attached elements. a. Received personnel strength, maintenance status, mission status, and updates as required. b. Shifted assets as necessary. c. Inspected the quality of workmanship. d. Visited the element to maintain high morale. 		
The augmented unit staff terminates augmentation support. a. Accounted for equipment and personnel. b. Reported mission accomplishment to higher and receiving HQ. Note: Reports are sent via FM or digital means according to the standing operating procedure (SOP) of the element.		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK								
ITERATION	1	2	3	4	5	М	TOTAL	
TOTAL TASK STEPS EVALUATED								
TOTAL TASK STEPS "GO"								
TRAINING STATUS "GO"/"NO-GO"								

[&]quot;*" indicates a leader task step.

SUPPORTING COLLECTIVE TASKS

Task Number Task Title

05-1-0008 Prepare an Operation Order (OPORD)

ELEMENT: Command Section

TASK: Control a Base in a Base Cluster (05-2-0035)

(FM 3-90)

ITERATION: 1 2 3 4 5 (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

CONDITIONS: The company is in the division rear, corps rear, or communications zone (COMMZ) under a Level I or II enemy threat. The company commander is the base commander and has received guidance from the base cluster commander on base location, composition, reaction team requirements, and the area of coverage. This task should not be trained in MOPP4.

TASK STANDARDS: The company implements control measures ensuring continuous coordination and communication, and defends the base without incurring casualties or damage due to an inadequate defensive plan or defensive measures.

GO	NO-GO

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
a. Established a dismount point.b. Established an access control point for the base and BDOC if needed.c. Used perimeter security patrols and/or observation points (OPs).		
 5. The company establishes an internal communications net through the use of organic equipment and element assets if appropriate. a. Maintained continuous landline communications with the dismount point, OPs, and platoons. Established internal communications (wire). b. Employed the current signal operation instructions (SOI). c. Used radio communications with the security patrols as an alternate to the field telephone for internal communications. Operated an net control station (NCS). 		
 6. The BDOC controls the defense against a Threat Level I and II attack. a. Coordinated a mutual defense with local military police and other units. b. Requested response forces from the BCOC to defend against attack beyond the base capability. c. Assisted response forces in defeating enemy attacks beyond the capability of the base. 		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK								
ITERATION	1	2	3	4	5		TOTAL	
TOTAL TASK STEPS EVALUATED								
TOTAL TASK STEPS "GO"								
TRAINING STATUS "GO"/"NO- GO"								

[&]quot;*" indicates a leader task step.

SUPPORTING COLLECTIVE TASKS: NONE

ELEMENTS: Command Section Company Headquarters

Headquarters and Headquarters Company Maintenance Section

Technical Maintenance Support Section

TASK: Prepare an Operation Order (OPORD) (Company/Platoon) (05-2-7008)

(FM 5-71-2) (FM 5-34)

ITERATION: 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

CONDITIONS: The company is performing tactical operations in a contemporary operating environment. The company receives a new mission that requires the preparation of an OPORD. Digital units have performed functionality checks, and systems are operational. The unit is linked to the task force (TF) tactical operations center (TOC). Some iterations of this task should be performed in MOPP4.

TASK STANDARDS: The OPORD follows the intent of the commander, is understandable, and contains all of the information necessary to accomplish the mission. Digital units send and receive orders and reports using frequency-modulated (FM) or digital means. The time required to perform this task is increased when conducting it in mission-oriented protective posture (MOPP) 4.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
* 1. The element leader writes an OPORD following the five-paragraph format. NOTE: Digital units write and disseminate the OPORD using the Army Battle Command System (ABCS), perform collaborative planning, and submit orders/requests and reports according to the unit tactical standing operating procedure (TACSOP). a. Ensured that the situation paragraph contained information about the enemy forces, friendly forces, attachments, and detachments. b. Stated the mission clearly. Included who, what, when, where, and why. c. Ensured that the execution paragraph included the intent of the commander, the subordinate unit instructions, and coordinating instructions. NOTE: Address any environmental considerations in the coordinating instructions. Include specific measures to minimize environmental damage. d. Ensured that the service support paragraph contained combat service support (CSS) and unit support instructions. If the paragraph was too long, used an annex. Otherwise, used the following paragraph sample format: (1) Material and services. (2) Medical. (3) Personnel. (4) Civil military. (5) As necessary. e. Ensured that the command and signal paragraphs specified the command post (CP) locations for supporting the units and gave the instructions for coordinating and establishing communications by different means (digital and FM).		
* 2. The element leader ensures that the necessary information is included and briefed to the subordinate elements.		
* 3. The element leader ensures that the order is disseminated or briefed in time to satisfy the one-third/two-third rule (allowing subordinates two-thirds of the available time).		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK								
ITERATION	1	2	3	4	5	М	TOTAL	
TOTAL TASK STEPS EVALUATED								
TOTAL TASK STEPS "GO"								
TRAINING STATUS "GO"/"NO-GO"								

[&]quot;*" indicates a leader task step.

SUPPORTING COLLECTIVE TASKS

Task Number	Task Title
05-1-1389	Identify Geospatial Support Requirements
05-1-1391	Request a Standard Geospatial Product
05-1-1393	Request Nonstandard Geospatial Products
05-2-1380	Identify Terrain Information Requirements
05-4-1372	Disseminate Terrain Information Product
05-4-1376	Perform a Geospatial Collection Effort
05-6-0088	Coordinate Geospatial Operations

ELEMENTS: Command Section

Company Headquarters

S1 Section S2 Section

Communication Section

S4 Section

Headquarters and Headquarters Company Maintenance Section

Technical Maintenance Support Section

TASK: Conduct Troop-Leading Procedures (05-3-1018)

(<u>FM 5-10</u>) (FM 101-5) (FM 3-90.1) (FM 5-422) (FM 5-71-2) (FM 7-7)

ITERATION: 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

CONDITIONS: In a contemporary operating environment, the element receives a mission from a warning order (WO), a fragmentary order (FRAGO), or an operation order (OPORD) to perform operations. Digital units have performed functionality checks, and systems are operational. Some iterations of this task should be performed in MOPP4.

TASK STANDARDS: The unit leader gives a WO, conducts a leader's reconnaissance, issues an OPORD, and supervises the preparation for the assigned mission within the allotted time. Digital units have the ability to perform a map reconnaissance using the Digital Topographic Support System (DTSS). The Army Battle Command System (ABCS) can be used to submit reports and orders to update the common operational picture (COP) and the situational awareness (SA). The time required to perform this task is increased when conducting it in mission-oriented protective posture (MOPP) 4.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
 * 1. The element leader receives the mission in a WO, a FRAGO, or an OPORD from its higher headquarters (HQ). He determines the mission, enemy, terrain, troops, time available, and civilian considerations (METT-TC); the needed supplies and equipment; and special tasks to assign. NOTE: Digital units send and receive orders using the ABCS or FM means according to the unit standing operating procedure (SOP). 		
 * 2. The element leader issues a WO to subordinate leaders. a. Stated the mission (nature of the operation). b. Identified the task organization. c. Stated the time of the operation. d. Provided any special instructions, such as drills to be rehearsed, precombat checks (PCCs), and precombat inspections (PCIs). e. Stated the element timeline. 		
 * 3. The element leader develops a tentative plan while the element prepares for the mission. a. Developed the plan based on METT-TC factors. b. Planned the available time using the reverse-planning process. c. Used no more than one-third of the available time, leaving the remainder for subordinate element preparation. d. Ensured that subordinate leaders began the PCCs and reconfigured the equipment based on the mission, to include checking rations, water, weapons, ammunition, individual uniforms and equipment, mission-essential equipment, and the individual soldier's knowledge of the mission. 		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
 4. The element continues assembly area activities and security. a. Maintained equipment and weapons. b. Performed personal hygiene. c. Resupplied equipment and materiels, to include small arms ammunition, demolitions, mines, and refueling of vehicles. d. Rehearsed battle and crew drills. e. Performed weapon test firing. f. Ate. g. Rested. h. Maintained security. 		
* 5. The element leader initiates movement before completing the plan. NOTE: Subordinate leaders move the element in the absence of the element leader. This task step may be omitted, occur in a different sequence, or be done concurrently with another task step.		
 * 6. The element leader performs a reconnaissance. NOTE: Digital units request intelligence information by requesting All-Source Analysis System (ASAS) information and DTSS products from higher HQ. a. Performed a map reconnaissance, as a minimum, along with subordinate leaders when practical. b. Performed a ground reconnaissance (usually as part of a larger force). (1) Included as many subordinate leaders as practical. (2) Identified the critical areas of the mission. (3) Moved as far forward as the time and situation permitted. 		
 * 7. The element leader completes the plan. a. Made changes to the tentative plan based on the map or ground reconnaissance. b. Made changes to the tentative plan based on available equipment, personnel, and material. c. Made changes to the tentative plan based on the intelligence gained by reconnaissance assets. 		
* 8. The element leader verbally issues the completed order, in a FRAGO or OPORD format, to subordinate and attached leaders. The order contained the following information and could be given to the entire element at the same time. a. SITUATION. (1) Enemy forces. (2) Friendly forces. (3) Attachments and detachments. b. MISSION. c. EXECUTION. (1) Concept of the operation. (a) Scheme of maneuver. (b) Fires. (c) Reconnaissance and surveillance. (d) Intelligence. (e) Engineer support. (f) Air defense. (g) Information operations. (2) Subunit tasks. (3) Coordinating instructions. At a minimum, the element leader must address the— (a) Time or condition when the plan or order becomes effective.		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
(b) Commander's critical-information requirements (CCIR).		
(c) Risk reduction control measures.		
NOTE: The element leader determines the risk reduction control measures by		
using the five steps of the risk management process, referring to Field Manual (FM) 101-5 for additional information.		
(d) Rules of engagement.		
(d) Rules of engagement. (e) Environmental considerations.		
(f) Force protection.		
d. SERVICE SUPPORT.		
(1) Support concept.		
(2) Materials and services.		
(3) Medical evacuation and hospitalization.		
(4) Personnel.		
(5) Civil military.		
e. COMMAND AND SIGNAL.		
(1) Command.		
(a) The location of the element leadership, support element		
leadership, and command posts for the operation. (b) Succession of command. (If not stated in the element SOP or		
tactical standing operating procedure [TACSOP]).		
(2) Signal.		
(a) Signal operation instructions (SOI) in effect.		
(b) Radio communication restrictions.		
(c) Visual and pyrotechnic signals.		
(d) Code words and reports specific to the operation.		
(e) Communications security (COMSEC) guidelines and procedures.		
* 9. Subordinate leaders complete the PCCs, and element leaders perform the PCIs.		
NOTE: Subordinate leaders can perform the PCCs on receipt of a WO or		
FRAGO. The element should have mission-specific PCC/PCI checklists in the		
unit TACSOP.		
a. Checked and inventoried equipment, ensured that the items were		
serviceable and that the element had the items specified in the unit SOP		
and the items required for specific mission.		
b. Ensured that adequate resupply of ammunition, food, water, repair parts,		
fuel, medical supplies, obstacle material, demolitions, and mines were available.		
c. Performed a communications check.		
d. Ensured that personnel, equipment, and carriers were camouflaged and		
that weapons were test fired.		
e. Ensured that personnel understood their task and purpose and that of the		
element headquarters.		
f. Inspected personnel, vehicles, weapons, and equipment just before starting		
the mission.		
*10. Leaders perform at least one type of rehearsal.		
10. Leaders perioriti acreast one type or refleatsal.		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK								
ITERATION	1	2	3	4	5	М	TOTAL	
TOTAL TASK STEPS EVALUATED								
TOTAL TASK STEPS "GO"								
TRAINING STATUS "GO"/"NO-GO"								

[&]quot;*" indicates a leader task step.

SUPPORTING COLLECTIVE TASKS

Task Number Task Title

05-3-0904.05-R01A Establish Jobsite Security

ELEMENTS: Command Section

Company Headquarters

Headquarters and Headquarters Company Maintenance Section

TASK: Provide Liaison (05-4-1379)

(<u>FM 5-100</u>) (FM 34-2) (FM 5-100-15)

ITERATION: 1 2 3 4 5 (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

CONDITIONS: The element has been requested by higher headquarters (HQ) to determine the support requirements. The element performs liaison with lower, lateral, and higher echelons. This task should not be trained in MOPP4.

TASK STANDARDS: The element plans operations and advises the supported commander on the availability, development, and use of the element services.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
* 1. The element leader establishes analog, digital, or satellite communications with the supported unit and higher HQ.		
 * 2. The element leader interfaces directly with division staffs, corps staffs, theater Army staffs, and (on occasion) Department of Defense (DOD) civilian agencies. NOTE: From a division standpoint, coordination between the liaison officer (LNO) and the assistant division engineer (ADE) is necessary for support provided by all nondivisional engineer elements. 		
* 3. The element leader determines the requirements and advises the supported commander on the use of supporting elements and capabilities.		
4. The element provides the mission-specific requirements.		
* 5. The element leader conducts liaison with staff elements and support elements to ensure that the mission requirements are understood and met.		
The element submits reports and requests through the supported agency through the LNO.		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5		TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

[&]quot;*" indicates a leader task step.

SUPPORTING INDIVIDUAL TASKS: NONE

SUPPORTING COLLECTIVE TASKS

Task Number Task Title

05-2-1218

Conduct Report Procedures Install, Operate, and Maintain a Single-Channel Voice Radio Station (AM) 11-5-0101.05-T01A

ELEMENTS: Company Headquarters

Communication Section

Headquarters and Headquarters Company Maintenance Section

TASK: Establish and Operate a Single-Channel Voice Radio Net (11-3-0214.05-T01A)

(<u>FM 24-18</u>) (FM 24-1) (FM 24-19)

(FM 24-33)

ITERATION: 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

CONDITIONS: The element is tactically deployed and must establish the communications network. Digital units have performed functionality checks, and systems are operational. The operators have been briefed and issued extracts from the signal operation instructions (SOI), the signal supplemental instructions (SSI), the numerical cipher, the authenticated system, the operations codes, and the brevity lists. Situational hazards exist, such as nuclear, biological, and chemical (NBC) conditions; opposing forces (OPFOR); electronic warfare (EW); and directional-finding ability. Some iterations of this task should be performed in MOPP4.

TASK STANDARDS: The operators establish and enter a radio net no later than the time prescribed in the operation order (OPORD) or the operation plan (OPLAN). Digital units send and receive reports using frequency-modulated (FM) or digital means. The net is not compromised. The time required to perform this task is increased when conducting it in mission-oriented protective posture (MOPP) 4.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
1. Radio operators install a radio set for operation. a. Secured radios in the mount. b. Connected audio accessories. c. Installed antennas. d. Performed before-operation, preventive-maintenance checks and services (PMCS). e. Performed radio operational checks.		
 2. Radio operators make initial entry into the nets. a. Obtained appropriate call signs, suffixes, and frequencies from the SOI or SSI. b. Entered a radio net. c. Authenticated when challenged by the net control station (NCS). 		
 3. Radio operators recognize frequency interference. a. Recognized jamming or interference. b. Determined if the interference was internal or external. c. Determined if the interference was intentional or unintentional. 		
4. Radio operators initiate prescribed electronic counter-countermeasures (ECCM). a. Continued to operate. b. Increased the transmit power. c. Tuned the receiver for max signal. d. Relocated the antenna. e. Requested a change of frequency. f. Reported suspected jamming to the immediate supervisor. g. Submitted meaconing, intrusion, jamming, and interference (MIJI) feeder reports.		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
Radio operators employ preventive ECCM and radio procedures. a. Used communications security (COMSEC) equipment (secure), if available		
(transmission security [TSEC]/KY-38 or TSEC/KY-57).		
b. Loaded the appropriate key variables using KYK-13 or KOI-15.		
 c. Operated only approved radiotelephone procedures as required by the SOI/SSI. 		
 d. Encrypted and decrypted grid coordinates using the SOI/SSI (not necessary in secure voice operation). 		
 Ensured that the length was not more than 20 seconds per transmission and that the number of transmissions was at a minimum. 		
 f. Operated on the lowest power setting required to communicate with desired stations. 		
g. Employed the correct call signs and frequencies.		
h. Observed periods of radio-listening silence.		
i. Complied with net discipline.		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK								
ITERATION	1	2	3	4	5	M	TOTAL	
TOTAL TASK STEPS EVALUATED								
TOTAL TASK STEPS "GO"								
TRAINING STATUS "GO"/"NO-GO"								

[&]quot;*" indicates a leader task step.

SUPPORTING COLLECTIVE TASKS

Task Number Task Title

05-4-1005 Perform Preventive-Maintenance Checks and Services (PMCS)

ELEMENTS: Command Section

Company Headquarters

S1 Section S2 Section

Communication Section

S4 Section

Headquarters and Headquarters Company Maintenance Section

TASK: Install, Operate, and Maintain a Single-Channel, Ground and Airborne Radio System

(SINCGARS) Frequency Hopping (FH) Net (11-5-1102.05-T01A)

 (FM 24-19)
 (FM 20-3)
 (FM 24-18)

 (FM 24-33)
 (FM 24-35)
 (FM 24-35-1)

ITERATION: 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

CONDITIONS: The team has been briefed and given extracts from the signal operation instructions (SOI) and the signal supplemental instructions (SSI), the appropriate loading devices with keys, a radio net diagram, maps, and grid coordinates. Subtasks 1 through 4 are done in the motor pool or staging area before going to the field location. Some iterations of this task should be performed in MOPP4.

TASK STANDARDS: The SINCGARS radio sets are operational according to the tactical standing operating procedure (TACSOP) and the operation plan (OPLAN) or operation order (OPORD). The time required to perform this task is increased when conducting it in mission-oriented protective posture (MOPP) 4.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
 * 1. The supervisor checks all radios for completeness and operability. a. Ensured that the vehicular and manpack systems were assembled correctly. WARNING: HIGH VOLTAGES EXIST AT CONNECTOR J1 ON THE MOUNTING ADAPTER. ENSURE THAT J1 IS COVERED OR CAPPED WHEN NOT IN USE. b. Ensured that the operator logged the amp hours (manpack system only). c. Ensured that preventive-maintenance checks and services (PMCS) were completed. 		
 * 2. The supervisor selects the site. a. Selected primary and alternate locations within the general site. b. Established and maintained camouflage discipline. c. Ensured that the location provided effective use of the terrain in an electronic warfare (EW) environment. d. Ensured that the location avoided interference from power lines and other friendly sources of frequency interference. 		
 Net members perform premission checks for a SINCGARS FH cold-start net opening. a. Performed before-operation PMCS. b. Loaded the transmission security key (TSK) using MX-10579 or MS-18290 (nonintegrated communications security [non-ICOM] only). c. Loaded the hop set using MX-18290 (integrated communications security [ICOM] only). d. Loaded the traffic encryption key (TEK) using KYK-13. 		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
4. The net control station (NCS) performs premission checks for the SINCGARS FH cold-start net opening. a. Performed preoperational PMCS. b. Loaded the TSK and the hop set using MX-10579 or MX18290 (non-ICOM only). c. Loaded the hop set using MX-18290 (ICOM only). d. Loaded the TEK using KYK-13. e. Loaded the FH sync-time according to the SOI/SSI. f. Loaded the cue frequency. g. Directed the alternate NCS to load the cue frequency, as required. h. Changed the net identification according to the SOI/SSI.		
 5. The NCS opens the net. a. Issued the net call in the secure mode on the MAN channel. b. Issued and sent the electronic countercountermeasures [ECCM] electronic remote fill (ERF) instructions. c. Set the channel switch to the hop set channel and issued the net call. d. Opened the net. e. Reset the channel switch to MAN and called the missing net members. f. Repeated the cold start. g. Set the FCTN switch to SQ ON. 		
 6. Net members enter the net. a. Responded in the correct sequence to the net call. b. Stored the ERF, set the channel switch to the hop set channel, reset the channel switch to MAN, and set the FCTN switch to SQ ON. c. Responded in sequence to the NCS call. d. Reset the channel switch to MAN and the FCTN switch to LO if the member missed the ERF or heard no communications on the hop set channel. e. Responded in sequence to the NCS call. 		
 7. Net members perform the late net entry (LNE), cue, and ERF method. a. Performed premission checks for an FH cold start. b. Loaded the cue frequency according to the SOI/SSI. c. Initiated the cue call. d. Reported into the net. e. Switched to the MAN channel and conducted the cold-start net opening. 		
 8. Net members use proper radio procedures. a. Kept the length and the number of transmissions to a minimum. b. Used the lowest power setting required to communicate. c. Used authorized call signs and frequencies. d. Observed periods of radio-listening silence. e. Operated on a random schedule. f. Adhered to net discipline. 		
 9. Team members recognize different types of interference. a. Checked the RT signal (SIG) display when it was not transmitting. NOTE: If the display was constantly or intermittently higher than 1, then the members disconnected the antenna to determine if the interference was internal or external. b. Initiated the ECCM for external symptoms. 		
Team members initiate ECCM actions. a. Continued to operate.		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
 b. Did not disclose the effectiveness of the jamming in the clear. c. Reduced the transmission speed. d. Increased the transmitter power. e. Relocated the antenna. f. Prepared and forwarded a meaconing, intrusion, jamming, and interference (MIJI) feeder report to the supervisor in the United States message text format (USMTF). 		
 11. Team members extend the range of the radio station. a. Inspected the OE-254 for serviceability. b. Installed the OE-254 antenna using the team method. c. Accomplished the transaction from the whip antenna to the OE-254 without unnecessary interruption of service. 		
 12. The retransmission team establishes a retransmission site. a. Installed and connected the OE-254 antennas. b. Performed preoperational PMCS. c. Loaded the CMD NET MAN frequency in radio C. d. Loaded the CMD NET MAN and cue frequencies in radio D. e. Loaded the TSK and the TEK into both radios (non-ICOM only). f. Loaded the hop set and the TEK into both radios (ICOM only). g. Cued the LNE using radio D. h. Stored the ERF into both radios. i. Changed radio D to RTS MAN and cue frequencies and TRS net ID. j. Set the FCTN switches of radios C and D to RXMT. 		
 13. Team members initiate the net radio interface (NRI) call. a. Called the NRI operator on the NRI hop set channel, or initiated a cue call on the net control interface (NCI) cue channel, as required. b. Switched to NRI MAN channel. c. Established communications on the NRI hop set channel. d. Identified the telephone subscriber by call sign or telephone number. 		
 14. Team members maintain the SINCGARS radio net. a. Performed PMCS, as required. b. Performed fault isolation, as required. c. Performed user-level maintenance, as required. d. Evacuated the faulty equipment, as required. e. Completed the necessary entries in the maintenance record. f. Reported all uncorrected deficiencies to the immediate supervisor. 		
 15. The NCS closes the net. a. Called the net and issued closedown instructions. b. Acknowledged the net members. c. Received acknowledgement in the correct sequence. d. Performed after-operation PMCS. 		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	М	TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO- GO"							

[&]quot;*" indicates a leader task step.

SUPPORTING COLLECTIVE TASKS

Task Number Task Title

05-4-1005 Perform Preventive-Maintenance Checks and Services (PMCS)

ELEMENT: Company Headquarters

TASK: Maintain Company Strength (12-2-0321.05-T01A)

(<u>FM 12-6</u>) (FM 101-5)

ITERATION: 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

CONDITIONS: The company has resumed combat operations. Casualties have occurred and replacements are arriving. During operations, the unit may encounter separate or multiple air; Level I threat; nuclear, biological, and chemical (NBC); and terrorist attacks. Casualty processing and replacement actions continue during lulls in combat operations. The task may occur in a field environment or during military operations on urbanized terrain (MOUT). A tactical standing operating procedure (TACSOP) is available. Digital units have performed functionality checks, and systems are operational. Some iterations of this task should be performed in MOPP4.

TASK STANDARDS: The personnel situation report (SITREP), which accounts for all company personnel, is reported daily or as required. Digital units send and receive reports using frequency-modulated (FM) or digital means to update the common operational picture (COP) and situational awareness (SA). The time required to perform this task is increased when performing it in mission-oriented protective posture (MOPP) 4.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
The headquarters (HQ) element collects strength information reports from subordinate sections. a. Logged the SITREP and other personnel information. b. Verified strength data. c. Corrected erroneous and incomplete data.		
 2. The HQ element processes information. a. Consolidated the personnel information of subordinate elements. b. Determined critical shortages and cross-leveling requirements. c. Updated the battle roster. d. Prepared a hasty personnel status report (PSR) and strength reports. e. Submitted PSR to higher HQ according to the unit standing operating procedure (SOP). 		
 3. The HQ element processes replacements. a. Briefed replacements on the mission, tactical situation, company policies and procedures, specific duties, and site or company orientation. b. Added soldiers' names to the battle roster. c. Inspected critical clothing and equipment for shortages. d. Coordinated the issue of needed items. e. Arranged the movement of replacements to the platoon of assignment. 		
 * 4. The first sergeant (1SG) disseminates strength information. a. Briefed the commander on unit strength and replacement status. b. Forwarded the personnel SITREP or hasty strength reports, casualty feeder reports, and witness statements to the supporting Adjutant (US Army) (S1) section. c. Informed subordinate sections of projected replacements. 		
* 5. The company commander performs strength management functions. a. Directed cross leveling.		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
b. Verified combat critical personnel requirements.		
c. Reviewed strength management reports.		
d. Spot-checked strength information processing.		
e. Briefed superiors on unit strength and replacement status.		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK								
ITERATION	1	2	3	4	5	М	TOTAL	
TOTAL TASK STEPS EVALUATED								
TOTAL TASK STEPS "GO"								
TRAINING STATUS "GO"/"NO-GO"								

[&]quot;*" indicates a leader task step.

SUPPORTING COLLECTIVE TASKS: NONE

ELEMENT: Company Headquarters

TASK: Maintain Troop Morale and Combat Capability (12-2-0338.05-T01A)

(<u>FM 22-51</u>) (AR 27-1) (AR 600-15) (FM 21-20) (FM 6-22.5)

ITERATION: 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

CONDITIONS: The company is preparing to resume combat operations. During preparations, the unit may encounter separate or multiple air; Level 1 threat; nuclear, biological, and chemical (NBC); and terrorist attacks. Preparations occur during lulls in combat operations. Digital units have performed functionality checks, and systems are operational. The task may occur in a field environment or during military operations on urbanized terrain (MOUT). The tactical standing operating procedure (TACSOP) is available. Some iterations of this task should be performed in MOPP4.

TASK STANDARDS: The company follows and applies techniques to counter performance degradation and to enhance combat effectiveness. Digital units send and receive reports using frequency-modulated (FM) or digital means to maintain and inform subordinate units of the common operational picture (COP) and maintain situational awareness (SA). The time required to perform this task is increased when conducting it in mission-oriented protective posture (MOPP) 4.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
 * 1. The company commander executes actions to keep soldiers informed. a. Issued warning orders, operation orders (OPORDs), and fragmentary orders (FRAGOs) to the lowest possible level. b. Provided soldiers with an accurate assessment of the friendly and enemy situations. c. Instructed the soldiers of the leaders' intentions. d. Spoke positively concerning unit mission, purpose, and abilities. e. Encouraged a positive attitude throughout the unit. f. Reduced and prevented rumors. g. Disseminated command information to include the availability of religious support. 		
 * 2. The company commander or first sergeant (1SG) implements the unit sleep plan. a. Developed the unit sleep plan. b. Provided safe, secure areas away from vehicles and other activities for sleep. c. Provided an opportunity for the maximum number of soldiers to sleep or rest where possible. d. Specified and provided time for leaders to sleep or rest. e. Adjusted the plan to the tactical situation. 		
 * 3. All leaders implement task rotation restructuring procedures. a. Cross-trained soldiers on critical tasks. b. Developed plans for the rotation of soldiers between demanding and nondemanding tasks. c. Assigned two soldiers to function independently on tasks requiring a high degree of accuracy, such as mathematical computations (duplicate efforts). 		
 * 4. All leaders implement stress-coping and stress management techniques. a. Taught soldiers relaxation techniques before deployment. 		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
 b. Ensured that the unit implemented a buddy system to observe signs of stress or battle fatigue among soldiers and leaders. c. Ensured that soldiers used relaxation techniques when needed. d. Facilitated the acceptance of newly arrived soldiers into the unit. e. Reintegrated returned-to-duty, stressed, or battle-fatigued soldiers into the unit. 		
 * 5. The company commander or 1SG implements stress treatment techniques. a. Developed a plan to deal with mild and more serious stress or battle fatigue cases. b. Assigned soldiers, who showed signs of stress or battle fatigue, to perform simpler tasks. c. Ensured that soldiers were supportive in speech and behavior toward soldiers suffering from stress or battle fatigue. d. Moved stressed or battle-fatigued soldiers who did not show improvement after resting to unit trains, supporting units, or medical facilities. e. Referred soldiers who had serious signs of stress or battle fatigue and those who were not recuperating for medical care. 		
 * 6. The company command group provides morale, welfare, and recreation (MWR) support. a. Implemented sports programs as the situation allowed. b. Provided hot rations. c. Coordinated postal support. d. Coordinated combat payments. e. Coordinated clothing exchange and bath support. f. Coordinated the issue and sale of soldier comfort, morale, and welfare items. g. Coordinated legal support. h. Advised higher headquarters on the unit MWR status. 		
 * 7. All leaders maintain soldiers' fitness. a. Monitored soldiers' fitness. b. Conducted physical training (as the time and combat situation allowed). c. Implemented personal hygiene and field sanitation procedures. d. Corrected problem areas. e. Briefed the commander on the soldiers' fitness status. 		
 * 8. The company commander administers the Uniform Code of Military Justice (UCMJ). a. Evaluated evidence and determined the appropriate disposition of reported violations of the UCMJ. b. Administered nonjudicial punishment. c. Forwarded charges for trial by court-martial. 		
 * 9. The company commander disposes of disciplinary infractions and misconduct by other-than-judicial or nonjudicial proceedings. a. Counseled soldiers for indebtedness. b. Counseled soldiers for nonsupport of dependents. c. Initiated letters of reprimand or admonition. d. Initiated administrative separations. 		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	М	TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

[&]quot;*" indicates a leader task step.

SUPPORTING COLLECTIVE TASKS: NONE

CHAPTER 6

External Evaluation

- 6-1. <u>General</u>. An external evaluation is used to assess the ability of the unit to perform its mission. Units may modify this evaluation based on the METT-TC and other considerations as deemed appropriate by the commander. Selected T&EOs from Chapter 5 that involve the total unit and employ a realistic OPFOR and the MILES are used for the evaluation. At the completion of the evaluation, the commander can identify the unit strengths and weaknesses. These strengths and weakness are the basis for future training and resource allocations.
- 6-2. <u>Preparing the Evaluation</u>. The commander must standardize evaluation procedures to accurately measure the unit capabilities. Table 6-1 is a sample evaluation scenario that contains the mission and the appropriate tasks necessary to develop the scenario and execute the evaluation. Figure 6-1 is a graphic representation of the scenario. Selective tailoring is required because it is not possible to evaluate every task. Procedures for developing the evaluation are discussed below.

Table 6-1. Sample Evaluation Scenario

Event	Action	Proposed Time Frame	Estimated Time Allotted
1	Conduct Preevaluation Operations	Before start time	
2	Conduct Troop-Leading Procedures		
3	Issue a Road March Order	Day 1 - 0200 hours	2 hours
4	Conduct a Tactical Road March	0400 hours	5 hours
5	Occupy an AA	0900 hours	3 hours
	Module 1		
6	Receive a WO	1200 hours	2 hours
7	Support Combat Operations (Mobility)		
8	Conduct Unit Support Operations		
9	Perform Unit Maintenance Operations		
10	Conduct Administrative Operations		
11	Conduct Intelligence Operations		
	Module 2		
12	Conduct Unit Support Operations	Day 2 - 1400 hours	_
13	Receive a WO		
14	Support Combat Operations (Countermobility)		
15	Perform Unit Maintenance Operations		
16	Move to an AAR Site and Conduct an AAR		
17	ENDEX		

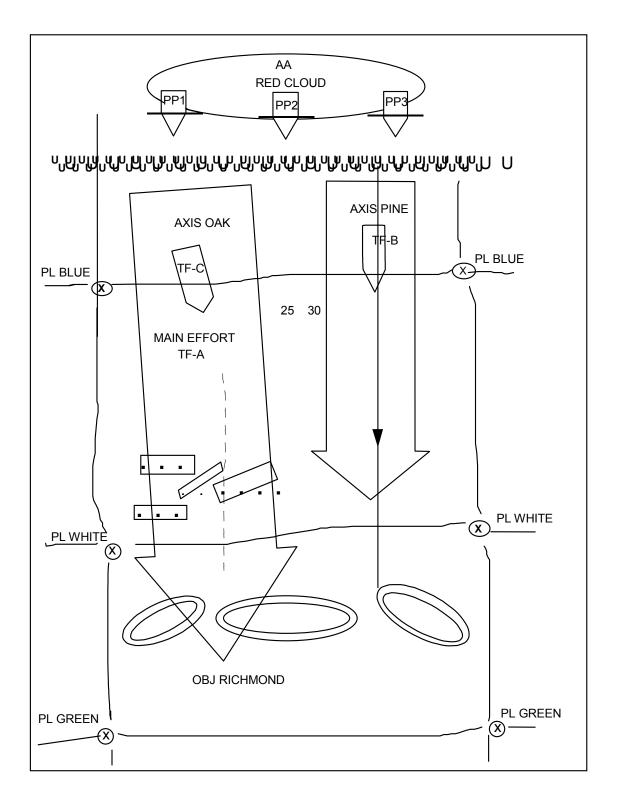


Figure 6-1. Sample Graphic Illustration Scenario

a. Identify the missions for evaluating each element from Figure 2-2. Record the selected missions on the unit proficiency work sheet (UPW) (Figure 6-2).

Unit: Date:						
Number	Unit Mission/Task	Section/ Squad	Section/ Squad	Section/ Squad	Section/ Squad	Unit Overall Rating and Remarks
		GO NO-GO	GO NO-GO	GO NO-GO	GO NO-GO	
		GO NO-GO	GO NO-GO	GO NO-GO	GO NO-GO	
		GO NO-GO	GO NO-GO	GO NO-GO	GO NO-GO	
		GO NO-GO	GO NO-GO	GO NO-GO	GO NO-GO	
		GO NO-GO	GO NO-GO	GO NO-GO	GO NO-GO	
		GO NO-GO	GO NO-GO	GO NO-GO	GO NO-GO	
		GO NO-GO	GO NO-GO	GO NO-GO	GO NO-GO	
		GO NO-GO	GO NO-GO	GO NO-GO	GO NO-GO	
		GO NO-GO	GO NO-GO	GO NO-GO	GO NO-GO	
		GO NO-GO	GO NO-GO	GO NO-GO	GO NO-GO	
		GO NO-GO	GO NO-GO	GO NO-GO	GO NO-GO	
		GO NO-GO	GO NO-GO	GO NO-GO	GO NO-GO	
		GO NO-GO	GO NO-GO	GO NO-GO	GO NO-GO	
		GO NO-GO	GO NO-GO	GO NO-GO	GO NO-GO	
		GO NO-GO	GO NO-GO	GO NO-GO	GO NO-GO	

NOTE: If more space is required for remarks, use the back side of this form.

Figure 6-2. Sample Unit Proficiency Work Sheet

b. List each mission on a separate task summary sheet (Figure 6-3).

TASK SUMMARY SHEET					
Mission: Task Titles	T&EO Number	Evaluation			
		GO	NO-GO		
			+		
			1		
			1		
			_		
			_1		
Observer/controller signature:					
		valuated	O/C		
NOTE: A separate task summary sheet will be prepared for each mission evaluated. O/C comments may be placed on an enclosure to the task summary sheet.					

Figure 6-3. Sample Task Summary Sheet

- c. Select the tasks for the evaluation of every mission. List the selected tasks on the task summary sheet, which is used for recording the results of the evaluation.
- d. Compile the selected missions and tasks in the order that they logically occur in the detailed scenario (Table 6-1). Group the selected missions and tasks into parts for continuous operations. The parts can be interrupted at logical points to assess the MILES casualties and to conduct in-process AARs.
- 6-3. Resourcing and Planning. Adequate training ammunition, equipment, and supplies must be forecasted and requisitioned. Table 6-2 is a consolidated list of the support requirements for this evaluation. It is based on experience with the scenario in Table 6-1. The evaluating HQ must prepare its own consolidated support requirements.
- 6-4. <u>Selecting and Training Observers/Controllers</u>. A successful evaluation depends heavily on selecting O/Cs with the proper experience, training them to fulfill their responsibilities, and supervising them throughout the evaluation.
- a. A six-person O/C team comprised of the following personnel is suggested for performing an external evaluation:
 - (1) Senior O/C.
 - (2) Staff O/C.
 - (3) Operations O/C.
 - (4) Administration O/C.
 - (5) Logistics O/C.
 - (6) NBC O/C.
- b. The O/Cs must have a thorough knowledge of the unit mission, organization, equipment, and doctrine. They must understand the overall operation of the unit and how it is integrated into and supports force-projection operations. Team members must have a working knowledge of the common individual and collective tasks in areas such as local-defense convoy procedures, communications, and NBC operations. One member of the team must have detailed expertise in NBC and local-defense, commontask areas. The O/Cs should be equal in grade to the soldier in charge of the element they are evaluating, and they should have previous experience in the position being evaluated. All team members must be able to make objective evaluations, function effectively as a team member, and state their findings in reports and briefings.

Table 6-2. Sample Consolidated Support Requirements

CONSOLIDATED SUF	PORT REQUI		
Ammunition	DODIC	Est	imated Basic Load
5.56 mm	A080	150 rounds per r	rifle
7.62 mm	A111	400 rounds per l	
5.56 mm	A075	250 rounds per	SAW
Caliber .50	A598	250 rounds per l	M2
ATWESS (AT-4)	L367	15 each per com	npany (inert)
Hand grenade, body, M69	G811	2 per man	
Hand grenade, fuse (practice)	G878	2 per man	
Simulators, projectile, ground burst	L598	50 per exercise	
Simulator, hand grenade, M116 series	L601		ithout live demolitions to
-		simulate demolit	ion) or 6 per squad
Demolitions (See note below.)			
MICLIC		4 per company v	vith 2 reloads
Bangalore torpedo kit		1 per squad	
Charge, block TNT		50 per squad	
MDI M11, 12, 13, 14		15 each (total 60)) per platoon
MDI igniters		60 per platoon	
Time fuse		500 feet per platoon	
Satchel charge, M183		30 per platoon	
40-pound shape charge		12 per platoon	
Smoke grenades, white		60 per platoon	
Smoke pot, ground		10 per platoon	
Mines			
Other Items			
Batteries, BA 200 (6-volt)		50 each	
Batteries, BA 3090 (9-volt)		400 each	
Class IV		•	
Concertina wire			
Pickets			
Staples			
Barbed wire			
MILES Equipment	Company	Evaluators	OPFOR
APC	13		13/4
Caliber .50 system	15		13/4
M240 system	2		
M19 blank firing adapter	15		13/4
M16 system	120		120/28
M60 machine gun system	13		13/2
Controller guns		8	
Small arms alignment fixture		2	

NOTE: Ammunition and demolitions are basic loads and should be restocked (according to their use) during the exercise.

c. O/C training focuses on providing O/Cs with a general understanding of the overall evaluation, providing each O/C with a detailed understanding of the specific duties and responsibilities, and building a spirit of teamwork. O/C training includes—

⁽¹⁾ The overall evaluation design, general scenario, master events list, and the specific evaluation purposes and objectives.

- (2) The unit METL and its linkage to the T&EOs and other materials contained in this ARTEP MTP.
 - (3) The O/C team composition and general duties and responsibilities of each team member.
- (4) The detailed responsibilities of individual team members, with special emphasis on the master events list items that are their responsibility. These include—
 - (a) A review of written instructions and materials contained in the O/Cs folders.
 - (b) A detailed reconnaissance of the area used for the evaluation.
 - (c) The O/C communications and command and control (C2) systems.
 - (d) Safety procedures.
 - (e) Evaluation data collection OPLAN and procedures.
 - (f) AAR procedures and techniques.
- (5) A talk-through of the entire evaluation, which includes war-gaming all items on the master events list in order of their occurrence and a review of each team member's responsibilities and anticipated problems.
- d. The senior O/C supervises the operation of the team. He provides the team leadership, focuses his efforts on ensuring that the O/Cs fulfill their responsibilities and adhere to the evaluation plan, resolves problems, synchronizes the efforts of the team members, ensures close coordination among team members, holds periodic team coordination meetings, plans and orchestrates the unit AAR, and conducts specific evaluation team AARs.
- 6-5. <u>Selecting and Training Opposing Forces</u>. The OPFOR support for an external evaluation of the unit is limited to two squads of dismounted infantry and two to five individuals who serve as enemy agents. Although OPFOR support is only used for some tasks, proper training and employment of this force is important to ensure a proper assessment of the unit capabilities.
- a. The OPFOR commander should be a company grade officer or a senior NCO who is well trained in OPFOR tactics and operations. In addition to the duties and responsibilities in leading various OPFOR elements, the OPFOR commander serves as a part-time member of the O/C team. In order to fulfill O/C responsibilities, the OPFOR commander must participate in O/C planning and training activities. He must be present during AARs.
- b. OPFOR elements are trained, organized, and equipped to operate in a manner that depicts threat forces as realistically as possible. Their training includes—
 - (1) Threat tactics and rules of engagement.
 - (2) OPFOR missions and responsibilities.
 - (3) OPFOR tasks and standards.
 - (4) Threat weapons and equipment, if available.
 - (5) C2.
 - (6) Safety.

- 6-6. <u>Conducting the Evaluation</u>. The senior O/C has overall responsibility for conducting the evaluation. He orchestrates the overall evaluation and the support provided by various individuals and elements that are specially selected and trained to fulfill designated functions and responsibilities.
 - a. O/Cs must be free to observe, report, and record the actions of the unit.
- b. The HQ two echelons above the unit being evaluated should select and train the control element for the evaluation. It issues orders, receives reports, provides feeder information, and controls the OPFOR.
- c. All exercise participants and supporting personnel must ensure that every facet of the evaluation is conducted in a safe manner. Personnel observing unsafe conditions must take prompt action to halt them and must advise their superiors of the situation.

6-7. Recording External Evaluation Information.

- a. The senior O/C is responsible for implementing the evaluation scoring system. Although the final evaluation is developed by the senior O/C, the full team participates in this process. Their reports reflect the overall ability of the combat engineer unit to accomplish its wartime missions.
- b. The evaluation scoring system is based on an evaluation of the unit performance of each mission-essential task and any other collective task contained in the overall evaluation plan. Use the following four steps for the evaluation:
 - Step 1. Identify the MTP T&EOs that correspond to each of the evaluation plan tasks.
- **Step 2.** Use T&EO standards to evaluate the unit performances of the tasks. Do this for each evaluation plan task.
- **Step 3.** Record on the T&EO a GO for each performance measure performed to standard and a NO-GO for each performance measure not performed to standard.
- **Step 4.** Record the unit overall capability to perform the task by using GO/NO-GO information recorded on each T&EO. Use the following definitions as guidance in making this determination:
- (a) GO The unit successfully accomplished the task or performance measure to standard.
- (b) NO-GO The unit did not accomplish the task or performance measure to standard.
- c. Use other locally designed reports that are approved by the senior O/C and prescribed in the evaluation plan to collect the evaluation information. These reports assist the team in recording the information concerning the unit capability to perform its wartime mission according to the established standards. This information will assist the senior O/C to determine the unit overall final rating. The reports listed below can be used to collect the information.
- (1) Unit data sheet (Figure 6-4). This report is used to record personnel and equipment status.
- (2) Environmental data sheet (Figure 6-5). This report is used to record information concerning weather and terrain conditions present during the evaluation period.
- (3) Personnel and equipment loss report (Figure 6-6). This report is used to record information concerning the element personnel and equipment losses during OPFOR engagements.

UNIT DATA SHEET						
1. Unit designation:				Date:		
2. Unit leaders (circle the most a	nnronriate sele	ction):				
Position	Rank	otion).	Time i	n Unit (Mo	nths)	
Commander	LTC/MAJ	1-3	4-6	7-12	13-18	>19
Executive Officer	MAJ/CPT	1-3	4-6	7-12	13-18	>19
Battalion S3	CPT/1LT	1-3	4-6	7-12	13-18	>19
Battalion S2	CPT/1LT	1-3	4-6	7-12	13-18	>19
Battalion S1	CPT/1LT	1-3	4-6	7-12	13-18	>19
Battalion S4	CPT/1LT	1-3	4-6	7-12	13-18	>19
Battalion Maintenance Officer	CPT/1LT	1-3	4-6	7-12	13-18	>19
A Company Commander	CPT/1LT	1-3	4-6	7-12	13-18	>19
B Company Commander	CPT/1LT	1-3	4-6	7-12	13-18	>19
C Company Commander	CPT/1LT	1-3	4-6	7-12	13-18	>19
4. Equipment shortages (major it	rems):					
5. Comments:						
Observer/controller signature:						

Figure 6-4. Sample Unit Data Sheet

	ENVIRONMENTAL DATA SHEET					
Exercise numb	per and description	n:				
Date and time	the exercise star	ted:				
Date and time	the exercise end	ed:				
1. Weather co	nditions (circle the	e appropriate de	scription):			
Clear	Partly Cloudy	Cloudy	Hazy	Rain	Snow	Fog
Other:						
Temperature:						
2. Ground con	ditions (circle the	appropriate des	cription):			
Dry	Wet	ce	Snow			
Other:						
3. Light condit	ions (circle the ap	propriate descri	ption):			
Day	Night					
Moon phase:	None	1/4	1/2	3/4	Full	
Average range	e of visibility due t	o light:				
4. Terrain (circ	ele the appropriate	e description):				
Flat Rolli	ng Mountai	ns Jungle	Desert	Urban	Artic	
Other:						
Top soil:	Sandy Rock	y Clay (Other:			
Average range	e of visibility due t	o terrain:				
5. Remarks:						

Figure 6-5. Sample Environmental Data Sheet

ı	PERSONNEL AND EQUIPMENT LOSS REPORT				
Mission Title or Task Number	Date and Time of Enemy Contact	Friendly KIA/WIA	Enemy KIA/WIA	Friendly Vehicles Destroyed	Enemy Vehicles Destroyed
Comments:			l		

Figure 6-6. Sample Personnel and Equipment Loss Report

- 6-8. <u>Preparing After-Action Reviews</u>. AARs provide direct feedback to unit members by involving them in the diagnosis process and by enabling them to discover for themselves what happened during the evaluation. In this way, participants identify errors and seek solutions that increase the value of the training and reinforce learning.
- a. The senior O/C is responsible for the AAR process. He coordinates the entire AAR program from the initial planning of the evaluation through the after-action phases.
 - b. Key steps in the AAR process are—
- (1) Planning. Planning for AARs is started in the exercise preparation activities long before the start of the action evaluation. AARs are integrated into the general scenario at logical breakpoints and into the detailed evaluation scenario that is developed subsequently. Qualified O/Cs are selected and trained in the AAR process as part of O/C training. This phase also includes the identification of potential AAR sites and the requisition of equipment and supplies needed to conduct the AAR.
- (2) Preparation. AAR preparation starts with the beginning of the actual evaluation. In addition to observing the unit performing its critical tasks, this phase includes the review of the training objectives, orders, and doctrine. Final AAR site selection is completed and times and attendance are established. AAR information is gathered from applicable O/Cs and unit personnel. The AAR is organized and rehearsed.
- (3) Conduct. AARs are conducted at logical breakpoints in the exercise and at the end of the evaluation. When AAR participants have assembled, the AAR begins with the senior O/C introducing the session with a statement of the AAR purpose, the establishment of the AAR ground rules and procedures, and a restatement of the training and evaluation objectives. A successful AAR includes the following guidelines:
 - (a) AARs are not critiques, but are professional discussions of training events.
- (b) The senior O/C guides the discussion in a manner to ensure that participants openly discuss the lessons.
 - (c) Dialogue is encouraged among O/Cs and unit personnel.
- (d) All individuals who participated in the evaluation are present for the AAR, if possible. As a minimum, every unit or element that participates in the exercise is represented.
- (e) Participants discuss not only what happened, but also why it happened and how it could have been done better.
- (f) Participants review the sequence of events associated with hazards and the risk assessment made before the exercise. As a minimum, the review should address hazards that presented themselves (but were not identified) and each incident of fratricide or near fratricide and how it could be avoided in the future.
 - (g) Events not directly related to major events are not examined.
 - (h) Participants do not offer self-serving excuses for inappropriate actions.
- (i) The AAR end result is that soldiers and leaders, through discovery learning, gain a better understanding of their individual and collective strengths and weaknesses and become more proficient in training for and performing their critical tasks.

NOTE: Reference materials for conducting an AAR are Training Circulars (TC) 25-6 and 25-20 and FM 25-101.

APPENDIX A - EXERCISE OPERATION ORDER

OPERATION ORDER

For use of the OPORD, refer to the exercise outlined in Chapter 4 and to Figure A-1.

	(clas FOR TRAINING	sification) B PURPOSES ONLY	
Operation Order _	20		Copy of copie 25th Engineer Battalie
Task Organization	:		25th Engineer Battain
1. SITUATION.			
to the rear. It is being 24 hours. The ene active in the area. outpost in the batta	Forces. Contact with the enenging reinforced with motorized rights is expected to use nonpersonal The latest INTSUM indicates the latest INTSUM units occurrences are expected to be full states.	ifle forces and is preparing to sistent nerve agents. Enemy hat the enemy may have a p pying the combat outpost ar	o counterattack within air is expected to be blatoon-size combat
	y Forces. 1st Brigade conducts continues the attack forward o		Objective Richmond. O
(1) M	lissions of units on left and righ	nt flanks, as required.	
(2) S	Supporting engineer unit missio	ns, as required.	
(3) S	Supporting fires: 2nd Battalion,	61st Field Artillery is in direc	et support.
	he TF conducts a passage of lithan 090600Z. On order, the		
3. EXECUTION	١.		
a. Concep	pt of the Operation: See the ov	erlay developed by the train	er in the field.

order.

(2) Fire support. The priority of fires is to Team A initially and then to the team that is in

contact (once contact is made).

teams following. Team A leads on Axis Oak and is the main attack. Team B leads on Axis Pine and is supporting the attack. Teams C and D follow on Axis Oak and Pine respectively. The commander's intent is to gain contact with the enemy and locate and fix the main body of the enemy so that the brigade can conduct envelopments to destroy it. It is necessary to destroy enemy combat outposts. The unit must quickly reorganize and continue movement until the unit finds the main body. The company team that makes initial contact will attempt to fight through and destroy the enemy. If the unit cannot, they will provide a base of fire for maneuver with the remaining TF. The unit will continue movement to PL Green if no contact is gained. The unit will continue movement past PL Green on

(1) Maneuver. TF 1-25 departs AA Red Cloud with two company teams abreast and two

Figure A-1. Sample OPORD

- (3) Mines, obstacles, and fortifications. Critical checkpoints and identified obstacles are shown on the obstacle overlay.
 - b. Subunit Missions (as required).
- c. Engineer. Priority of support is to the two lead teams. On order, conduct breaching operations in support of the team in contact. Be prepared to support a hasty defense on order.
 - d. Coordinating Instructions.
 - (1) Report all enemy contact.
 - (2) Report all enemy obstacles.
 - (3) Report crossing of the PLs.
 - (4) Additional information, as required.
- 4. SERVICE AND SUPPORT. Per the brigade SOP.
- 5. COMMAND AND SIGNAL.
 - a. Command.
 - b. Signal.
 - (1) Current SOI.
 - (2) Radio-listening silence until initial contact is made with the enemy.

FOR TRAINING PURPOSES ONLY (classification)

Figure A-1. Sample OPORD (continued)

APPENDIX B - THREAT ANALYSIS

B-1. Introduction.

- a. Dramatic changes in Europe and within the former Soviet Union have reduced the likelihood of an east-west military confrontation in Europe. The threat in Europe has not gone away completely, but it is less immediate and has changed in nature. Despite reductions, Russia will still have the largest army in Europe. Regardless of the stated peaceful intentions of current Russian political leaders, the Russian Armed Forces still possesses formidable capabilities, and those capabilities will remain, should conditions and intentions change. Other former Soviet republics are forming their own armed forces and could pose threats to each other or to other countries in the region. In this time of turmoil and uncertainty, the former Soviet military power remains a potentially dangerous challenge to US and North Atlantic Treaty Organization (NATO) security. However, this remnant of the former Soviet threat is just one of many.
- b. Many other nations are obtaining or developing sophisticated weaponry. Various regional conflicts could cause the US to intervene bilaterally or as part of a multinational coalition to protect our interests or those of our allies. Other potential conflict areas could call for a variety of responses by either the US, the former Soviet republics, or both. The threat may come in an organized military form, which may or may not follow the former Soviet model. It may also come in the form of insurgencies, terrorism, or narcotics trafficking. The US Army needs to be prepared to respond to this broad spectrum of potential threats that it could encounter in various contingencies.
- B-2. <u>Global Threats</u>. Modern weapons and the capability to project military power to great distances beyond its own national borders would characterize a global-type threat, such as the former Soviet one. Against such a potential adversary, the threat to rear operations would include the following:
 - Armored or mechanized forces breaking into the rear area.
 - Airborne, airmobile, or amphibious assault forces inserted into the rear area.
 - Long-range artillery, surface-to-surface missiles, or air strikes targeting rear-area assets.
 - NBC weapons.
 - Radio-electronic combat aimed at jamming or destroying our communications means and disrupting our C2.
 - Agents and saboteurs.
- B-3. <u>Regional Threats</u>. Regional threats, such as Iraq or North Korea, have less capability to project power. However, they may have some of the same weapons and organizations as a global threat. In fact, lessening superpower tensions are contributing significantly to the proliferation of sophisticated weaponry to emerging nations. This applies not only to conventional ground and air weapons, but also to chemical and nuclear weapons and missile systems. A mature regional power, possibly with a global power as a major source of its military hardware, emphasizes the ability to project its forces throughout a given region.
- B-4. <u>Local Threats</u>. Local threats have even more localized objectives and little capability to project power beyond their own borders or their immediate neighbors. They generally have less modern equipment than global or regional threat powers or at least a limited variety of modern weapons. Their equipment may include modern small arms and light artillery (such as mortars, howitzers, and rocket launchers), but often does not include sophisticated weapons such as long-range conventional artillery or high-performance aircraft. A local threat may be heavily supported by a regional threat or even by a global power. For example, in the past, Cuba assisted Soviet-backed movements in Angola, Nicaragua, and Ethiopia. This outside influence will often be reflected in the equipment, organization, or tactics of the

local threat forces. However, the actions of a local threat are often limited to insurgencies, civil wars, or border disputes. Insurgents, especially those with outside help, may be able to purchase modern weapons, but may not have developed a logistics base able to sustain continuous conflict. Therefore, they often concentrate on guerrilla tactics, sabotage, assassinations, booby traps, or explosives to achieve their objectives.

B-5. Special Situations.

- a. The threat in special situations includes terrorism. Terrorism may satisfy the objectives of different types of threats discussed above. Terrorists are the least likely threat to use conventional forces and thus are the hardest to anticipate or to train against. Terrorist tactics include the following:
 - Assassinating or maiming.
 - Arson.
 - Bombing.
 - Hijacking, kidnapping, or hostage taking.
 - Raids and seizure of facilities.
 - Sabotage.
 - Hoaxes (such as bomb threats).

Terrorists may also be able to obtain weapons of mass destruction. A political leadership that supports terrorism, as in Iraq, may control such NBC weapons. If nuclear weapons are too difficult to obtain, terrorists may instead employ chemical or biological weapons.

- b. Narcotics trafficking is another special-condition threat. It may be supported or tolerated by a global power for political or economic reasons. It may also be tied in with regional or local threat powers or with terrorism. There is often a marriage of convenience between insurgent groups and the drug cartels. The cartels can spend significant amounts of money on the latest in technology for communications and security to protect their operations. They can also buy weapons and otherwise finance regional insurgencies and cross-border conflicts.
- B-6. <u>Bottom Line</u>. The threat to rear operations includes all of the above categories. These threat categories are not mutually exclusive and may overlap with one another.

APPENDIX C - METRIC CONVERSION CHART

Table C-1. Metric Conversion Chart

US Units	Multiplied By	Equals Metric Units	
Length			
Feet	0.30480	Meters	
Inches	2.54000	Centimeters	
Inches	0.02540	Meters	
Inches	25.40010	Millimeters	
Miles (statute)	1.60930	Kilometers	
Miles per hour	0.04470	Meters per second	
Yards	0.91400	Meters	
	Volume		
Cubic feet	0.02830	Cubic meters	
Cubic yards	0.76460	Cubic meters	
	Weight		
Pounds	453.59000	Grams	
Pounds	0.45359	Kilograms	
Metric Units	Multiplied By	Equals US Units	
	Length		
Centimeters	0.39370	Inches	
Meters per second	2.23700	Miles per hour	
Millimeters	0.03937	Inches	
Kilometers	0.62137	Miles (statute)	
Meters	3.28080	Feet	
Meters	39.37000	Inches	
Meters	1.09360	Yards	
	Volume		
Cubic meters	35.31440	Cubic feet	
Cubic meters	1.30790	Cubic yards	
<u>.</u>	Weight		
Kilograms	2.20460	Pounds	

GLOSSARY

1LT

first lieutenant

1SG

first sergeant

5 Ss and T

search, silence, segregate, speed, safeguard, and tag

AA

avenue of approach; assembly area; antiaircraft; anchor assembly

AAR

after-action review; after-action report

ABCS

Army Battle Command System

AC

active component; alternating current

ADC

area damage control

ADE

assistant division engineer

ALCE

airlift control element

ΑM

amplitude modulation

ΑO

area of operations

AOAP

Army Oil Analysis Program

AOR

area of responsibility

APC

armored personnel carrier

AR

Army regulation; armor; angle of repose

ARTEP

Army Training and Evaluation Program

ATTN

attention

ATWESS

antitank weapon effects signature simulator; Antitank Weapon Effects Simulator System

BCOC

base cluster operations center

BDAR

battle damage assessment and repair

BDOC

base defense operations center

BF

battle fatigue; board feet

BMO

battalion maintenance officer

BOS

battlefield operating system

C2

command and control

C2SRS

Command and Control Strength Reporting System

CATS

combined arms training strategy

CCIR

commander's critical-information requirement

CCT

combat-control team

CDM

chemical downwind message

CFX

command field exercise

CHS

combat health support

Class I

Subsistence items (meals, ready-to-eat [MRE], T-rations, and fresh fruits and vegetables) and gratuitous-issue health and comfort items.

Class IV

Construction materials, including installed equipment and all fortification and obstacle materials.

COA

course of action

COMEX

communications exercise

COMMZ

communications zone

COMSEC

communications security

CONUS

continental United States

COP

common operational picture

CP

command post; checkpoint

CPT

captain

CPX

command post exercise

CSS

combat service support

CTA

common table of allowances; consolidated training activities

DA

Department of the Army; Denmark; direct action

DACG

departure-airfield control group

DD

Department of Defense

DEERS

Defense Enrollment Eligibility Reporting System

DMOS

duty military occupational specialty

DOD

Department of Defense

DODIC

Department of Defense identification code

DRS

direct religious support; Digital Reconnaissance System

DTSS

Digital Topographic Support System

DΖ

drop zone

DZST

drop zone support team

EΑ

each; engagement area

EAC

Echelons Above Corps

ECCM

electronic countercountermeasures

EEFI

essential elements of friendly information

EMO

electronic media only

ENDEX

end of exercise

EOD

explosive ordnance disposal

EPW

enemy prisoner of war

ERF

electronic remote fill; electronic countercountermeasures (ECCM) remote fill

EW

electronic warfare

FBCB2

Force XXI Battle Command Brigade and Below

FΗ

field hospital; frequency hopping

final protection fires (FPF)

An immediately available prearranged barrier of fire designed to impede enemy movement across defensive lines or areas.

FIST

fire support team

FΜ

field manual; frequency-modulated; frequency modulation

FO

forward observer

FPF

final protective fire; final protection fires

FPL

final protective line

FRAGO

fragmentary order

FRAGO (fragmentary order)

An abbreviated form of an operation order (usually issued on a day-to-day basis) that eliminates the need for restating information contained in a basic operation order.

FS

fire support; foresight; Fort Sill

FSC

Finance Support Command; federal supply catalog

FST

field sanitation team; fire support team

FTX

field training exercise

G1

Assistant Chief of Staff, G1 (Personnel)

GRREG

graves registration

HHC

headquarters and headquarters company

ΗE

high explosive

HQ

headquarters

ICOM

imbedded communications; Intercommunications System; integrated communications security

INTSUM

intelligence summary

ITO

installation transportation office(r)

KIA killed in action **LCE** load-carrying equipment **LES** leave and earnings statement **LNE** late net entry **LNO** liaison officer **LTC** lieutenant colonel LZ landing zone MAJ major **MANSCEN** Maneuver Support Center **MAPEX** map exercise **MCC** movement control center MCS Maneuver Control System **MCSR** materiel condition status report MDI modernized demolition initiator **MEDEVAC** medical evacuation **METL** mission-essential task list **METT-TC** mission, enemy, terrain, troops, time available, and civilian considerations MHE materials-handling equipment **MICLIC**

mine clearing line charge

MIJI

meaconing, intrusion, jamming, and interference

MILES

Multiple Integrated Laser Engagement System

mm

millimeter(s)

MO

Missouri; monthly

MOPP

mission-oriented protective posture

MOPP2

mission-oriented protective posture Level 2 (mask carried/worn, protective suit and boots worn, and gloves carried)

MOPP4

mission-oriented protective posture Level 4 (mask, protective suit, boots, and gloves worn)

MORTREP

mortar bombing report

MOS

military occupational specialty; minimum operating strip

MOUT

military operations on urbanized terrain

MP

military police

MTF

medical-treatment facility

MTP

mission training plan; MOS training plan

MWR

morale, welfare, and recreation

NATO

North Atlantic Treaty Organization

NBC

nuclear, biological, and chemical

NBC 1 Report

Observer's Initial Report. This report is used by the observing unit to give basic, initial, and followup data about an NBC attack. This report is sent by platoons and companies to the battalion headquarters or by designated observers to the division NBC Center (NBCC).

NBC 4 Report

Monitoring and Survey Report. This report is used to report NBC hazards detected by a unit through monitoring, survey, or reconnaissance. This report is prepared and submitted by company-level organizations.

NBC 5 Report

Actual Contaminated Areas Report. Once the NBC reports are posted on the situation map, the division prepares an NBC 5 report showing the contaminated area. The preferred method of dissemination is by overlay.

NCI

net control interface

NCO

noncommissioned officer

NCOIC

noncommissioned officer in charge

NCS

net control station

non-ICOM

nonintegrated communications security

NPA

net pay advice

NRI

net radio interface

O/C

observer/controller

OBJ

objective

OEG

operation exposure guide; operational-exposure guidance

OP

observation post; operational procedure

OPFOR

opposing forces

OPLAN

operation plan

OPORD

operation order

OPORD (operation order)

A directive issued by a commander to subordinate commanders for the purpose of effecting the coordinated execution of a plan of action.

OPSEC

operations security

PAC

personnel and administration center

pam

pamphlet

parapet

A wall, rampart, or elevation of earth or stone to protect soldiers.

PCC

precombat check

PCI

photo coverage indexes; precombat inspection

PDDE

power-driven decontamination equipment

PDF

principal direction of fire

PIR

priority intelligence requirements

PL

phase line; plastic limit; Poland

PLL

prescribed load list

PMCS

preventive-maintenance checks and services

PMOS

primary military occupational specialty

POE

port of embarkation

POL

petroleum, oils, and lubricants

POS/NAV

position/navigation

POV

privately owned vehicle

PRR personnel requirements report PS personnel strength; personnel status; pull switch **PSC** personnel service company **PSNCO** personnel staff noncommissioned officer **PSR** personnel status report **PVNTMED** preventive medicine R&S reconnaissance and surveillance radiac radiation, detection, indication, and computation **RATELO** radiotelephone operator RC rapid cure; reserve component **RES** radiation exposure status **ROE** rules of engagement ROI rules of interaction **RP** Republic of Philippines; release point; rally point; reference point; red phosphorus RT radius of target; receiver/transmitter **RTD** return to duty **RXMT**

S1

retransmit

Adjutant (US Army)

S2 Intelligence Officer (US Army)

intelligence officer (66 Army

Operations and Training Officer (US Army)

Supply Officer (US Army)

SA semiannually; situational awareness

SATRAN satellite transmission

SAW squad automatic weapon

SB supply bulletin; switchboard

SCATMINE scatterable mine

SCPE simplified collective-protection equipment

SHELREP shelling report

SHTU simplified handheld terminal unit

SIDPERS
Standard Installation/Division Personnel System

SIG signal

SITREP

SINCGARS
Single-Channel Ground and Airborne Radio System

Single-Channel, Ground and Airborne Radio System

situation report (SITREP)

A report giving the situation in the area of the reporting unit or formation.

Staff Judge Advocate

SOFAStatus of Forces Agreement

SOI signal operation instructions

SOP

standing operating procedure

SOP (standing operating procedure)

A set of instructions covering those features of operations that lend themselves to a definite or standardized procedure without loss of effectiveness. The procedure is applicable unless ordered otherwise.

SP

start point; strongpoint; self-propelled; Spain

SSI

standing signal instructions; signal supplemental instructions

STB

supertropical bleach

STP

soldier training publication

STRAC

Standards in Training Commission

STX

situational training exercise

T&EO

training and evaluation outline

TA

terrain analysis; theater Army; training area; training aid

TACCS

Tactical Army Combat Service Support (CSS) Computer System

TACSOP

tactical standing operating procedure

TAMMS

The Army Maintenance Management System

TC

technical coordinator; training circular; track commander; tank commander

TEK

traffic encryption key

TEWT

tactical exercise without troops

TF

task force; total float

TM

team; technical manual; trademark

TMO

transportation movements office(r)

TNT

trinitrotoluene

TOC

tactical operations center

TOE

table(s) of organization and equipment

TRADOC

United States Army Training and Doctrine Command

TRP

target reference point; traffic regulation plan

TSEC

transmission security

TSK

transmission security key

UAV

unmanned aerial vehicle

UCMJ

Uniform Code of Military Justice

UPW

unit proficiency work sheet

US

United States

USA

United States of America; United States Army

USAREUR

United States Army, Europe

USMTF

United States message text format

UXO

unexploded ordnance

wcs

weapon control status; weapon control station

WESTCOM

United States Army, Western Command

ARTEP 5-606-34-MTP

WIA

wounded in action

wo

warrant officer; warning order

XO

executive officer

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FM 5-71-2	Armored Task-Force Engineer Combat Operations. 28 June 1996			
FM 6-22.5	Combat Stress. 23 June 2000			
FM 7-0	Training the Force. 22 October 2002			
FM 7-10 The Infantry Rifle Company. 14 December 1990				
FM 7-22.7	The Army Noncommissioned Officer Guide. 23 December 2002			
FM 7-7	The Mechanized Infantry Platoon and Squad (APC). 15 March 1985			
FM 7-8	Infantry Rifle Platoon and Squad. 22 April 1992			
FM 7-92	The Infantry Reconnaissance Platoon and Squad (Airborne, Air Assault Light Infantry). 23 December 1992			
FM 8-10-6	Medical Evacuation in a Theater of Operations, Tactics, Techniques and Procedures. 14 April 2000			
FM 8-51	Combat Stress Control in a Theater of Operations Tactics, Techniques, and Procedures. 29 September 1994			
FM 9-43-2	Recovery and Battlefield Damage Assessment and Repair. 3 October 1995			
Other Boards of Toward				

Other Product Types

CTA 50-900 Clothing and Individual Equipment. 1 September 1994

TRADOC PAM 11-9 Blueprint of the Battlefield. 27 April 1990

Soldier Training Publications

STP 5-12B24-SM-TG MOS 12B, Combat Engineer, Skill Levels 2/3/4, Soldier's Manual and

Trainer's Guide. 28 March 2003

STP 5-62G13-SM-TG MOS 62G, Quarrying Specialist, Skill Levels 1/2/3, Soldier's Manual and

Trainer's Guide. 5 May 1986

Technical Manuals

TM 11-5805-262-12 Operator's and Unit Maintenance Manual for Switchboards, Telephone,

Manual, SB-22/PT (NSN 5805-00-257-3602) and SB-22A/PT (5805-00-715-6171) (Including Tone Signaling Adapter, TA-977/PT (5805-01-040-

9653)). 15 June 1990

TM 11-5805-294-12 Operator's and Organizational Maintenance Manual for Manual

Telephone Switchboard, SB-993/GT (NSN 5805-00-708-2202).

8 September 1983

Training Circulars

TC 12-17 Adjutant's Call/the S1 Handbook. 17 March 1992
TC 24-20 Tactical Wire and Cable Techniques. 3 October 1988

TC 25-6 Force-on-Force Collective Training Using the Tactical Engagement

Simulation Training System. 3 October 1995

Related Publications

Related publications are sources of additional information. They are not required in order to understand this publication.

Other Product Types

UCMJ Uniform Code of Military Justice

Questionnaire

M	TP NUMBER	DATE
M	TP TITLE	
red cir qu D1	equest your recommendations to improve this training commendations, a standard questionnaire has been cling your answer or providing a written response, we estionnaire for your records. Mail to: Commander, US-WF-E, Building 3200, Directorate of Training Development Wood, MO 65473-8929.	provided. Please respond to all questions by here requested. Please make a copy of this JS Army Maneuver Support Center, ATTN: ATZT-
TH	E FOLLOWING QUESTIONS PERTAIN TO YOU:	
1.	What is your position (for example, company com	nander or platoon sergeant)?
2.	How long have you served in this position?	
3.	How long have you served in this unit?	
4.	What is your component?	
	a. Active componentb. Reserve component	
5.	Where is your unit?	
	 a. Continental United States (CONUS) b. United States Army, Europe (USAREUR) c. United States Army, Western Command (WES d. Eighth United States Army (USA) e. Other (specify) 	TCOM)

THE FOLLOWING QUESTIONS PERTAIN TO THE MTP IN GENERAL:

- 6. How do you feel that this MTP has affected training in your unit when compared to other training products?
 - a. Has made training worse
 - b. Has made training better
 - c. Has had no affect on training
 - d. Do not know or do not have an opinion
- 7. How easy is the MTP to use, compared to other training products?
 - a. Harder
 - b. Easier
 - c. About the same
 - d. Do not know or do not have an opinion

For question nu	mbers 8 through	11, choose one	of the following	answers:
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- a. Chapter 1, Unit Training
- b. Chapter 2, Training Matrixes
- c. Chapter 3, Mission Outlines/Training Plans
- d. Chapter 4, Training Exercises
- e. Chapter 5, Training and Evaluation Outlines
- f. Chapter 6, External Evaluation
- g. Do not know or do not have an opinion

11.	What part of the MTP was the easiest to understand?
10.	What is the most difficult part of the MTP to understand?
9.	What part of the MTP was most useful?
8.	What part of the MTP was least useful?

- 12. The training exercises are designed to prepare the unit to accomplish its wartime mission. In your opinion, how well do they fulfill this purpose?
 - a. They do not prepare the unit at all.
 - b. They help but only provide 20 percent or less of my unit training requirements.
 - c. They help but only provide 21 to 50 percent of my unit training requirements.
 - d. They help but only provide between 51 and 80 percent of my unit training requirements.
 - e. They provide 81 percent or more of my unit training requirements.

13. W	ould you reco	mmend that any	/ STXs be add	led or deleted fr	om the MTP?	

- 14. What was the greatest problem you experienced with the training exercises?
 - a. Have too many pages
 - b. Are hard to read and understand
 - c. Need more illustrations
 - d. Need more information on how to set up the exercises
 - e. Need more information on leader training
 - f. Need more information on how to conduct the exercises
 - g. Need more information on support and resources
 - h. Need more information on the elements that are normally attached
 - i. Do not interface well with other training products, such as battle drills
 - j. Do not know or do not have an opinion

15. What was the second greatest problem you experienced with the training exercises?
 a. Have too many pages b. Are hard to read and understand c. Need more illustrations d. Need more information on how to set up the exercises e. Need more information on leader training f. Need more information on how to conduct the exercises g. Need more information on support and resources h. Need more information on normally attached elements i. Do not interface well with other training products, such as battle drills j. Do not know or do not have an opinion
16. How many STXs have you trained or participated in personally?
17. What changes would you make to Chapter 5, Training and Evaluation Outlines?
 a. Leave it out altogether b. Clarify how to use this chapter with the training exercises c. Clarify how to use this chapter with the external evaluation d. Make standards less detailed e. Make standards more detailed f. Have standards adequately address those elements that are normally attached in wartime g. Do not change; chapter is fine h. Do not know or do not have an opinion
18. What changes would you make to Chapter 6, External Evaluation?
 a. Leave it out altogether b. Clarify how to use this chapter with the training exercises c. Clarify how to use this chapter with the external evaluation d. Make standards less detailed e. Make standards more detailed f. Have standards adequately address those elements that are normally attached in wartime g. Do not change; chapter is fine h. Do not know or do not have an opinion
19. Additional comments:

By Order of the Secretary of the Army:

JOHN M. KEANE General, United States Army Acting Chief of Staff

Official:

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Administrative Assistant to the Secretary of the Army
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